SPX Technologies

Investor Presentation

May 2023

SPX TECHNOLOGIES

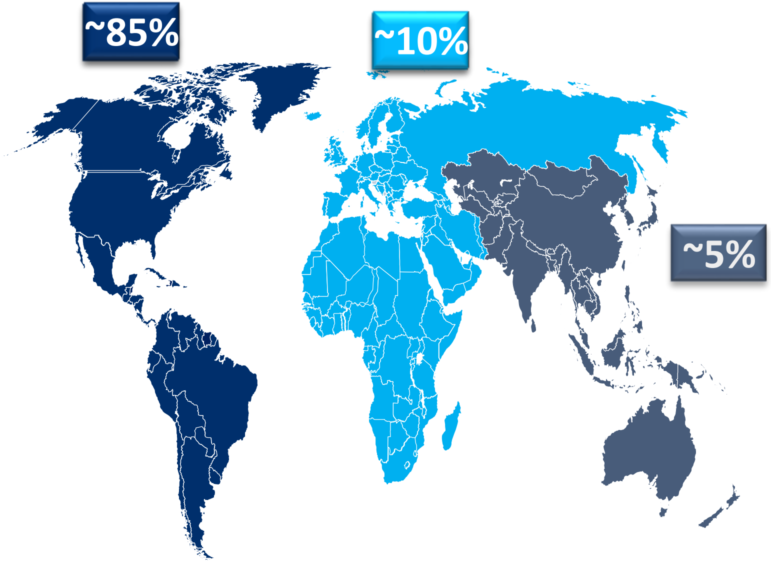
SPX Technologies Overview

Company Overview

SPX TECHNOLOGIES

- ❑ Headquartered in Charlotte, NC
- ❑ Focused, market-leading platforms:
  - ✓ HVAC
  - ✓ Detection & Measurement
- ❑ $1.63B Revenue*
- ❑ ~3,300 employees
- ❑ NYSE Ticker: **SPXC**

2022 Revenue by Region†



* Midpoint of 2023 guidance as presented May 4, 2023
†Based on management estimates.

SPX is a Leading Supplier of HVAC and Detection & Measurement Products and Technologies;
The Majority of Revenue is Generated by North American Sales

Attractiveness of SPX for Long-Term Holders

SPX TECHNOLOGIES

Attractive Core	Well positioned key platforms in growth markets
Growth	Favorable long-term secular trends and business mix; growth initiatives in early innings
Cash Flow	Solid free cash flow conversion
Business System	Consistent repeatable process to drive improvement
Capital Deployment	Substantial available capital and liquidity

Well Positioned to Continue Growth Journey

Strong Product Offerings and Attractive Market Dynamics

SPX TECHNOLOGIES

HVAC

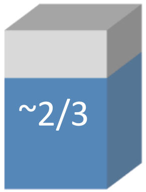
- ✓ Cooling towers
- ✓ Refrigeration
- ✓ Engineered air movement
- ✓ Process Cooling
- ✓ Boilers
- ✓ Electrical heating

DETECTION & MEASUREMENT

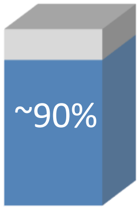
- ✓ Location & inspection
- ✓ Aids to Navigation
- ✓ Fare collection
- ✓ Communication technologies

2022	
REVENUE	ADJUSTED EBITDA MARGIN*
$914m	mid-teens
$547m	low-20s

2022 REVENUE FROM REPLACEMENT SALES†



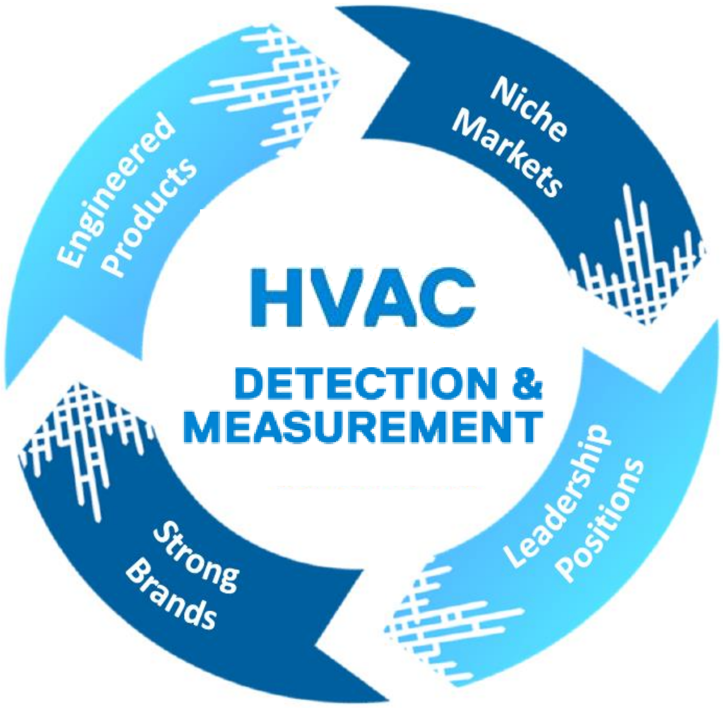
2022 REVENUE FROM #1 OR #2 MARKET POSITION†



CINCINNATI FAN, RADIODETECTION, SPX COOLING TECHNOLOGIES, CUES, Marley Engineered Products, MARLEY, GENFARE, SGS, TCI, WEIL-McLAIN, FLASH, PATTERSON-KELLEY, ITL, SABIK, SEALITE

*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the appendix of this presentation.
†Based on management estimates.

Value Creation Framework



Organic Growth

- New products
- Channel expansion
- Adjacent markets

SPX Business System

- Digital initiatives
- Continuous Improvement
- Due diligence/integration

Inorganic Growth

- Strategic platform focus
- Significant capital to deploy
- Large target pipeline

Culture & Values

- Integrity
- Results/accountability
- Diversity & Inclusion
- Employee development

2023+ Initiatives

SPX TECHNOLOGIES

Revenue & Margin Enhancement - Tools & Drivers

Product Innovation

Technology

- Software
- Robotics
- AI

M&A

- SCHONSTEDT
- CUES
- SABIK
- SGS REFRIGERATION
- PATTERSON-KELLEY
- ULC
- SENSORS & SOFTWARE
- SEALITE
- ECS
- CINCINNATI FAN
- ITL
- TAMCO

Channel

- Geography
- Service
- Digital
- Loyalty

CI

- Lean
- 80/20
- Sourcing

Focus on Sustainability

SPX TECHNOLOGIES

…In What We Make…

Our products enable

Lower Emissions

Safety

Clean Water

Connectivity

Clean Energy

…And How We Make It…

Core Values

Diversity & Inclusion

RiSE
SPX Talent Management

Engagement

Continuous Improvement

Minimize Waste

190 of 500

Momentum in Digital

SPX TECHNOLOGIES

Using technology to help our customers become safer, more efficient, and sustainable

COOLSPEC™
PRODUCT SELECTOR

GraniteNet
ASSET INSPECTION / DECISION SUPPORT SOFTWARE

Driving Customer Value Through Focus on Technology

Well-Positioned for Infrastructure Spending

SPX TECHNOLOGIES

- ☑ Water & Wastewater
- ☑ General Construction (heavy civil, housing)
- ☑ Public Transit
- ☑ Renewables (wind)
- ☑ Telecom (5G), Airports, Ports
- ☑ Institutional (K-12, gov't, healthcare)
- ☑ Infrastructure-centric R&D

RADIODETECTION
CUES
SABIK
GENFARE
ULC
FLASH
SEALITE
TCI ECS
WEIL-McLAIN Marley
PATTERSON-KELLEY
MARLEY
CINCINNATI FAN
TAMCO

SPX 2025

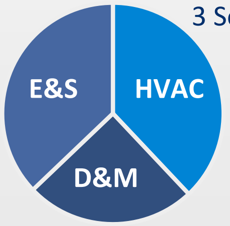
SPX Strategic Portfolio Transformation Continues

