Q3 2018 Earnings Presentation





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- Statements in this presentation are only as of the time made, and SPX disclaims any responsibility to update or revise such statements except as required by regulatory authorities.
- This presentation includes non-GAAP financial measures. A reconciliation of the non-GAAP financial measures with the most comparable measures calculated and presented in accordance with GAAP is available in the appendices of this presentation and our applicable SEC fillings. We believe that these non-GAAP measures are useful to investors in evaluating our operating performance and our management of business from period to period.
- "Core" and "Engineered Solutions (Core)" results in this presentation are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations. We exclude the Heat Transfer business in addition to the South African projects in anticipation of reporting Heat Transfer business as a discontinued operation upon completion of the wind down, which we expect to be by the end of Q1 2019.

Introductory Comments

Gene Lowe



Quarter Highlights



Performance and Accomplishments

- On track to achieve earning and cash flow guidance metrics
 - Adjusted EPS* of \$2.15-\$2.25
 - Core Free Cash Flow of at least 110% of adjusted net income
- Detection & Measurement and HVAC driving year-to-date profit growth
 - Sales growth in both HVAC Cooling and Heating
 - Strong project bookings and margin outlook in Detection & Measurement
- Acquisition integrations proceeding well; Active M&A pipeline

*Non-GAAP financial measure. We have not reconciled non-GAAP financial measures guidance to their nearest GAAP equivalents because we do not provide guidance for items that we do not consider indicative of our on-going performance and that are out of our control and/or cannot be reasonably predicted. Accordingly, a reconciliation of the non-GAAP financial measure guidance to the corresponding GAAP financial measures is not available without unreasonable effort.

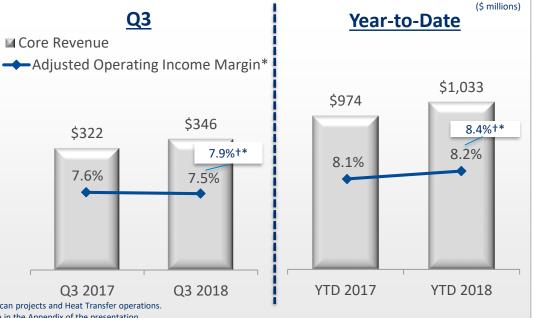
Maintaining 2018 Adjusted EPS* Guidance Range of \$2.15 to \$2.25 (\$2.20-\$2.30 Ex Deal Amortization)

Core Q3 2018 Results





- Core revenue increased 7.5%
- Adjusted operating income* grew 6%
- Adjusted operating income margin* similar to prior-year period



Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.

† Adjusted Operating Income margin excluding deal amortization.

Adjusted EPS* of \$0.37 (Adjusted EPS** \$0.39 Ex Deal Amortization)

^{*}Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

Value Creation Roadmap

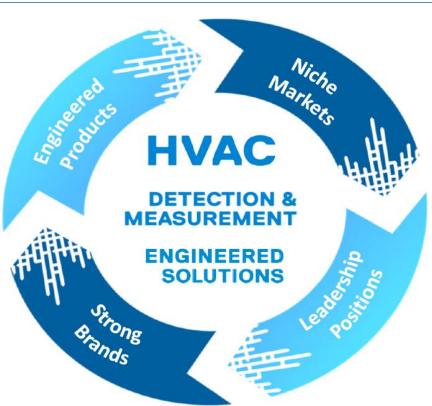


Organic Growth

- New products
- New channels
- Adjacent markets

Inorganic Growth

- Focus in HVAC and D&M
- Significant capital to deploy
- Large target pipeline



SPX Business System

- Policy deployment
- Operational excellence
- Due diligence/integration

Culture & Values

- Leadership development
- Results/accountability
- Integrity

Q3 Financial Review

Scott Sproule



Earnings Per Share



Q3 2018 Adjusted EPS

	Q3 2018	Q3 2017
GAAP EPS from continuing operations	\$0.15	\$0.50
South African projects	\$0.14	\$0.11
Heat Transfer	\$0.01	-
Acquisitions costs	\$0.06	-
Non-service pension items & other**	\$0.01	(\$0.25)
Adjusted EPS from continuing operations	\$0.37	\$0.36
Adjusted EPS excluding deal amortization	\$0.39	\$0.36

^{*}Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

Q3 Adjusted EPS* of \$0.37, Compared to \$0.36 in Prior Year; Acquisition-Related Amortization Headwind of ~\$0.02

^{**} Other includes favorable discrete tax items in 2017 and 2018, loss on sale of dry cooling and stranded costs in 2018, gains related to contract settlement, and gain on post retirement plan in 2017.

