

# Q2 2022 Earnings Presentation

August 4, 2022



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- ❑ This presentation includes non-GAAP financial measures. Reconciliations of historical non-GAAP financial measures with the most comparable measures calculated and presented in accordance with GAAP are available in the appendix to this presentation. We believe that these non-GAAP measures are useful to investors in evaluating our operating performance and our management of business from period to period.



# Introductory Comments

## Gene Lowe

## Executive Summary - Q2 2022



- ❑ Strong 2Q performance and 2H outlook
  - ✓ Robust D&M project bookings
  - ✓ Continuing to manage supply challenges
  
- ❑ Reorganizing corporate legal structure
  
- ❑ Executed ~\$34m of stock repurchases
  - ✓ Potential for up to 5-10% of capital allocation
  
- ❑ Raising full-year 2022 Adjusted EPS guidance

Well-Positioned to Continue Value Creation Journey

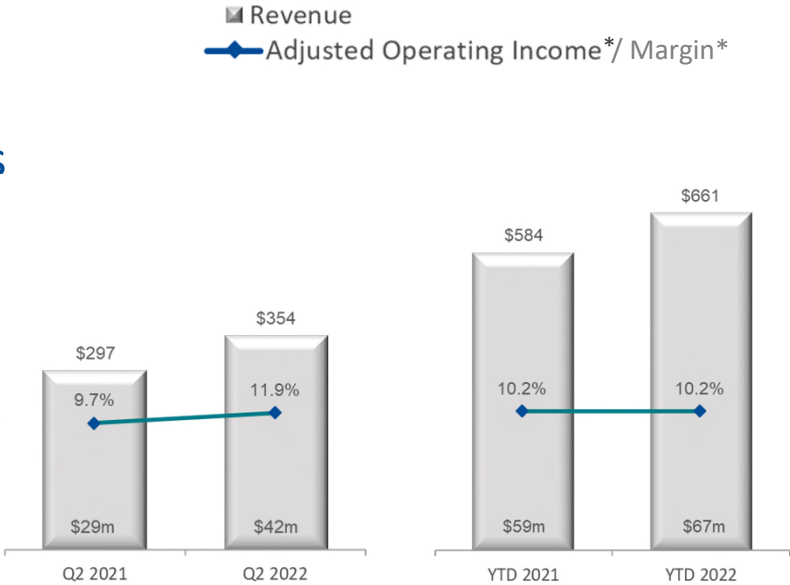
# Q2 2022 Results Summary



- ❑ Strong organic revenue growth
  - ✓ HVAC and Detection & Measurement
  
- ❑ Solid contribution from acquisitions
  - ✓ Cincinnati Fan, ECS and ITL
  
- ❑ Robust profit and margin growth
  - ✓ 47% growth in Adj. Operating Income\*
  - ✓ 220 bps margin\* expansion

## Q2 2022

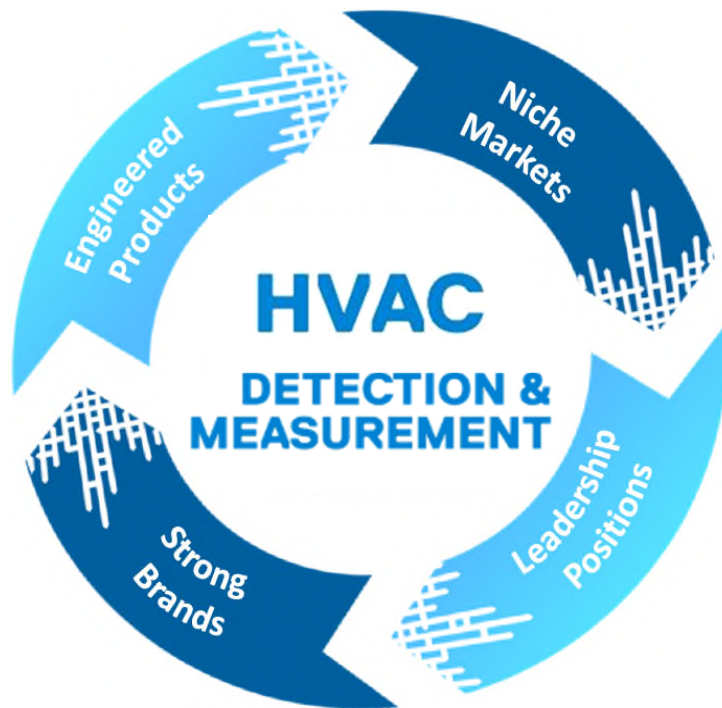
(\$ millions)



**On Track for Strong Full-Year Results**

\*Adjusted results are non-GAAP financial measures. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

# Value Creation Framework



## Organic Growth

- New products
- Channel expansion
- Adjacent markets

## Inorganic Growth

- Strategic platform focus
- Significant capital to deploy
- Large target pipeline

## SPX Business System

- Policy deployment
- Operational excellence
- Due diligence/integration

## Culture & Values

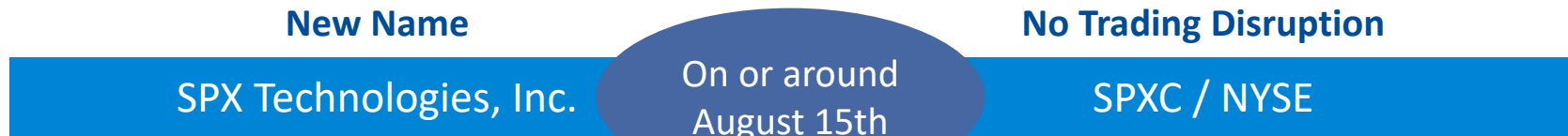
- Integrity
- Results/accountability
- Diversity & Inclusion
- Employee development