SPX TECHNOLOGIES

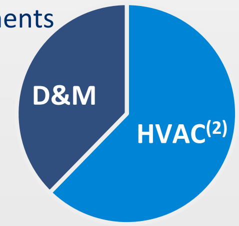
	Pre-Transformers Sale (2020A)[1]		2022A		2025 Targets
Revenue	$1.56B		$1.46B		~$2.0B
Gross margin %	*31.0%*	*~480bps*	*35.8%*	*~+400bps*	*~40%*
Segment Income %	*15.3%*	*~180bps*	*17.1%*	*~+300bps*	*~20%*
Adj. Operating Income %	*10.9%*		*12.8%*	*~+300bps*	*~16%*
Long-term Growth %	*~1-4%*		*~2-5%*		*~3-5%*

2020A Revenue

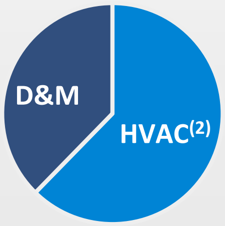
3 Segments → 2 Segments



2022A Revenue



Future Revenue



1) Derived from financial statements included in the Annual Report on form 10-K for the year ended December 31, 2020, of SPX Corporation which reflected the Engineered Solutions (E&S) segment as continued operations. Such period has subsequently been restated to reflect the classification of the E&S segment as discontinued. Non-GAAP financial measure reconciliations can be found in the Appendix.
2) Process Cooling included in HVAC Segment Revenue Post-sale.
Note: Adjusted results are non-GAAP financial measures. Reconciliations of guidance measures to US GAAP financial measures are not predictable and accordingly are not included in the Appendix of the presentation.

Focused Platforms with Higher Margin and Growth Opportunities

Focused, Market-Leading Growth Platforms

SPX TECHNOLOGIES

Detection & Measurement (~$580M)(1)

Location & Inspection

RADIODETECTION
CUES
ULC
SENSORS & SOFTWARE
SCHONSTEDT

Aids to Navigation

FLASH
SABIK
ITL
SEALITE

CommTech / Transportation

TCI
ECS
GENFARE

SPX

~$1.63 Billion(1)

- *Premium engineered niches*
- *Technology / innovation focus*
- *~90% Market Leadership (#1 or #2)*
- *High replacement revenue (~2/3)*
- *Mandated / spec-driven markets*
- *Less cyclical / capital-intensive*
- *Diverse end markets*

HVAC (~$1,045M)(1)

Cooling

MARLEY
SGS
TAMCO
CINCINNATI FAN

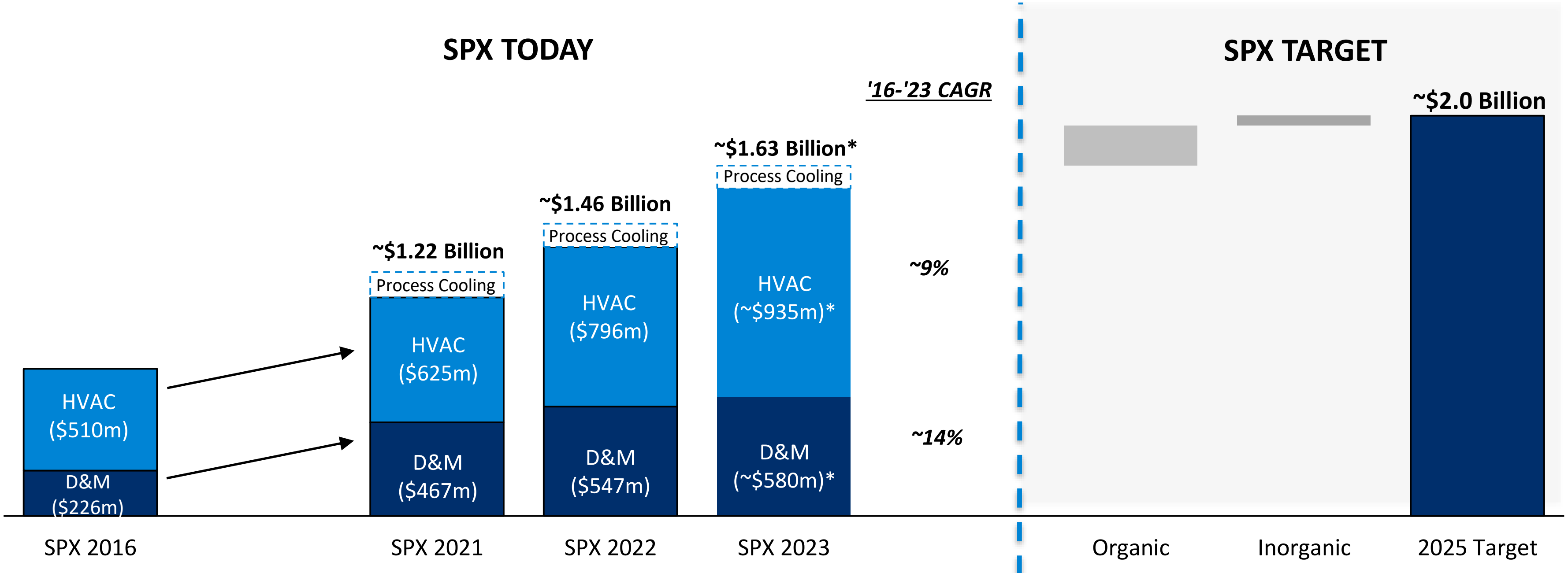
Heating

Marley Engineered Products
WEIL-McLAIN
PATTERSON-KELLEY

1) Mid-Point of 2023E Guidance as presented May 4, 2023

Simplified, Higher-Return Portfolio

SPX Long-Term Targets - Revenue



Adj. EPS**	SPX 2021	SPX 2022	SPX 2023	2025 Target
	$2.33	$3.10	$3.80-$3.95	$5.00+

*Guidance as of 5/4/23; Mid-point for revenue

**Non-GAAP financial measure. Reconciliations from US GAAP historical financial measures are available in the Appendix of the presentation. Note: Process Cooling not included in '16-'23 HVAC CAGR calculation

Focused, Strategic Path to Long-term Targets

Segment Overview

- HVAC
- Detection & Measurement

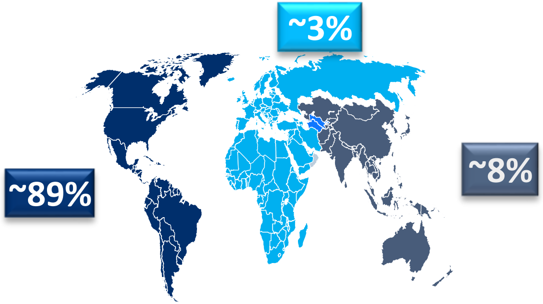
HVAC

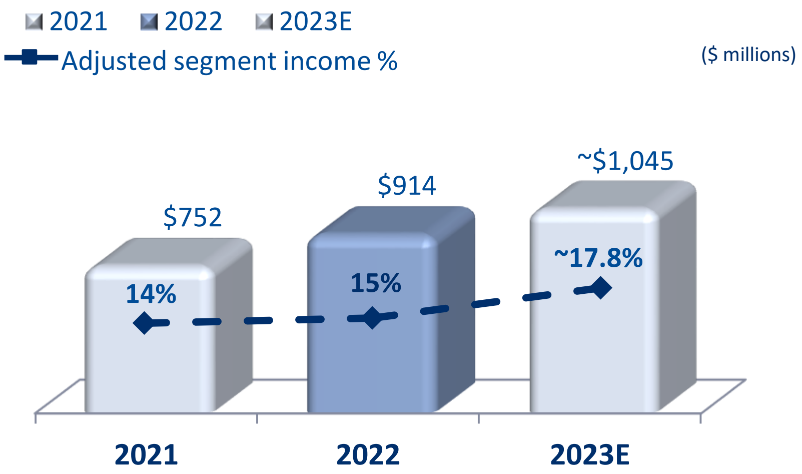
HVAC Segment Overview

HVAC

2022 Revenue by Product

2022 Revenue by Geography





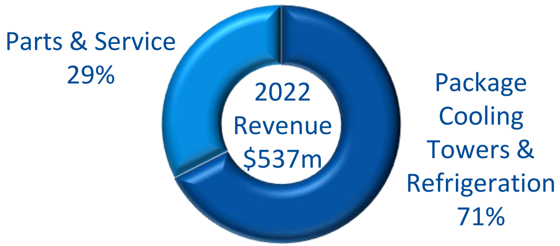
	2021	2022	2023E
Gross Margin%	30%	30%	-
Adjusted EBITDA*	$116	$145	-

*Non-GAAP financial measure. Reconciliations from US GAAP historical financial measures are available in the Appendix of the presentation.