Core Q3 2018 Results



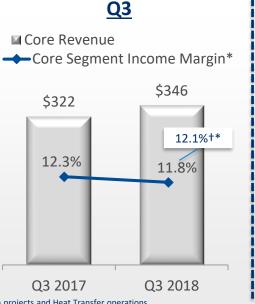
Year-over-Year Analysis

Q3 Core Revenue:

- 7.5% year-over-year increase:
 - 8.2% acquisition impact
 - (0.5%) decrease, net of acquisitons:
 Growth in HVAC offset by project timing in
 Detection & Measurement and a reduction
 in Engineered Solutions revenue
 - □ (0.2%) unfavorable currency impact

Q3 Core Segment Income and Margin:

- \$1.1m increase in Core segment income
- Core segment income margin decline of 50 basis points primarily due to acquisition-related amortization and hurricane impact





Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.

*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

† Core Segment Income margin excluding deal amortization.

Significant YTD Increase in Contribution from HVAC and Detection & Measurement

HVAC Q3 2018 Results



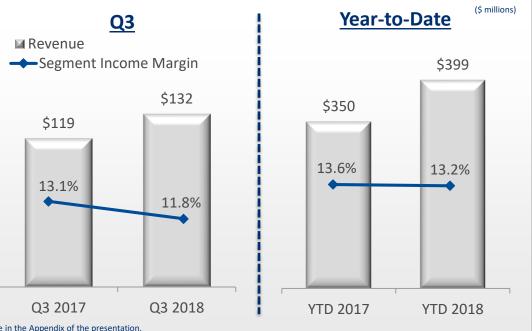
Year-over-Year Analysis

Q3 Revenue:

- 10.6% year-over-year increase:
 - 10.8% organic increase* driven by cooling product and, to a lesser extent, heating product shipments
 - (0.2%) unfavorable currency impact

Q3 Segment Income and Margin:

- Segment income flat year-on-year
- Segment margin declined 130 basis points due to the effect of higher input costs and sales mix

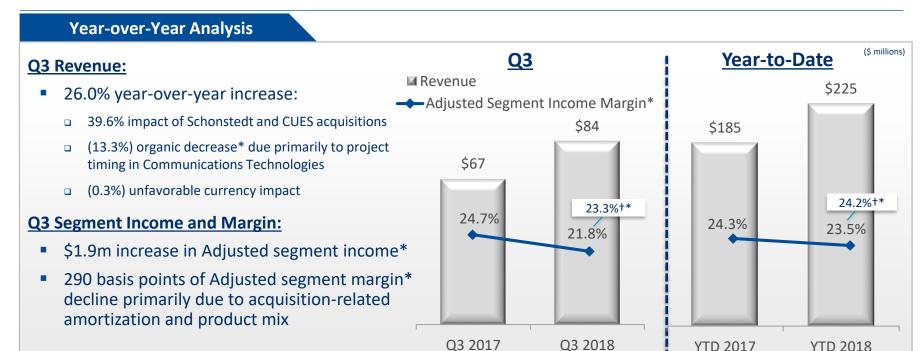


*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

Strong Revenue Growth; Margin Moderated by Geographic Mix and Effect of Recapturing Higher Input Costs

Detection & Measurement Adjusted Q3 2018 Results





Larger Platform Driving Operating Profit Growth;

*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

†* Adjusted Segment Income margin excluding deal amortization.

Experiencing Higher Project Activity in Q4

Engineered Solutions (Core) Q3 2018 Results



Year-over-Year Analysis

Q3 Core Revenue:

- (4.3%) year-over-year decline:
 - □ (4.5%) decline*
 - Business model shift in Process Cooling
 - Hurricane impact
 - □ (0.2%) unfavorable currency impact

Q3 Core Segment Income and Margin:

- \$0.8m decrease in Core segment income
- Approximately 30 basis points of Core segment margin decline due primarily to hurricane impact (~100 bps), and higher input costs for Transformers, partially offset by higher Process Cooling margin



Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.