# Q2 Financial Review

## Jamie Harris

# Reorganizing Corporate Legal Structure



## Key Benefits

- ✓ Simplified legal structure
- ✓ More efficient management/growth (e.g., M&A)
- ✓ Segregate assets / liabilities of operating businesses from certain legacy liabilities and related assets

Enables More Efficient Management and Growth



## Adjusted Earnings Per Share



	<u>Q2 2021</u>	<u>Q2 2022</u>
<b>GAAP EPS from continuing operations</b>	<b>\$0.38</b>	<b>\$0.41</b>
Amortization	\$0.11	\$0.12
Acquisition-related	\$0.04	\$0.01
Non-service pension**	\$0.00	\$0.07
Other†	<u>\$(0.02)</u>	<u>\$0.10</u>
<b>Adj EPS from continuing operations*</b>	<b>\$0.51</b>	<b>\$0.71</b>

Q2 2022 Adjusted EPS\* of \$0.71

\* Adjusted results are non-GAAP financial measures. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

\*\*Non-service pension includes the impact of non-cash mark-to-market pension losses associated with higher interest rates.

† Other includes costs associated with the reorganization of SPX's legal structure, among other items.

# Adjusted Q2 2022 Results

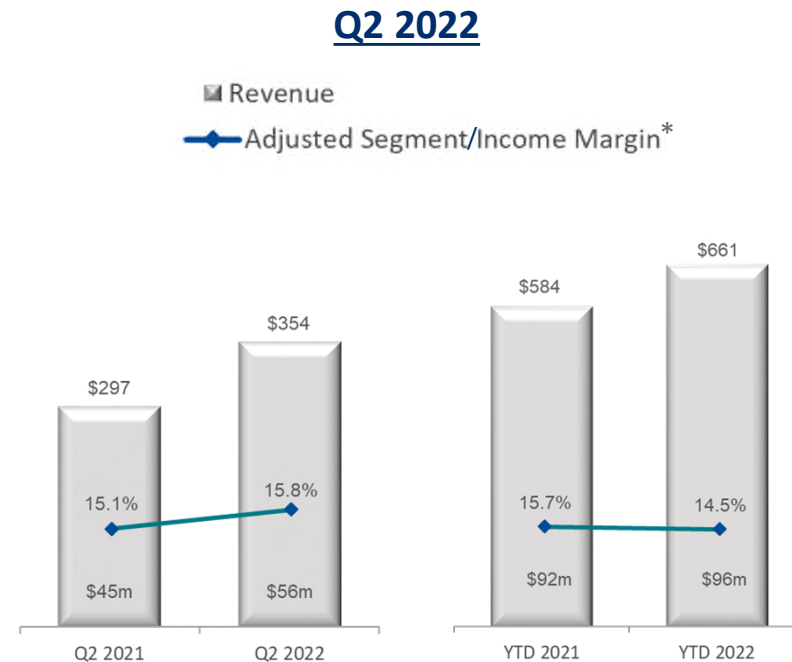


## Q2 Adjusted Results:

- 19.4% year-over-year increase:
  - ✓ **10.2% organic** increase due to higher project revenue in D&M and strong HVAC Heating sales
  - ✓ **10.8% acquisition** impact (Cincinnati Fan, ECS and ITL)
  - ✓ **-1.6% currency** impact from stronger USD

## Q2 Adjusted Segment Income\* and Margin\*:

- \$11.4m increase in Adjusted Segment Income\* driven primarily by D&M performance
- 70 bps increase in margin\*, largely driven by higher D&M project revenue, partially offset by production constraints in HVAC



Strong Organic and Acquisition-Driven Growth

\*Adjusted results are non-GAAP financial measures. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

## Summary Q2 2022 Adjusted Segment Results



	Q2 2022	
Segment	Y/Y % Change in Revenue	Y/Y Change in Adjusted Segment Income Margin*
HVAC	18.0%	(140) bps
Detection & Measurement	21.7%	420 bps
<b>Total SPX</b>	<b>19.4%</b>	<b>+70 bps</b>
Organic	10.2%	
Acquisitions	10.8%	
Currency	-1.6%	

\*Adjusted results are non-GAAP financial measures. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

# HVAC Q2 2022 Results



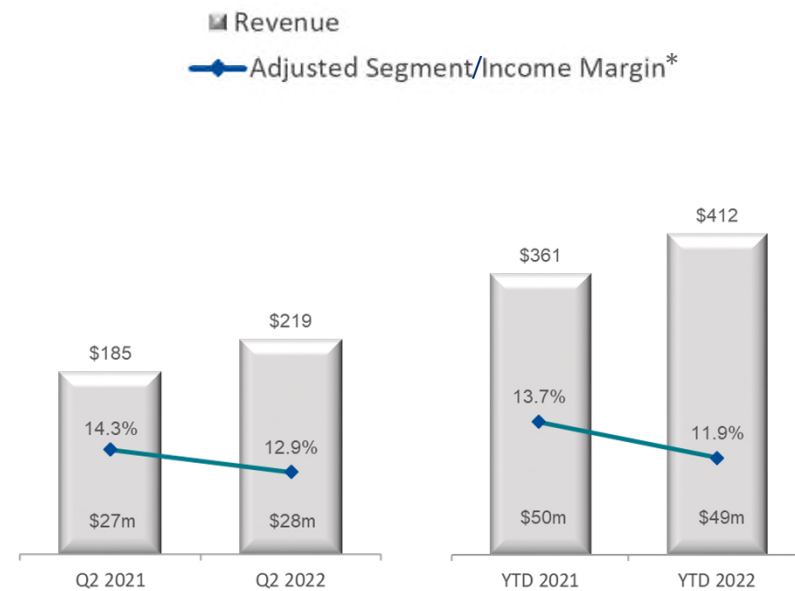
## Q2 Revenue:

- ❑ 18.0% year-over-year Increase:
  - ✓ **8.9% organic** increase – Demand remains strong. Growth in heating revenue (price and volume), partially offset by production constraints
  - ✓ **9.8% acquisition** impact (*Cincinnati Fan*)
  - ✓ **-0.7% currency** impact (*Strong USD*)

## Q2 Adjusted Segment Income\* and Margin\*:

- ❑ \$1.7m increase in Adjusted Segment Income\*
- ❑ -140 bps decrease in margin\* due to production constraints

## Q2 2022



**Strong Organic Growth Driven by Heating**

\*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

# Detection & Measurement Q2 2022 Results



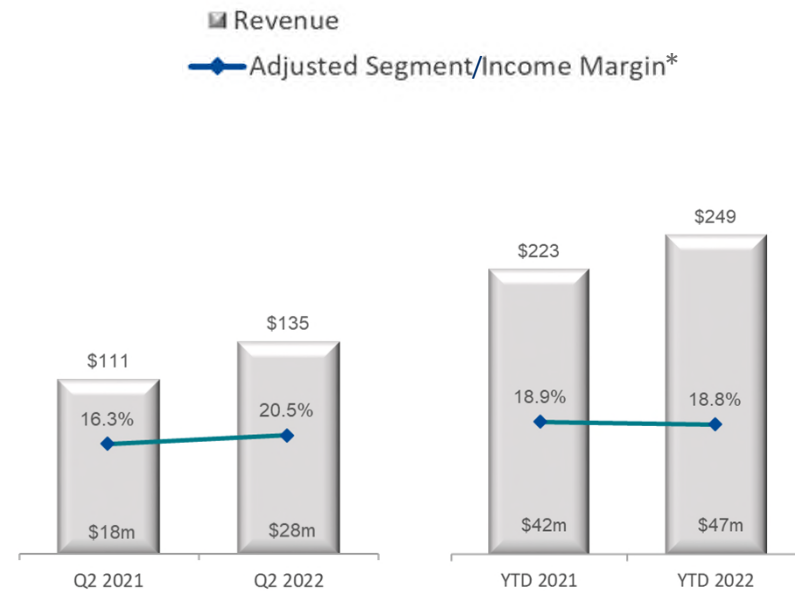
## Q2 Revenue:

- 21.7% year-over-year increase:
  - ✓ **12.4% organic** increase due to higher project sales
  - ✓ **12.5% acquisition** impact (*ECS and ITL*)
  - ✓ **-3.2% currency** impact from stronger USD

## Q2 Adjusted Segment Income\* and Margin\*:

- \$9.7m increase in Adjusted Segment Income\*
- 420 bps increase in margin due primarily to higher project sales and acquisition of ECS

## Q2 2022



Strong Results Including Robust Project Sales

\*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.



# Financial Position and Liquidity Review

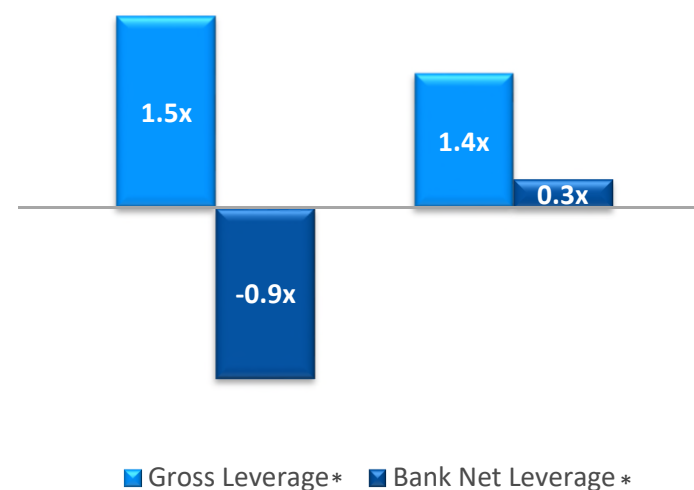
Jamie Harris

# Financial Position - Capital Structure & Liquidity Update



(\$ millions)

(\$millions)	Q1 2022	Q2 2022
Short-term debt	\$2	\$2
Current maturities of long-term debt	13	13
Long-term debt	228	225
<b>Total Debt</b>	<b>\$243</b>	<b>\$240</b>
Less: Cash on hand	(269)**	(195)
<b>Net Debt (Cash)</b>	<b>\$(26)</b>	<b>\$45</b>



Well-Positioned to Continue Growth Initiatives

\*\* Includes ~\$5m of cash related to discontinued operations

\* Calculated as defined by SPX's credit facility agreement.

## 2022 Guidance (Updates in Bold)



	Revenue	Segment Income Margin
HVAC	<ul style="list-style-type: none"> <li>▪ <b>\$885-\$910m (+\$25m)</b> (<i>\$855-\$890m prior</i>)</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>~14.0%</b> (<i>14.0-14.5% prior</i>)</li> </ul>
Detection & Measurement	<ul style="list-style-type: none"> <li>▪ <b>\$520-\$540m (+\$13m)</b> (<i>\$500-\$535m prior</i>)</li> </ul>	<ul style="list-style-type: none"> <li>▪ 19.0%-21.0% (<i>19.0-21.0% prior</i>)</li> </ul>
Total SPX	<ul style="list-style-type: none"> <li>▪ <b>\$1.41-\$1.45B (+\$38m)</b> (<i>\$1.36-\$1.43B prior</i>)</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>~16.0-16.5%</b> (<i>16.0-17.0% prior</i>)</li> </ul>

Adj. Operating Income of **\$162-177m (+\$7m)**, **11.5%-12.0%** margin (*prior 11-12%*);  
Adj. EPS\* of **\$2.70-2.85 (+\$.08)**

Note: Adjusted results are non-GAAP financial measures. Reconciliations of guidance measures to US GAAP financial measures are not predictable and accordingly are not included in the Appendix of the presentation.