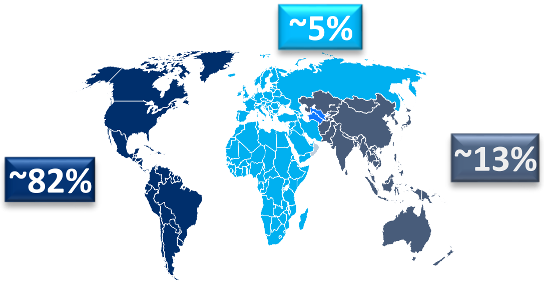
Strong Product Brands and Leading Market Positions Across HVAC Heating and Cooling Product Portfolio

HVAC Cooling Overview

2022 Revenue by Product



2022 Revenue by Geography



- Cooling products used in non-residential, commercial construction, process cooling and refrigeration applications
- Well-recognized product brands: Marley and Recold
- Well-established sales channel including reps and distributors
- Demand generally follows construction trends (e.g., Dodge Index)
- Approximately 50% replacement sales
- Growing component and aftermarket opportunities

Strong Product Brands and Leading Market Positions Across Cooling Product Portfolio

Cooling Product Examples

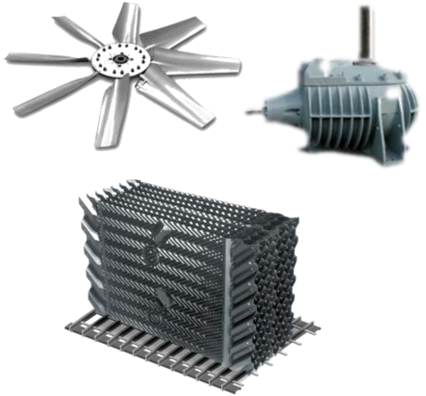
HVAC

Marley NC Cooling Tower
- ✓ High efficiency
- ✓ Low drift rates
- ✓ Quiet by design
- ✓ Long-life construction

Marley MH Element Fluid Cooler
- ✓ Industrial and process cooling
- ✓ High performance copper coils
- ✓ Most efficient system in its class

Engineered Air Movement
- ✓ Custom Fans & Blowers
- ✓ Two stage filtration Dust Collectors
- ✓ Portable Fume Exhauster Blowers
- ✓ Air Control Solutions

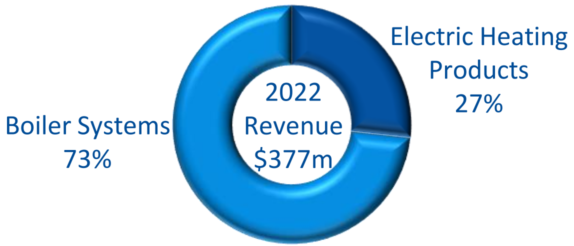
High-Value Components
- ✓ Gearboxes, motors, drives
- ✓ Fans and cylinders
- ✓ Heat Transfer Media



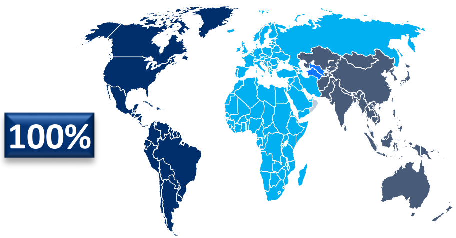
Strong Product Portfolio and Brands with Opportunities for Expansion

HVAC Heating Overview

2022 Revenue by Product



2022 Revenue by Geography



- North American businesses with strong brands
- Large installed base / established spec position
- Products used in residential and non-residential markets and sold primarily through distributors
- Demand for boiler systems is seasonal:
  - ✓ Concentrated in the fourth quarter
- High level of replacement revenues

Strong Product Brands and Leading Market Positions in North America;
Financial Performance Seasonally Strong in Second Half

Heating Product Examples

HVAC

Residential Boilers

- ✓ High efficiency natural gas
- ✓ Standard cast iron
- ✓ Unique hybrid design
- ✓ Gas combi boilers

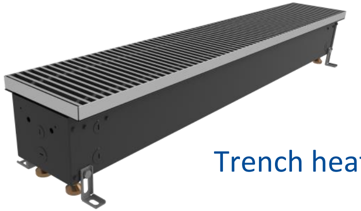
Commercial Boilers

- ✓ High efficiency natural gas
- ✓ Standard cast iron

Electrical Heating Products

Wash-down, corrosion resistant heaters

Digital wall heaters



Trench heaters

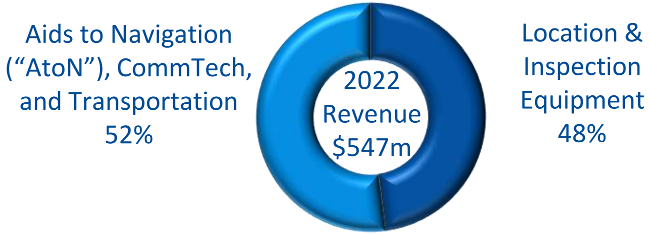
Broad Product Offering of Heating Solutions for Residential and Commercial Applications

Detection & Measurement

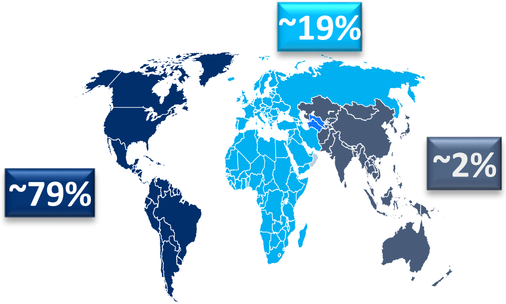
Detection & Measurement Segment Overview

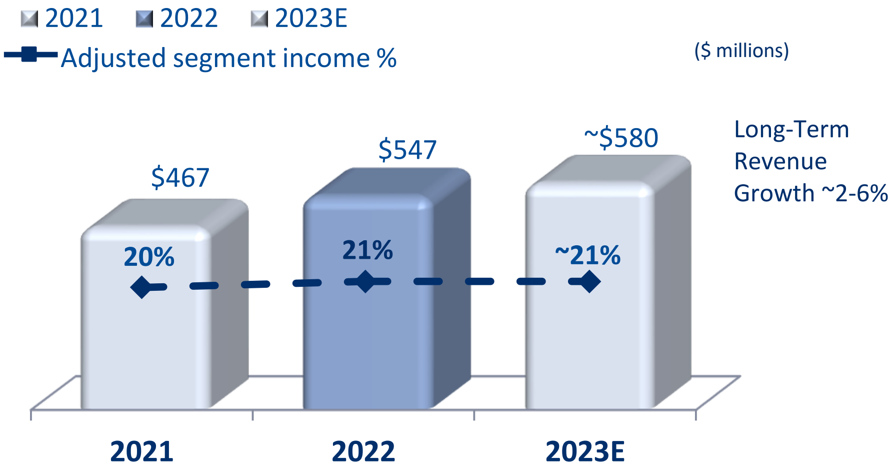
DETECTION & MEASUREMENT

2022 Revenue by Product



2022 Revenue by Geography





	2021	2022	2023E
Gross Margin%	44%	45%	-
Adjusted EBITDA*	$103	$121	-

*Non-GAAP financial measure. Reconciliations from US GAAP historical financial measures are available in the Appendix of the presentation.