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Anticipating Strong 2018 Exit Rate Performance

Financial Position & Liquidity Review

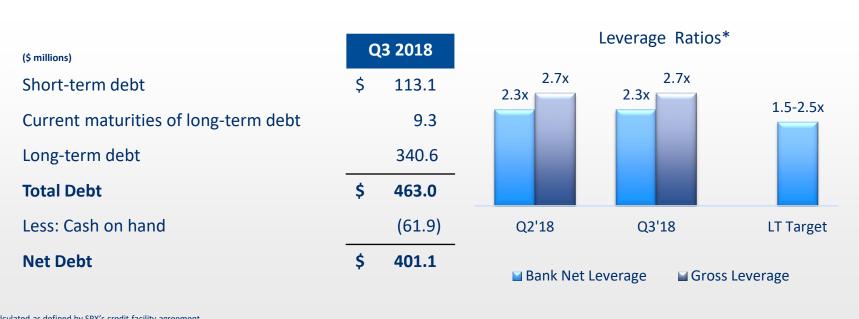
Scott Sproule



Financial Position



Capital Structure Update



*Calculated as defined by SPX's credit facility agreement.

Anticipating Year-End Net Leverage Toward Lower End of Target Range of 1.5-2.5x





	Revenue	Segment Income Margin
HVAC	 Organic growth in a range of 11-12% (~\$570 at the midpoint) (vs up 7-8% prior) 	• ~15% (vs ~15.5% prior)
Detection & Measurement	■ In a range of \$320-325 million (vs \$325-335 million prior)	 ~24% (~25% ex deal amortization) (vs 22.5-23.5% prior)
Engineered Solutions (Core)*	■ In a range of \$550-560 million	• ~ 7% (vs 8% prior)
Total SPX Core*	■ ~\$1.4 billion	• ~14% (14-14.5% prior)

^{*}Non-GAAP financial measure.

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Adjusted Operating Income Margin* of ~10%;
Adjusted EPS* Guidance \$2.15-\$2.25 (\$2.20-\$2.30 Ex Deal Amortization)

Market Outlook & Executive Summary

Gene Lowe



Market Commentary



Market	Comments
HVAC	 Cooling: Continued healthy activity in commercial and institutional markets Heating: Solid run rate orders; initial pre-season indications favorable
Detection & Measurement	 Significant frontlog activity; large projects converting Run-rate markets remain solid
Transformers	 Key customer activity and bookings remain steady Market pricing remains competitive
Process Cooling	 Components continue to see favorable customer demand Completing structural business model shift in 2018

Solid Trends Continue in Core End Markets

Executive Summary



- On track to achieve 2018 Core EPS and Free Cash Flow guidance
- HVAC and Detection & Measurement driving year-to-date profit growth
- Continued strength in end markets
- Balance sheet and liquidity support capital allocation optionality
- Executing on plans to drive sustainable double-digit earnings growth

Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.

Executing on Value Creation Roadmap

Questions

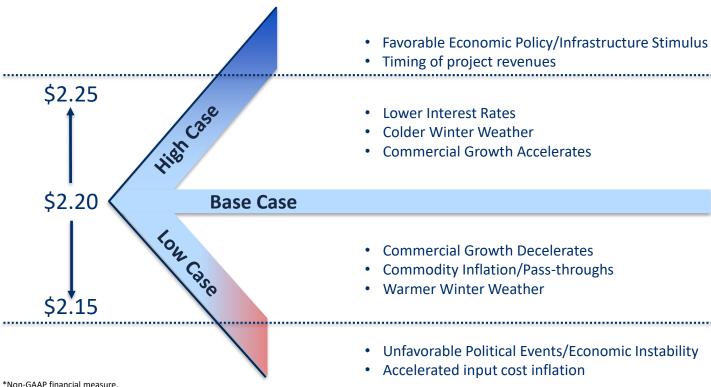


Appendix



2018 Adjusted EPS* Guidance - Key Drivers

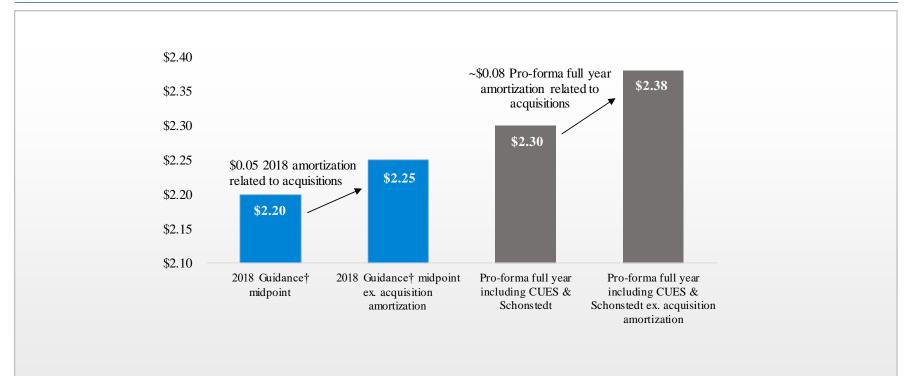




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2018/Full Year Adjusted EPS* Excluding Acquisition Amortization