\* Prior to capital deployment. Management estimates that using cash balances to repay debt would increase the \$2.70-\$2.85 Adjusted EPS guidance range to \$2.73-2.88.





# End Market Overview and Closing Remarks

Gene Lowe

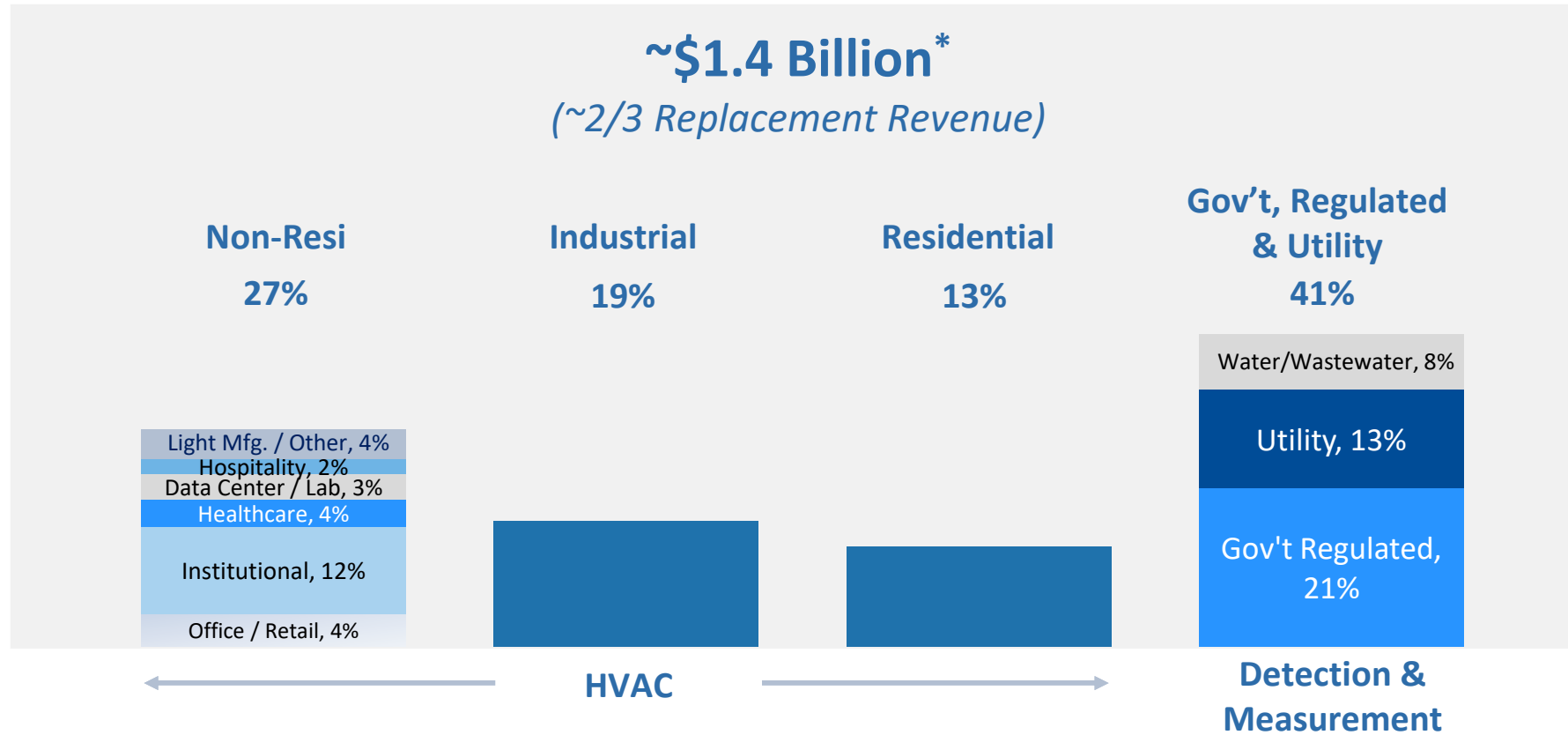
# Market Commentary



Market	Comments
	<ul style="list-style-type: none"><li>❑ <b>Cooling:</b><ul style="list-style-type: none"><li>- Continued solid demand in Americas / Asia</li><li>- Labor constraints moderating</li></ul></li><li>❑ <b>Heating:</b><ul style="list-style-type: none"><li>- Demand remains healthy / No material order cancellations</li><li>- Managing supply chain challenges</li></ul></li></ul>
	<ul style="list-style-type: none"><li>❑ <b>Run-rate:</b><ul style="list-style-type: none"><li>- Broad strength in Location &amp; Inspection / regional variances</li><li>- AtoN run-rate flattish</li></ul></li><li>❑ <b>Project-oriented:</b><ul style="list-style-type: none"><li>- Strong bookings activity</li><li>- CommTech/Transportation orders delivering in 2022/23</li></ul></li></ul>

Continued Broad-Based Demand Strength

# End Market Exposure



\* 2022E revenue. Breakdowns based on Management estimates

## Executive Summary



- ❑ Strong Q2 results
- ❑ Solid demand continues; managing supply chain
- ❑ Increasing full-year 2022 guidance
- ❑ Remain well-positioned for growth