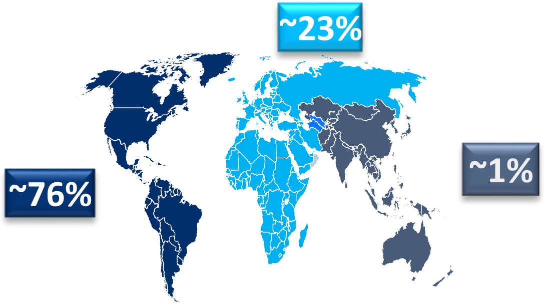
Attractive Platform for Growth Investments in Niche High Margin Technologies

Location & Inspection Overview

DETECTION & MEASUREMENT

2022 Revenue by Product

2022 Revenue by Geography



- A leading global supplier of location & inspection equipment for underground infrastructure
- Global distribution / established channels
- Integrated hardware and software solutions
- Leading technology competencies (data analytics, robotics, AI)
- Key demand drivers:
  - ✓ Global infrastructure growth
  - ✓ Construction growth
  - ✓ Health & safety legislation

Leading Global Supplier of Equipment to Locate and Inspect Buried Utility Cables & Pipes

Location & Inspection – Key Products

Location Equipment

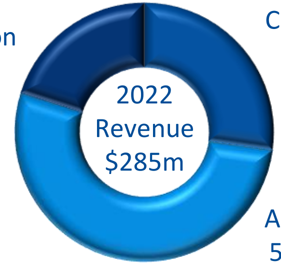
Inspection Equipment

Full Lifecycle Infrastructure Solutions Provider for Location & Inspection Markets

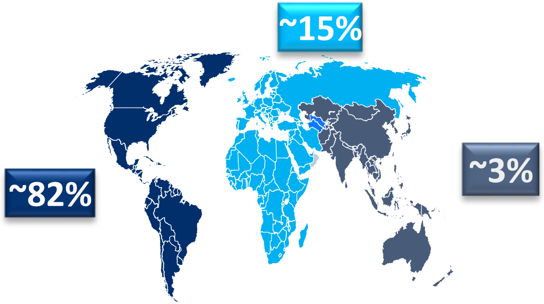
AtoN, CommTech, and Transportation

DETECTION & MEASUREMENT

2022 Revenue by Product



2022 Revenue by Geography



- **CommTech** : A leading global supplier of spectrum monitoring, communication intelligence and geolocation technologies
- **Aids to Navigation**: Global Leader in terrestrial obstruction lighting, marine aids-to-navigation, and airfield ground lighting solutions
- **Transportation:** North American farebox leader with growing software solution
- Key demand drivers:
  - ✓ Global growth of wireless usage
  - ✓ Increased spectrum provisioning and monitoring
  - ✓ Anti-terrorism and drug interdiction effort
  - ✓ Compliance with government & industry regulations
  - ✓ Infrastructure funding
  - ✓ Urbanization

AtoN, CommTech, and Transportation Platforms are Leaders in Niche End Markets

*Spectrum Monitoring Solutions and Communications Intelligence products

Aids to Navigation – Key End Markets

DETECTION & MEASUREMENT

Terrestrial Obstruction Lighting

Marine Obstruction Lighting

Airfield Ground Lighting

Global Leader with Full Product Range

CommTech – Key Capabilities & Solutions

DETECTION & MEASUREMENT

Spectrum Monitoring (SMS)

Communications Intelligence

Spectrum monitoring leader with expanding COMINT presence

Transportation – Next Generation Fare Collection

DETECTION & MEASUREMENT

Fare Collection Suite of Products Integrated with Back-End Support;
We Believe This is the New Industry Standard

Financial Performance & Capital Allocation

Capital Allocation Discipline

SPX TECHNOLOGIES

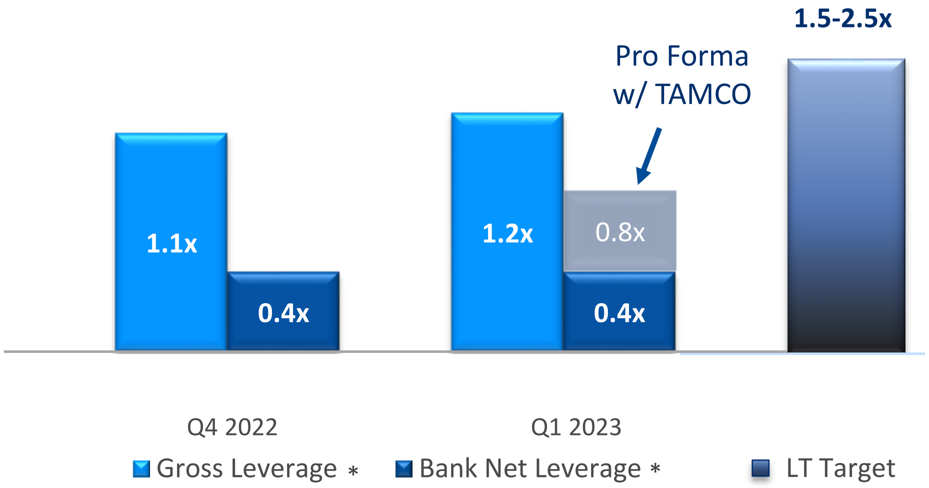
Methodology	Expected Outcome
1) Utilize strategic planning process to evaluate future revenue and earnings growth	▪ Quantify projected future cash flows and estimate total company valuation
2) Maintain target capital structure	▪ Net Debt to EBITDA[1] target range: 1.5x to 2.5x
3) Invest available capital in highest, risk-adjusted, return opportunities	▪ Cost reduction initiatives ▪ Organic business development ▪ Bolt-on acquisitions ▪ Return of capital to shareholders

[1] Net Debt and EBITDA as defined in SPX Technologies' credit agreement

Financial Position - Capital Structure & Liquidity Update

SPX TECHNOLOGIES

($millions)	Q4 2022	Q1 2023
Short-term debt	$2	$69
Current maturities of long-term debt	2	3
Long-term debt	243	242
Total Debt	$247	$314
Less: Cash on hand	(157)	(213)
Net Debt (Cash)	$90	$101



Well-Positioned to Continue Growth Initiatives

* Calculated as provided in SPX's credit facility agreement.

** Includes cash related to discontinued operations of ~$9m in Q4'22 and ~8m in Q1 2023.

SPX Acquisition Approach

SPX TECHNOLOGIES

Qualitative	Quantitative
❑ Focused on building existing platforms ✓ Existing markets or close adjacencies ❑ Engineered products ❑ Attractive growth opportunities ✓ Secular growth drivers ✓ Fragmented market with consolidation opportunities ❑ Differentiated offering through technology, brand or channel	❑ Revenue transaction size \$20-\$200 million (primary focus); opportunistically consider larger targets ❑ Cash ROIC ≥ double digits 3-5 yrs ❑ Accretive to adjusted EPS in year 1, GAAP EPS in year 2

Building Strategic Platforms

SPX Business Value Model

SPX TECHNOLOGIES

Disciplined Business System

Strategic Organic Sales Growth
(Innovation, Product Mgmt.)