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^{†2018} EPS Guidance includes financing costs of \$0.04 related to the CUES acquisition

Cash Flow & Liquidity



- Core Free Cash Flow* generation of ~\$16M during third quarter
- Targeting at least 110% Core Free Cash Flow* Conversion
- Projecting \$400 million of capacity for capital allocation through 2020
 - Growth investments in Core businesses
 - Active M&A pipeline
 - Return of capital to shareholders



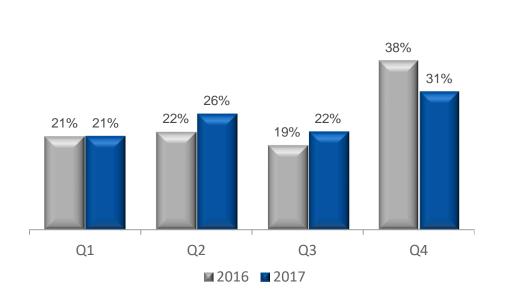
Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.

*Non-GAAP financial measure. Reconciliation to its nearest US GAAP financial measure is available elsewhere in the Appendix of the presentation.

Core Segment Income Phasing



(\$ millions)



	Q1 2017	02 2017	02 2017	04 2017
GAAP	34.3	Q2 2017 20.7	Q3 2017 45.4	Q4 2017 24.5
Exclude: South African	34.3	20.7	45.4	24.5
Projects	(4.4)	(26.6)	(4.2)	(32.8)
Exclude: Heat Transfer	(0.4)	0.4	(0.3)	0.7
Exclude: Contract Settlement	-	-	10.2	-
Core	39.1	46.9	\$39.7	56.6
% of full-year	21%	26%	22%	31%
_				
	Q1 2016	Q2 2016	Q3 2016	Q4 2016
GAAP	29.8	32.2	26.0	54.8
Exclude: South African Projects	(3.4)	(2.9)	(3.5)	(4.7)
Exclude: Heat Transfer	(1.5)	(1.5)	(2.0)	(0.9)
Core	\$34.7	\$36.6	\$31.5	\$60.4
% of full-year	21%	22%	19%	37%

Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations. Additionally, Q3 2017 Core segment income also excludes a gain related to contract settlement within our Engineered Solutions segment.

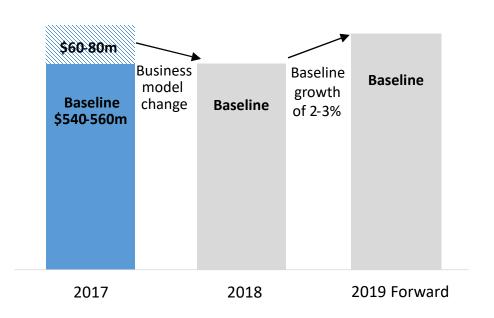




Metric	Commentary/Assumptions
Corporate costs	\$42-44M
Long-term incentive comp	\$16M
Restructuring costs	\$1M
Interest cost	\$20M, including \$2.5M related to acquisition financing
Equity earnings, other	\$2-3M
Tax rate	21% effective rate for 2018, including 1% of favorable items
Capex	\$12-14M
Cash cost of pension + OPEB	Approximately \$18M: ongoing cash cost approximately \$16M
D&A	Approximately \$28M, mostly in COGS, including \$3M of acquisition-related amortization
Share count	Approximately 45M
FCF Conversion	At least 110% of Adjusted Net Income (i.e., ex South African projects)
Currency effect	Topline sensitivity to USD-GBP rate







Note: Pro Forma for illustrative purposes only. Based on management estimates.