Progressing Towards “SPX 2025” Targets

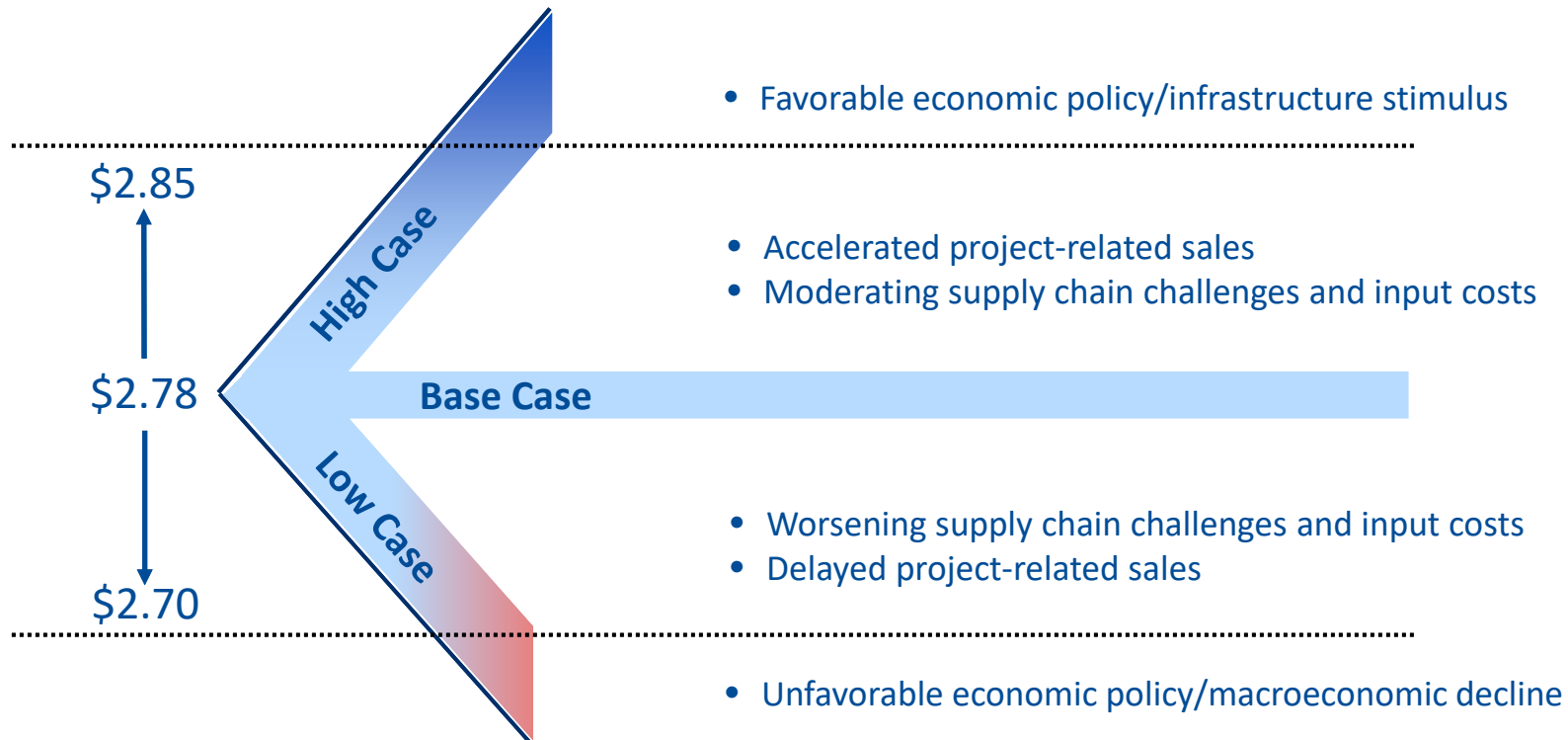
# Questions

## Modeling Considerations - Full Year 2022



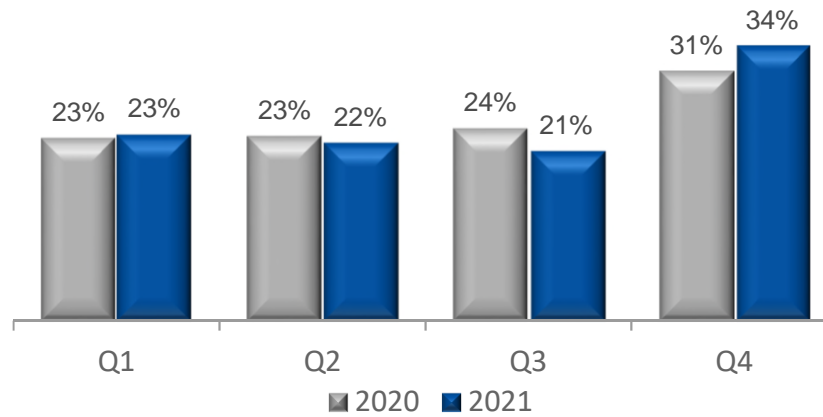
Metric	Considerations
Corporate expense	\$48-50m
Long-term incentive comp	~\$12-13m
Restructuring costs	\$1m
Interest cost	~\$9m
Other income/(expense), and Non-service pension benefit/(expense)	\$4-6m
Tax rate	20-22%
Capex	~\$15m
Cash cost of pension + OPEB	\$12-13m
D&A	\$47-48m
Share count	~47m
Currency effect	Topline sensitivity to USD-GBP rate

## 2022 Adjusted EPS Guidance - Key Drivers



Note: Adjusted results are non-GAAP financial measures. Reconciliations of guidance measures to US GAAP financial measures are not practicable and accordingly are not included in this Appendix.