Continuous Improvement
(Lean, 80/20)

Talent Development
(360 Leadership)

Digital
(Software, Productivity)

Strategic Acquisition Approach

SPX has acquired ~$415M of revenue in ~4 years

PATTERSON-KELLEY, SABIK, ULC, CUES, SEALITE, SCHONSTEDT, SENSORS & SOFTWARE, SGS, CINCINNATI FAN, TAMCO, ITL, ECS

Average EV/EBITDA Multiple Paid:

Pre-Synergy	Post-Synergy
~10.5x	*~8.5x*

Superior Performance

Organic / Inorganic Revenue Growth

Margin Expansion

Cash Flow Generation

Note: ASPEQ not included; expected to close late Q2 2023

Established Model for Sustainable Growth

Building Strategic Platforms - Location & Inspection

SPX TECHNOLOGIES

RADIODETECTION | SENSORS & SOFTWARE | SCHONSTEDT | CUES | ULC TECHNOLOGIES

Location Equipment			Inspection Equipment	
Location & Inspection Equipment	**Specialized Ferrous Locators**	**GPR Location Equipment**	**Water & Waste Water Pipeline Inspection Equipment**	**Gas Utility Pipeline Inspection & Remediation**

Transformed ~$100m Locator Business into ~$260m Full Life Cycle Infrastructure Solutions Provider

Accelerating Momentum with Broad Range of Opportunities

Building Strategic Platforms – Aids to Navigation

FLASH

Terrestrial Obstruction Lighting

SABIK

Marine Obstruction Lighting

SEALITE

Airfield Ground and Marine Obstruction Lighting

ITL

Bolt-on Terrestrial Obstruction Lighting

Transformed ~$40-50m Obstruction Lighting Business into ~$150m Global Leader in Aids to Navigation Solutions

Global Leader with Full Product Range

Building Strategic Platforms - CommTech

SPX TECHNOLOGIES

TCI

Spectrum Monitoring and COMINT Solutions

+

ECS

Tactical Data Links and RF Countermeasures

=

Broad Provider of Spectrum Monitoring and COMINT Solutions

Product/Technology Synergies Driving Substantial Growth

Building Strategic Platforms - Cooling

SPX TECHNOLOGIES

MARLEY | SGS | CINCINNATI FAN | TAMCO

Open and Close Loop Cooling | Engineered Air Movement

Leading Position in Packaged Cooling Towers

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Industrial Refrigeration Products

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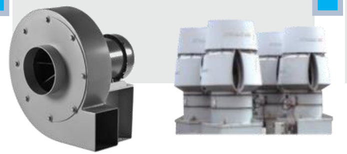
Custom fans, blowers, and critical exhaust systems



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High Performance Industrial and Commercial Air Control Solutions

=

>$660m Revenue*

Comprehensive Solutions for High-Value Cooling and Air Movement Applications

Extending Positioning in Attractive Engineered Air Movement Space

*Includes estimated annualized run-rate for TAMCO for 2023

ASPEQ Heating Group

SPX TECHNOLOGIES

Company Profile

Headquarters: St. Louis, Missouri

Description: Leader in electrical heating providing solutions for high-value applications in industrial and commercial markets.

- $418m purchase price
- Anticipated closing late Q2, subject to HSR
- >$120m annualized revenue
- Growth rate/margin above HVAC average

Acquisition Rationale:

- Growth in attractive electrical heating market
- Decarbonization trends
- Product innovation opportunities (eco-friendly)
- Enhance customer experience (service, distribution)

ASPEQ HEATING GROUP

Executive Summary

Executive Summary

- Balanced business portfolio with attractive and diverse end market drivers
- Strong balance sheet, significant capital availability, and cash generation
- Effective business system and continued focus on growth accelerators, including inorganic opportunities

Significant Value Creation Opportunity

Appendix

2023 Guidance

	Revenue	Segment Income Margin
HVAC	▪ **$1,035-$1,055m** *Prior $935-$955m*	▪ **17.25%-18.25%** *Prior 15.25%-16.00%*
Detection & Measurement	▪ **$570-$590m** *Prior $565-$585m*	▪ **20.50%-21.50%** *Prior 20.50%-21.50%*
Total SPX	▪ **$1.61-1.65b** *Prior $1.50-1.54b*	▪ **18.50%-19.50%** *Prior 17.00%-18.00%*

Adj. Operating Income* of **$235-$250m** *(Prior $200-$217m)*, Adjusted Operating Income margin* of **14.50%-15.25%** *(Prior 13%-14%)*; Adj. EPS* of **$3.80-$3.95** *(Prior $3.30-$3.55)*

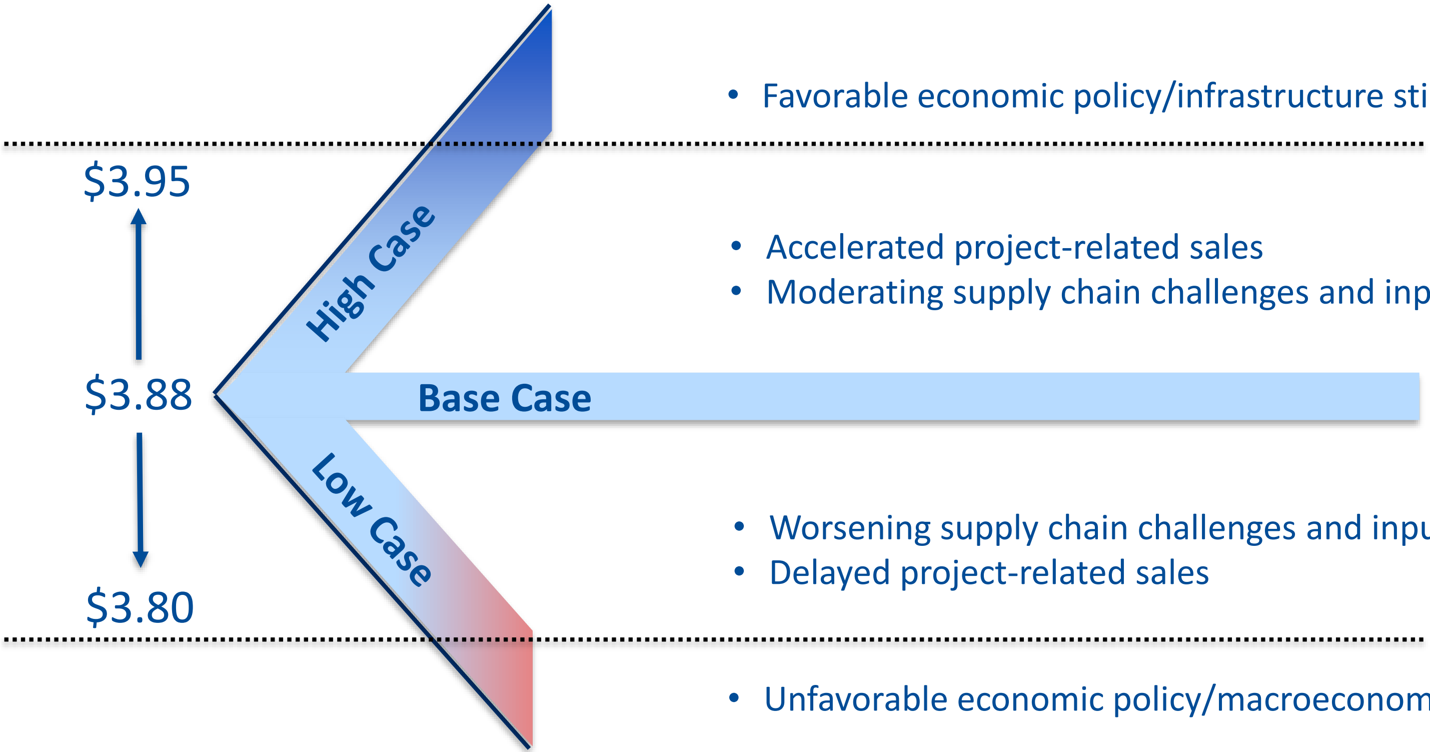
*Adjusted results and consolidated segment income margin are non-GAAP financial measures. Reconciliations of guidance measures to US GAAP financial measures are not predictable and accordingly are not included in the Appendix of the presentation.

Modeling Considerations – Full Year 2023

Metric	Considerations
Corporate expense	$48-52m
Long-term incentive comp	$13-14m
Restructuring costs	$1-2m
Interest cost	~$10-11m
Other income/(expense), and Non-service pension benefit/(expense)	$4-6m
Tax rate	23.5-24.5%
Capex	~$25m
Cash cost of pension + OPEB	$10-11m
D&A	~$46-48m
Share count	~46.3-46.6m
Currency effect	Topline sensitivity to USD-GBP rate

2023 Adjusted EPS Guidance - Key Drivers

SPX TECHNOLOGIES



- Favorable economic policy/infrastructure stimulus

- Accelerated project-related sales
- Moderating supply chain challenges and input costs

- Worsening supply chain challenges and input costs
- Delayed project-related sales

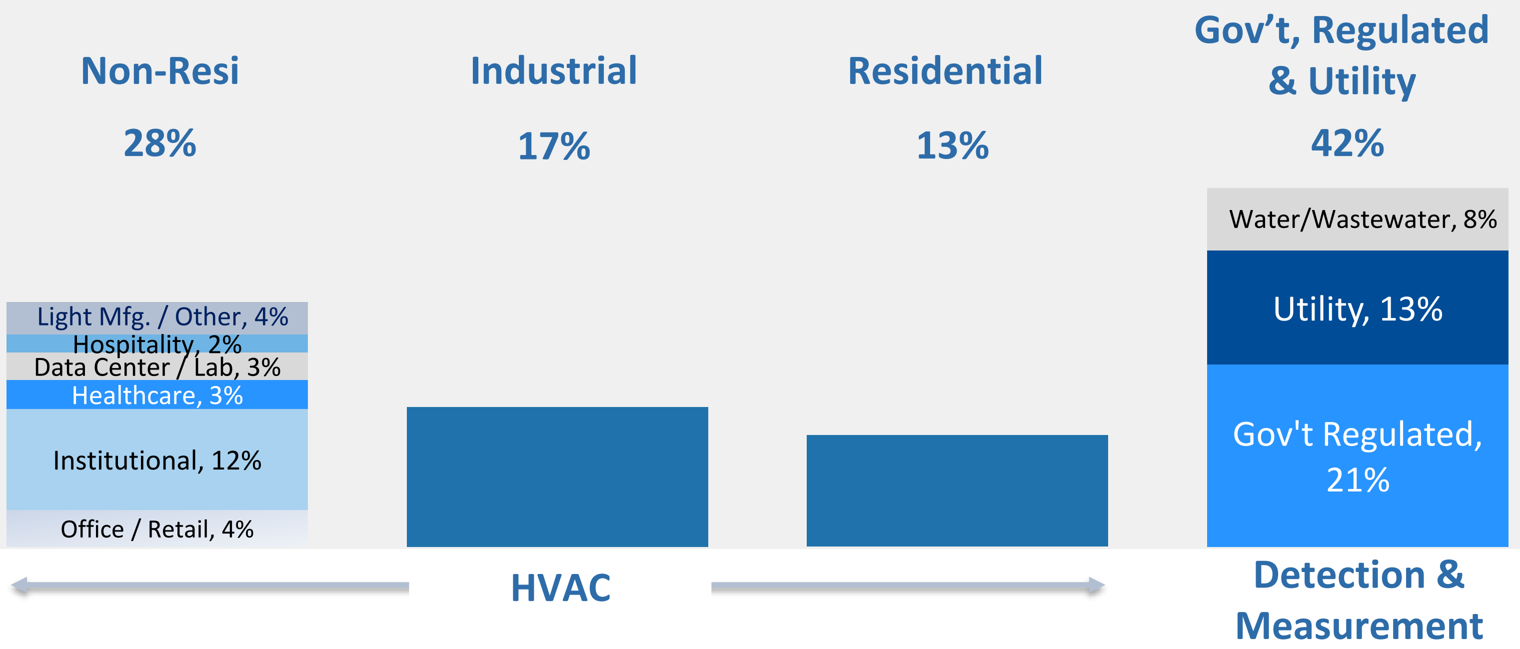
- Unfavorable economic policy/macroeconomic decline

Note: Adjusted results are non-GAAP financial measures. Reconciliations of non-GAAP guidance measures to US GAAP financial measures are not practicable and accordingly are not included in this Appendix.

End Market Exposure

~$1.46 Billion*

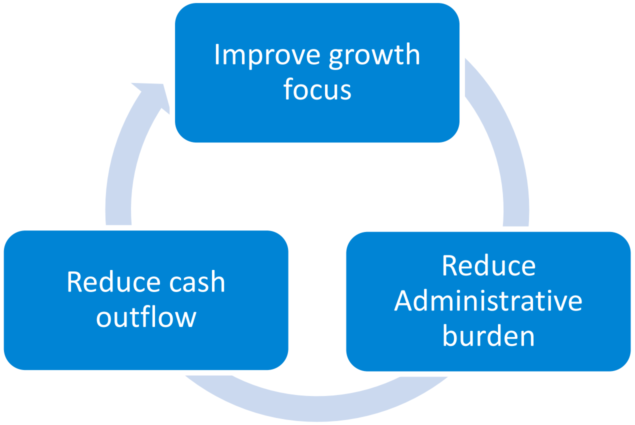
(~2/3 Replacement Revenue)



* 2022 revenue. Breakdowns based on Management estimates

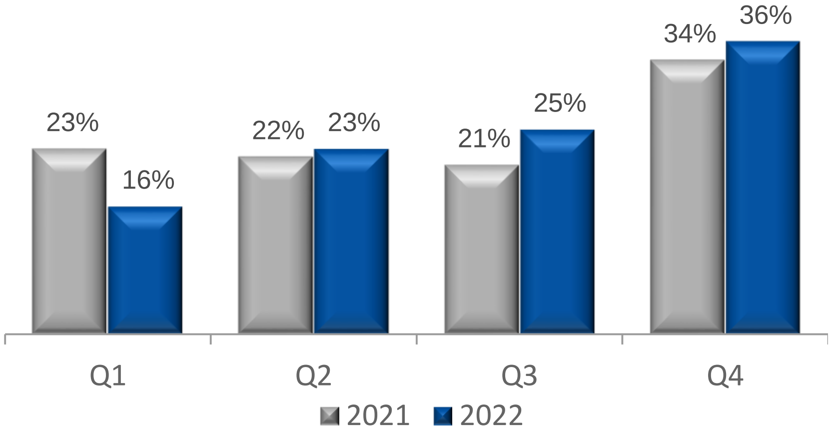
Divestiture of Asbestos Assets & Liabilities

- Strengthens and simplifies enterprise
- $139m contribution
- Annual EPS accretion of $0.08-$0.10
  - 100% cash conversion
- Eliminates cash settlements
- Frees up resources for growth focus



Reduced Legacy Exposure / Improves Operational Efficiency

Segment Income Phasing and Reconciliations



GAAP Reconciliation Results by Quarter

SPX TECHNOLOGIES

($ millions)