# Adjusted Segment Income Phasing and Reconciliations





## Adjusted SPX Results by Quarter



(\$ millions)

	Q1	Q2	Q3	Q4	2021	Q1	Q2	2022
Segment Income	\$ 42.3	\$ 37.3	\$ 32.9	\$ 61.4	\$ 173.9	\$ 30.2	\$ 48.1	\$ 78.3
Exclude: One time acquisition related costs	0.7	0.9	3.2	0.3	5.1	0.1	0.9	1.0
Exclude: Intangible amortization	4.0	6.5	5.5	5.6	21.6	9.3	7.1	16.4
Adjusted Segment Income	\$ 47.0	\$ 44.7	\$ 41.6	\$ 67.3	\$ 200.6	\$ 39.6	\$ 56.1	\$ 95.7
Operating Income from Continuing Operations	\$ 25.0	\$ 17.1	\$ 17.7	\$ 13.9	\$ 73.7	\$ 11.4	\$ 27.2	\$ 38.6
Exclude: "Other" operating adjustments <sup>(1)</sup>	5.6	11.6	9.7	34.5	61.4	13.7	15.0	28.7
Adjusted Operating Income	\$ 30.6	\$ 28.7	\$ 27.4	\$ 48.4	\$ 135.1	\$ 25.1	\$ 42.2	\$ 67.3
Income from Continuing Operations	\$ 23.0	\$ 17.7	\$ 13.9	\$ 4.4	\$ 59.0	\$ 13.0	\$ 19.1	\$ 32.1
Exclude: "Other" income adjustments <sup>(2)</sup>	(0.1)	6.2	6.6	36.5	49.2	5.8	13.9	19.7
Adjusted Net Income	\$ 22.9	\$ 23.9	\$ 20.5	\$ 40.9	\$ 108.2	\$ 18.8	\$ 33.0	\$ 51.8
Adjusted EPS	\$0.49	\$0.51	\$0.44	\$0.88	\$2.33	\$0.40	\$0.71	\$1.12

<sup>(1)</sup> Excludes acquisition-related costs and charges resulting from changes in estimates associated with asbestos product liability matters and (for Q3 and Q4 2021 and Q1 and Q2 2022) includes transition services income included in non-operating income for GAAP purposes.

<sup>(2)</sup> Excludes costs and charges noted above, gains from equity investment, and non-service pension items, as well as the tax impact of the above items.

## HVAC Segment Results - 2021-2022



(\$ millions)

	Q1	Q2	Q3	Q4	2021	Q1	Q2	2022
Revenue	\$175.6	\$185.4	\$179.3	\$211.8	\$752.1	\$193.1	\$218.7	\$411.8
GAAP Segment Income	22.3	25.9	23.0	33.0	104.2	15.2	25.6	40.8
Exclude: Acquisition related costs	-	-	-	0.1	0.1	-	-	-
Exclude: Intangible amortization	0.7	0.7	0.6	1.4	3.4	5.4	2.7	8.1
Adjusted Segment Income	\$23.0	\$26.6	\$23.6	\$34.5	\$107.7	\$20.6	\$28.3	\$48.9
	13%	14%	13%	16%	14%	11%	13%	12%

## D&M Segment Results - 2021-2022



(\$ millions)

	Q1	Q2	Q3	Q4	2021	Q1	Q2	2022
Revenue	\$111.6	\$111.2	\$106.4	\$138.2	\$467.4	\$114.0	\$135.3	\$249.3
GAAP Segment Income	20.0	11.4	9.9	28.4	69.7	15.0	22.5	37.5
Exclude: Acquisition related costs	0.7	0.9	3.2	0.2	5.0	0.1	0.9	1.0
Exclude: Intangible amortization	3.3	5.8	4.9	4.2	18.2	3.9	4.4	8.3
Adjusted Segment Income	\$24.0	\$18.1	\$18.0	\$32.8	\$92.9	\$19.0	\$27.8	\$46.8
	22%	16%	17%	24%	20%	17%	21%	19%

## Q2 2022 U.S. GAAP to Adjusted EPS Reconciliation



	GAAP	Adjustments	Adjusted
Segment income <sup>(1)</sup>	\$ 48.1	\$ 8.0	\$ 56.1
Corporate expense <sup>(2)</sup>	(16.4)	5.1	(11.3)
Long-term incentive compensation expense	(2.5)	-	(2.5)
Special charges, net	(0.1)	-	(0.1)
Other operating expense, net <sup>(3)</sup>	(1.9)	1.9	-
<b>Operating income</b>	<b>27.2</b>	<b>15.0</b>	<b>42.2</b>
Other income (expense), net <sup>(4)</sup>	(1.7)	2.9	1.2
Interest expense, net	(2.0)	-	(2.0)
<b>Income from continuing operations before income taxes</b>	<b>23.5</b>	<b>17.9</b>	<b>41.4</b>
Income tax provision <sup>(5)</sup>	(4.4)	(4.0)	(8.4)
<b>Income from continuing operations</b>	<b>19.1</b>	<b>13.9</b>	<b>33.0</b>
Diluted shares outstanding	46.289		46.289
<b>Earnings per share from continuing operations</b>	<b>\$ 0.41</b>		<b>\$ 0.71</b>

(millions)

<sup>(1)</sup> Adjustment represents the removal of (i) amortization expense associated with acquired intangible assets (\$7.1) and (ii) an inventory step-up charge of \$0.9 related to our ITL acquisition.

<sup>(2)</sup> Adjustment represents the removal of acquisition and strategic/transformation related expenses (\$4.0), costs associated with our South Africa business that could not be allocated to discontinued operations for U.S. GAAP purposes (\$0.2), as well as a reclassification of transition services income (\$0.9) from "Other income (expense), net."

<sup>(3)</sup> Adjustment represents the removal of (i) a charge of \$2.3 related to revisions of recorded liabilities for asbestos-related claims and (ii) a gain of \$0.4 related to a revision of the liability associated with contingent consideration on a recent acquisition.

<sup>(4)</sup> Adjustment represents the removal of a pension plan settlement and mark-to-market pension losses of \$3.8, partially offset by the reclassification of income related to a transition services agreement (\$0.9) to "Corporate expense."

<sup>(5)</sup> Adjustment represents the tax impact of items (1) through (4) above.

## Q2 2021 U.S. GAAP to Adjusted EPS Reconciliation



	GAAP	Adjustments	Adjusted	(millions)
Segment income <sup>(1)</sup>	\$ 37.3	\$ 7.4	\$ 44.7	
Corporate expense <sup>(2)</sup>	(13.6)	1.5	(12.1)	
Long-term incentive compensation expense	(3.3)	-	(3.3)	
Special charges, net	(0.6)	-	(0.6)	
Other operating expense, net <sup>(3)</sup>	(2.7)	2.7	-	
<b>Operating income</b>	<b>17.1</b>	<b>11.6</b>	<b>28.7</b>	
Other income, net <sup>(4)</sup>	6.4	(2.6)	3.8	
Interest expense, net <sup>(5)</sup>	(3.4)	0.3	(3.1)	
<b>Income from continuing operations before income taxes</b>	<b>20.1</b>	<b>9.3</b>	<b>29.4</b>	
Income tax provision <sup>(6)</sup>	(2.4)	(3.1)	(5.5)	
<b>Income from continuing operations</b>	<b>17.7</b>	<b>6.2</b>	<b>23.9</b>	
Diluted shares outstanding	46,545		46,545	
<b>Earnings per share from continuing operations</b>	<b>\$ 0.38</b>		<b>\$ 0.51</b>	

<sup>(1)</sup> Adjustment represents the removal of (i) amortization expense associated with acquired intangible assets (\$6.5) and (ii) an inventory step-up charge related to the Sealite acquisition of (\$0.9).

<sup>(2)</sup> Adjustment represents the removal of acquisition related expenses incurred during the period (\$1.2) and costs associated with our South Africa business that could not be allocated to discontinued operations for U.S. GAAP purposes (\$0.3).

<sup>(3)</sup> Adjustment represents the removal of a charge of \$2.7 related to revisions of recorded assets for asbestos-related claims.

<sup>(4)</sup> Adjustment represents the removal of (i) a gain on an equity security associated with a fair value adjustment (\$2.2) and (ii) non-service pension and postretirement income (\$0.4).

<sup>(5)</sup> Adjustment relates primarily to the removal of a charge associated with the write-off of deferred finance costs in connection with a reduction of our credit facilities primarily used to support our South Africa business.

<sup>(6)</sup> Adjustment primarily represents the tax impact of items (1) through (5) above.

# U.S. GAAP to Adjusted Operating Income Reconciliation



	Three months ended		Six months ended		(\$ millions)
	July 2, 2022	July 3, 2021	July 2, 2022	July 3, 2021	
Operating income	\$ 27.2	\$ 17.1	\$ 38.6	\$ 42.1	
Include - TSA Income <sup>(1)</sup>	0.9	-	1.8	-	
Exclude:					
Acquisition related and other costs <sup>(2)</sup>	(5.1)	(2.4)	(9.5)	(4.0)	
Other operating expense <sup>(3)</sup>	(1.9)	(2.7)	(1.0)	(2.7)	
Amortization expense <sup>(4)</sup>	(7.1)	(6.5)	(16.4)	(10.5)	
Adjusted operating income	<u>\$ 42.2</u>	<u>\$ 28.7</u>	<u>\$ 67.3</u>	<u>\$ 59.3</u>	
as a percent of revenues <sup>(5)</sup>	11.9 %	9.7 %	10.2 %	10.2 %	

<sup>(1)</sup> Represents transition services income related to the Transformer Solutions disposition. Amount recorded in non-operating income for U.S. GAAP purposes.

<sup>(2)</sup> For the three and six months ended July 2, 2022, represents (i) cost incurred in connection with acquisitions and strategic/transformation initiatives (\$4.0 and \$8.2, respectively), (ii) costs associated with our South Africa business that could not be allocated to discontinued operations for U.S. GAAP purposes of \$0.2 and \$0.4, respectively, and (iii) an inventory step-up charge of \$0.9 related to our ITL acquisition. For the three and six months ended July 3, 2021, represents (i) cost incurred in connection with acquisitions, including inventory step-up charges of \$0.9 and \$1.6, respectively, (ii) costs associated with acquisition and integration efforts of \$1.2 and \$1.9, respectively, and (iii) costs associated with our South Africa business that could not be allocated to discontinued operations for U.S. GAAP purposes of \$0.3 and \$0.5, respectively.

<sup>(3)</sup> For the three and six months ended July 2, 2022, represents (i) a gain of \$0.4 and \$1.3, respectively, related to a revision of the liability associated with contingent consideration on a recent acquisition and (ii) a charge of \$2.3 related to revisions of recorded liabilities for asbestos-related claims. For the three and six months ended July 3, 2021, represents a charge of \$2.7 related to revisions of recorded assets for asbestos-related claims.

<sup>(4)</sup> Represents amortization expense associated with acquired intangible assets.

<sup>(5)</sup> See "Results of Reportable Segments" for applicable percentages based on GAAP results.