	2021 Q1	2021 Q2	2021 Q3	2021 Q4	2021 FY	2022 Q1	2022 Q2	2022 Q3	2022 Q4	2022 FY
Segment income	$ 47.0	$ 44.7	$ 41.6	$ 67.3	$ 200.6	$ 39.6	$ 56.1	$ 63.4	$ 90.5	$ 249.6
Corporate expense	(14.4)	(13.6)	(11.9)	(20.6)	(60.5)	(16.6)	(16.4)	(17.2)	(18.4)	(68.6)
Acquisition related and other costs	(0.7)	(0.9)	(3.2)	(0.3)	(5.1)	(0.1)	(0.9)	(0.1)	(0.8)	(1.9)
Long-term incentive compensation expense	(2.7)	(3.3)	(3.4)	(3.4)	(12.8)	(3.1)	(2.5)	(2.1)	(3.2)	(10.9)
Intangible amortization	(4.0)	(6.5)	(5.5)	(5.6)	(21.6)	(9.3)	(7.1)	(6.7)	(5.4)	(28.5)
Impairment of goodwill and intangible assets	-	-	(24.3)	(5.7)	(30.0)	-	-	-	(13.4)	(13.4)
Special charges, net	(0.2)	(0.6)	0.1	(0.3)	(1.0)	-	(0.1)	-	(0.3)	(0.4)
Other operating income (expense), net	-	(2.7)	24.3	(17.5)	4.1	0.9	(1.9)	-	(73.9)	(74.9)
Operating income (loss)	25.0	17.1	17.7	13.9	73.7	11.4	27.2	37.3	(24.9)	51.0
Other income (expense), net	7.4	6.4	3.8	(8.6)	9.0	6.5	(1.7)	(24.6)	4.6	(15.2)
Interest expense, net	(4.1)	(3.2)	(3.4)	(1.9)	(12.6)	(2.3)	(2.0)	(1.6)	(1.7)	(7.6)
Loss on amendment/refinancing of senior credit agreement	-	(0.2)	-	-	(0.2)	-	-	(1.1)	-	(1.1)
Income (loss) from continuing operations before income taxes	28.3	20.1	18.1	3.4	69.9	15.6	23.5	10.0	(22.0)	27.1
Income tax (provision) benefit	(5.3)	(2.4)	(4.2)	1.0	(10.9)	(2.6)	(4.4)	2.5	(2.8)	(7.3)
Income (loss) from continuing operations	23.0	17.7	13.9	4.4	59.0	13.0	19.1	12.5	(24.8)	19.8
Income (loss) from discontinued operations, net of tax	4.6	40.1	(35.3)	(3.7)	5.7	-	-	-	-	-
Income (loss) on disposition of discontinued operations, net of tax	(0.8)	4.1	351.7	5.7	360.7	(1.6)	(6.1)	(9.4)	(2.5)	(19.6)
Income (loss) from discontinued operations, net of tax	3.8	44.2	316.4	2.0	366.4	(1.6)	(6.1)	(9.4)	(2.5)	(19.6)
Net income (loss)	$ 26.8	$ 61.9	$ 330.3	$ 6.4	$ 425.4	$ 11.4	$ 13.0	$ 3.1	$ (27.3)	$ 0.2

Segment Results - 2021-2022

($ millions)

	HVAC		D&M	
	2021	2022	2021	2022
Revenue	752.1	913.8	467.4	547.1
Segment income	107.7	135.5	92.9	114.1
% of revenue	*14.3%*	*14.8%*	*19.9%*	*20.9%*
Depreciation	8.1	9.0	9.8	6.5
Adjusted EBITDA	115.8	144.5	102.7	120.6
% of revenue	*15.4%*	*15.8%*	*22.0%*	*22.0%*

2020 Historical Reconciliation*

	As reported 12/31/2020	Adjustments as reported 12/31/2020	Adjusted as reported 12/31/2020
Revenue[(1)]	1,559.5	(4.0)	1,555.5
Segment Income[(2)]	203.7	34.6	238.3
Corporate expense[(3)]	(44.8)	1.7	(43.1)
Long-term incentive compensation	(14.0)	-	(14.0)
Impairment of intangible assets[(4)]	(0.7)	0.7	-
Special charges, net[(5)]	(3.2)	0.8	(2.4)
Other operating expense[(6)]	(9.0)	(0.4)	(9.4)
Operating Income	132.0	37.4	169.4

*Derived from financial statements included in the Annual Report on Form 10-K for the year ended December 31, 2020 of SPX Corporation, which reflected the Engineered Solutions Segment as continuing operations. Such period has subsequently been restated to reflect the classification of the Engineered Solutions segment as discontinued operations. These figures are presented solely for the purpose of historical comparison and do not reflect the classification of the former Engineered Solutions segment as discontinued operations.

(1) Represents the removal of the financial results of our South Africa business. Note: This business is being reported as an "Other" operating segment for U.S. GAAP purposes due to certain wind-down activities that are occurring within this business.

(2)Adjustment represents the removal of (i) operating losses associated with the South Africa business ($19.3), (ii) amortization expense associated with acquired intangible assets ($14.0), (iii) one-time acquisitions costs of ($1.0), and (iv) inventory step-up charges related to the Sensors & Software acquisition of ($0.3).

(3) Adjustment represents the removal of acquisition related expenses incurred during the period.

(4) Adjustment represents removal of non-cash charges related to the impairment of certain intangible assets.

(5) Adjustment primarily represents removal of restructuring charges associated with the South Africa business.

(6) Adjustment represents the removal of income associated with revisions to estimates of certain liabilities retained in connection with the 2016 sale of the dry cooling business.

2022 U.S. GAAP to Adjusted EPS Reconciliation

SPX TECHNOLOGIES

($ millions)

	GAAP	Adjustments	Adjusted
Segment income	$ 249.6	$ —	$ 249.6
Corporate expense [1]	(68.6)	18.2	(50.4)
Acquisition related costs [2]	(1.9)	1.9	—
Long-term incentive compensation expense [3]	(10.9)	(0.8)	(11.7)
Amortization of intangible assets [4]	(28.5)	28.5	—
Impairment of goodwill and intangible assets [5]	(13.4)	13.4	—
Special charges, net [6]	(0.4)	0.3	(0.1)
Other operating expense [7]	(74.9)	74.9	—
Operating income	51.0	136.4	187.4
Other income (expense), net [8]	(15.2)	16.7	1.5
Interest expense, net	(7.6)	—	(7.6)
Loss on amendment/refinancing of senior credit agreement [9]	(1.1)	1.1	—
Income from continuing operations before income taxes	27.1	154.2	181.3
Income tax provision [10]	(7.3)	(30.7)	(38.0)
Income from continuing operations	19.8	123.5	143.3
Diluted shares outstanding	46.221		46.221
Earnings per share from continuing operations	$ 0.43		$ 3.10

(1) Adjustment represents the removal of acquisition and strategic/transformation related expenses incurred during the period ($14.5), costs associated with our South Africa business that could not be allocated to discontinued operations for U.S. GAAP purposes ($0.8), as well as a reclassification of transition services income ($2.9) from "Other income (expense), net."

(2) Adjustment represents the removal of inventory step-up charges related to the ITL acquisition of $1.1 within the Detection & Measurement reportable segment and integration costs of $0.4 and $0.4 within the HVAC and Detection & Measurement reportable segments, respectively.

(3) Adjustment represents the removal of a gain of $0.8 related to long-term incentive compensation forfeitures.

(4) Adjustment represents the removal of amortization expense associated with acquired intangible assets of $11.5 and $17.0 within the HVAC and Detection & Measurement reportable segments, respectively.

(5) Adjustment represents the removal of non-cash charges related to the impairment of goodwill and intangible assets.

(6) Adjustment represents the removal of a non-cash asset write-down associated with acquisition integration activities.

(7) Adjustment represents the removal of (i) the loss related to the Asbestos Portfolio Sale ($73.9), (ii) a charge of ($2.3) related to revisions of recorded liabilities for asbestos-related claims, and (iii) a gain of ($1.3) related to a revision of the liability associated with contingent consideration on a recent acquisition.

(8) Adjustment represents the removal of (i) asbestos-related charges ($16.5), (ii) a loss on an equity security associated with a fair value adjustment ($3.0), and (iii) non-service pension and postretirement losses ($0.1), partially offset by the reclassification of income related to a transition services agreement ($2.9) to "Corporate expense."

(9) Adjustment represents the removal of a non-cash charge and certain expenses incurred in connection with an amendment to our senior credit agreement.

(10) Adjustment primarily represents the tax impact of items (1) through (9) above and the removal of certain discrete income tax benefits that are considered non-recurring.

2021 U.S. GAAP to Adjusted EPS Reconciliation

SPX TECHNOLOGIES

($ millions)

	GAAP	Adjustments	Adjusted
Segment income	$ 200.6	$ —	$ 200.6
Corporate expense [(1)]	(60.5)	8.6	(51.9)
Acquisition related and other costs [(2)]	(5.1)	5.1	—
Long-term incentive compensation expense	(12.8)	—	(12.8)
Amortization of intangible assets [(3)]	(21.6)	21.6	—
Impairment of goodwill and intangible assets [(4)]	(30.0)	30.0	—
Special charges, net [(5)]	(1.0)	0.2	(0.8)
Other operating income [(6)]	4.1	(4.1)	—
Operating income	73.7	61.4	135.1
Other income, net [(7)]	9.0	(3.7)	5.3
Interest expense, net	(12.6)	—	(12.6)
Loss on amendment/refinancing of senior credit agreement	(0.2)	0.2	—
Income from continuing operations before income taxes	69.9	57.9	127.8
Income tax provision [(8)]	(10.9)	(8.7)	(19.6)
Income from continuing operations	59.0	49.2	108.2
Diluted shares outstanding	46.495		46.495
Earnings per share from continuing operations	$ 1.27		$ 2.33

(1) Adjustment represents the removal of acquisition related expenses ($4.6) and costs associated with our Transformer Solutions and South Africa businesses that could not be allocated to discontinued operations for U.S. GAAP purposes ($3.1), as well as a reclassification of transition services income ($0.9) from "Other income, net."

(2) Adjustment represents the removal of (i) inventory step-up charges related to the Sensors & Software, Sealite and ECS acquisitions within the Detection & Measurement reportable segment of $2.5 and Cincinnati Fan acquisition within the HVAC reportable segment of $0.1, (ii) integration costs within the Detection & Measurement reportable segment of $0.7, and (iii) a non-cash asset impairment charge within the Detection & Measurement reportable segment of $1.8.

(3) Adjustment represents the removal of amortization expense associated with acquired intangible assets of $3.4 and $18.2 within the HVAC and Detection & Measurement reportable segments, respectively.

(4) Adjustment represents the removal of non-cash charges related to the impairment of goodwill and intangible assets.

(5) Adjustment represents the removal of restructuring charges associated with acquisition integration activities.

(6) Adjustment represents the removal of net gains related to contingent consideration fair value adjustments ($30.4) and charges related to asbestos product liability matters ($26.3).

(7) Adjustment represents the removal of (i) charges related to asbestos product liability matters ($21.0), (ii) a gain on equity security associated with a fair value adjustment ($11.8), (iii) non-service pension and postretirement gains ($11.6), and (iv) a gain on the sale of an equity security of ($0.4), as well as the reclassification of income related to a transition services agreement ($0.9) to "Corporate expense."

(8) Adjustment primarily represents the tax impact of items (1) through (7) above and the removal of certain discrete income tax charges that are considered non-recurring.

U.S. GAAP to Adjusted Operating Income Reconciliation

SPX TECHNOLOGIES

($ millions)

	Three months ended		Twelve months ended	
	December 31, 2022	December 31, 2021	December 31, 2022	December 31, 2021
Operating income (loss)	$ (24.9)	$ 13.9	$ 51.0	$ 73.7
Include - TSA Income [(1)]	0.5	0.9	2.9	0.9
Exclude:				
Acquisition related and other costs [(2)]	(3.5)	(4.8)	(16.7)	(13.0)
Other operating income/expense [(3)]	(73.9)	(17.5)	(74.9)	4.1
Amortization expense [(4)]	(5.4)	(5.6)	(28.5)	(21.6)
Impairment of goodwill and intangible assets [(5)]	(13.4)	(5.7)	(13.4)	(30.0)
Adjusted operating income	$ 71.8	$ 48.4	$ 187.4	$ 135.1
as a percent of revenues	16.7 %	13.8 %	12.8 %	11.1 %

[(1)] Represents transition services revenue related to the Transformer Solutions disposition. Amount recorded in non-operating (income) expense, net for U.S. GAAP purposes.

[(2)] For the three and twelve months ended December 31, 2022, represents (i) costs incurred in connection with acquisitions and strategic/transformation initiatives of $3.3 and $15.6, respectively, inclusive of “special charges” of $0.3, (ii) costs associated with our South Africa business that could not be allocated to discontinued operations for U.S. GAAP purposes of $0.2 and $0.8, respectively, (iii) inventory step-up charges related to our ITL acquisition of $0.0 and $1.1, respectively, and (iv) during the twelve months a gain of $0.8 related to forfeitures of long-term incentive compensation. For the three and twelve months ended December 31, 2021, represents (i) costs incurred in connection with acquisitions of $2.5 and $8.1, respectively, including inventory step-up charges of $0.3 and $2.6, respectively, (ii) costs associated with our Transformer Solutions and South Africa businesses that could not be allocated to discontinued operations for U.S. GAAP purposes of $2.3 and $3.1, respectively, and (iii) non-cash impairment charges of $0.0 and $1.8, respectively.

[(3)] For the three and twelve months ended December 31, 2022, represents (i) the loss of $73.9 related to the Asbestos Portfolio Sale, (ii) asbestos-related charges of $0.0 and $2.3, respectively, partially offset by (iii) a gain during the twelve months of $1.3 related to the revision of a liability associated with contingent consideration on a recent acquisition. For the three and twelve months ended December 31, 2021, represents (i) gains of $6.1 and $30.4, respectively, related to revisions of liabilities associated with contingent consideration on recent acquisitions, and (ii) asbestos-related charges of $23.6 and $26.3, respectively.

[(4)] Represents amortization expense associated with acquired intangible assets.

[(5)] Represents non-cash charges related to the impairment of goodwill and intangible assets.

Q4 2022 Debt Reconciliation

SPX TECHNOLOGIES

($ millions)

	Q4 2022
Short-term debt	$ 1.8
Current maturities of long-term debt	2.0
Long-term debt	243.0
Gross debt	246.8
Plus: adjustment associated with credit agreement[(i)]	(1.1)
Adjusted gross debt	245.7
Less: cash and equivalents	(156.6)
Adjusted net debt	$ 89.1

[(i)] Includes unamortized debt issuance costs associated with term loan of $0.7, and excludes purchase card debt of $1.8.

Note: Adjusted net debt as defined by SPX's current credit facility agreement.

Q1 2023 Debt Reconciliation

SPX TECHNOLOGIES

($ millions)

	Q1 2023
Short-term debt	$ 68.9
Current maturities of long-term debt	3.5
Long-term debt	241.5
Gross debt	313.9
plus: adjustment associated with credit agreement[(1)]	(1.2)
Adjusted gross debt	312.7
less: cash and equivalents	(212.2)
Adjusted net debt	$ 100.5

(1) Includes unamortized debt issuance costs associated with term loan of $0.7 and excludes purchase card debt of $1.9.

Note: Adjusted net debt as defined by SPX Technologies' current credit facility agreement.

2022 Adjusted EBITDA* Reconciliation

SPX TECHNOLOGIES

($ millions)

	FY 2022
Net Income	$ 0.2
Income tax provision	7.3
Interest expense	9.3
Income before interest and taxes	16.8
Depreciation and amortization	46.4
EBITDA	63.2
Adjustments:	
Losses on disposition of assets outside the ordinary course of business	19.6
Impairments & other organizational costs	13.4
Non-cash compensation	18.7
Pension adjustments	(4.4)
Extraordinary non-recurring, non-cash charges, net	22.4
Extraordinary non-recurring cash charges, net	74.4
Material acquisition / disposition related fees, costs, or expenses, net	3.4
Pro forma effect of acquisitions and divestitures, and other	14.1
Adjusted EBITDA	$ 224.8

* Adjusted EBITDA includes the pro-forma impact related to acquisitions closed during the last 12 months.

Note: Adjusted consolidated EBITDA as defined by SPX's current credit facility agreement.

2022 Adjusted Free Cash Flow Reconciliation

($ millions)

		FY 2022
Operating cash flow used in continuing operations	$	(115.2)
Capital expenditures		(15.9)
Free cash flow used in continuing operations		(131.1)
Adjustments*		228.1
Adjusted free cash flow from continuing operations	$	97.0

* Adjustments align with our reconciliation of GAAP to Adjusted EPS