## Q2 2022 Non-GAAP Reconciliation - Organic Revenue



	Three months ended July 2, 2022		
	HVAC	Detection & Measurement	Consolidated
Net Revenue Growth	18.0 %	21.7 %	19.4 %
Exclude: Foreign Currency	(0.7) %	(3.2) %	(1.6) %
Exclude: Acquisitions	9.8 %	12.5 %	10.8 %
Organic Revenue Growth	8.9 %	12.4 %	10.2 %

# U.S. GAAP Adjusted Segment Income Reconciliation



(\$ millions)

CONSOLIDATED SPX:	Three months ended		Six months ended	
	July 2, 2022	July 3, 2021	July 2, 2022	July 3, 2021
Total segment income	\$ 48.1	\$ 37.3	\$ 78.3	\$ 79.6
Exclude: Acquisition related costs <sup>(1)</sup>	(0.9)	(0.9)	(1.0)	(1.6)
Exclude: Amortization expense <sup>(2)</sup>	(7.1)	(6.5)	(16.4)	(10.5)
Adjusted segment income	<u>\$ 56.1</u>	<u>\$ 44.7</u>	<u>\$ 95.7</u>	<u>\$ 91.7</u>
as a percent of revenues	15.8 %	15.1 %	14.5 %	15.7 %

<sup>(1)</sup> Includes cost incurred in connection with acquisitions during the periods herein, including integration costs and "Cost of products sold" related to the step-up of inventory (to fair value) acquired in connection with the ITL acquisition of \$0.9 and \$1.0 during the three and six months ended July 2, 2022, respectively, and inventory step-up charges of \$0.9 and \$1.6 during the three and six months ended July 3, 2021, respectively, related to the Sealite and Sensors & Software acquisitions.

<sup>(2)</sup> Represents amortization expense associated with acquired intangible assets.



# U.S. GAAP to Adjusted Segment Income Reconciliations



(\$ millions)

## HVAC REPORTABLE SEGMENT:

	Three months ended	
	July 2, 2022	July 3, 2021
Segment income	\$ 25.6	\$ 25.9
Exclude: Acquisition related costs	-	-
Exclude: Amortization expense <sup>(2)</sup>	(2.7)	(0.7)
Adjusted segment income	<u>\$ 28.3</u>	<u>\$ 26.6</u>
as a percent of segment revenues	12.9 %	14.3 %

## DETECTION & MEASUREMENT REPORTABLE SEGMENT:

	Three months ended	
	July 2, 2022	July 3, 2021
Segment income	\$ 22.5	\$ 11.4
Exclude: Acquisition related costs <sup>(1)</sup>	(0.9)	(0.9)
Exclude: Amortization expense <sup>(2)</sup>	(4.4)	(5.8)
Adjusted segment income	<u>\$ 27.8</u>	<u>\$ 18.1</u>
as a percent of segment revenues	20.5 %	16.3 %

<sup>(1)</sup> Includes "Cost of products sold" related to the step-up of inventory (to fair value) acquired in connection with the ITL acquisition of \$0.9 during the three months ended July 2, 2022, and inventory step-up charges of \$0.9 during the three months ended July 3, 2021, related to the acquisition.

<sup>(2)</sup> Represents amortization expense associated with acquired intangible assets.

## Q2 2022 Debt Reconciliation



(\$ millions)

	<u>Q2 2022</u>
Short-term debt	\$ 2.1
Current maturities of long-term debt	13.0
Long-term debt	<u>224.5</u>
Gross debt	239.6
plus: Adjustments per Senior Credit Agreement(1)	(1.2)
Adjusted gross debt	238.4
less: cash and equivalents	<u>(194.8)</u>
Adjusted net debt	<u>\$ 43.6</u>

(1) Includes the unamortized debt issuance costs associated with term loan of \$0.9, and excludes purchase card debt of \$2.1.

(2) **Excludes restricted cash of \$0.4.**

Note: Adjusted net debt as defined by SPX's current credit facility agreement.

## Q2 2022 Consolidated Adjusted EBITDA\* Reconciliation



	<u>12 Months Ended</u> <u>July 2, 2022**</u>	(\$ millions)
Income from continued operations	\$ 38.5	
Income tax provision	9.7	
Interest expense	10.4	
Depreciation and amortization	<u>48.1</u>	
EBITDA	106.7	
Adjustments:		
(Gains)/Losses on disposition of assets outside the ordinary course of business	5.7	
Impairments & other organizational costs	5.7	
Non-cash compensation	21.5	
Pension adjustments	(11.2)	
Extraordinary non-recurring, non-cash charges (gains), net	33.3	
Extraordinary non-recurring cash charges, net	0.5	
Material acquisition / disposition related fees, costs, or expenses, net	4.7	
Pro forma effect of acquisitions and divestitures, and other	5.7	
Adjusted EBITDA	<u>\$ 172.6</u>	

\*Adjusted EBITDA includes pro-forma impact related to acquisitions closed during the last 12 months.

\*\* Amounts for the 12 months ended July 2, 2022 are calculated by adding the respective amounts for the six months ended July 2, 2022 and the fiscal year ended December 31, 2021 and subtracting the respective amounts for the six months ended July 3, 2021.

Note: Adjusted consolidated EBITDA as defined by SPX's current credit facility agreement.

## Q2 2022 Adjusted Free Cash Flow Reconciliation



(\$ millions)

	<b>Three Months Ended July 2, 2022</b>
Operating cash used in continuing operations	\$ (34.9)
Capital Expenditures	(3.9)
Free Cashflow used in continuing Operations	(38.8)
Adjustment*	44.6
Adjusted free cash flow from continuing operations	<u>\$ 5.8</u>

\* Adjustments align with our reconciliation of GAAP to Adjusted EPS excluding the impact of non-cash adjustments. Adjustments include the tax paid on the gain of the sale of Transformer Solutions