Growth to Resume in 2019





(\$ millions, except per share values)

	 GAAP		Adjustments		justed
Segment income (1)	\$ 29.6	\$	11.1	\$	40.7
Corporate expense (2)	(10.5)		0.3		(10.2)
Long-term incentive compensation expense	(4.3)		_		(4.3)
Special charges, net (3)	(1.0)		0.8		(0.2)
Loss on sale of dry cooling	(0.4)		0.4		
Operating income	13.4		12.6		26.0
Other income, net (4)	0.7		0.5		1.2
Interest expense, net	(5.6)				(5.6)
Income from continuing operations before income taxes	8.5		13.1		21.6
Income tax provision (5)	(1.7)		(3.2)		(4.9)
Income from continuing operations	6.8		9.9		16.7
Dilutive shares outstanding	44.904				44.904
Farnings per share from continuing operations	\$ 0.15			\$	0.37

⁽¹⁾ Adjustment represents the removal of operating losses associated with the South African projects and Heat Transfer, and the inventory step-up charge and backlog amortization related to the Cues acquisition.

⁽²⁾ Adjustment represents removal of acquisition related expenses incurred during the period and corporate costs allocated to Heat Transfer that will remain post wind-down.

⁽³⁾ Adjustment represents removal of restructuring charges associated with Heat Transfer.

⁽⁴⁾ Adjustment represents removal of non-service pension and postretirement items and removal of foreign currency losses associated with the South African projects.

⁽⁵⁾ Adjustment represents the tax impact of items (1) through (4) above and the removal of certain income tax benefits that are considered non-recurring.





(\$ millions, except per share values)

GAAP Adjustments Adjusted Segment income (1) 45.4 (5.8)39.6 Corporate expense (2) (11.0)(0.2)(11.2)Pension and postretirement expense (0.1)(0.1)Long-term incentive compensation expense (3.6)(3.6)Special charges, net (3) (1.0)0.8 (0.2)Operating income 29.7 (5.2)24.5 Other income, net (4) 1.2 (1.0)0.2 Interest expense, net (4.1)(4.1)Income from continuing operations before income taxes 26.8 (6.2)20.6 Income tax provision (5) (4.8)0.2 (4.6)**Income from continuing operations** 22.0 (6.0)16.0 Dilutive shares outstanding 44.064 44.064 Earnings per share from continuing operations 0.50 0.36

⁽¹⁾ Adjustment represents the removal of the combined net operating losses associated with the South African projects and Heat Transfer.

 $^{^{(2)}} A djust ment \ represents \ corporate \ costs \ allocated \ to \ Heat \ Transfer \ that \ will \ remain \ post \ wind-down.$

⁽³⁾ Adjustment represents removal of restructuring charges associated with South African projects.

⁽⁴⁾ Adjustment represents removal of non-service pension and postretirement items and removal of foreign currency losses associated with the South African projects.

⁽⁵⁾ Adjustment represents the tax impact of items (1) through (4) above and the removal of certain favorable discrete tax items related to the resolution of legacy tax matters.

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(\$ millions)

Q3 2018 and YTD Adjusted Operating Income U.S. GAAP Reconciliation

		Three mor	nths ended	Nine months ended					
Operating income	Septem	ber 29, 2018	Septeml	ber 30, 2017	Septemb	er 29, 2018	September 30, 201		
	\$	13.4	\$	29.7	\$	55.4	\$	54.0	
Exclude:									
Losses from South African projects (1)		(8.1)		(5.0)		(17.9)		(36.0)	
Income (losses) from Heat Transfer (2)		(0.7)	_		(3.5)			0.6	
One time acquisition related costs (3)		(3.4)		_		(7.9)		_	
Loss on sale of dry cooling business		(0.4)		_		(0.4)		_	
Contract settlement gain		_		10.2		_		10.2	
Adjusted operating income	\$	26.0	\$	24.5	\$	85.1	\$	79.2	
as a percent of Core revenues (4)		7.5 %		7.6 %		8.2 %		8.1 %	

⁽¹⁾ Represents removal of financial results for South African projects, inclusive of "special charges" of \$1.9 recorded during the nine months ended September 29, 2018 and charges of \$0.8 recorded during the three months ended September 30, 2017.

⁽²⁾ Represents removal of Heat Transfer's financial results, inclusive of "special charges" of \$0.8 and \$1.9, respectively, during the three and nine months ended September 29, 2018 and professional fees included in "corporate expense" of \$0.2 during the nine months ended September 29, 2018 and exclusive of corporate costs allocated to Heat Transfer that will remain post-wind down of \$0.2 for the three months ended September 29, 2018 and September 30, 2017, and \$0.6 for the nine months ended September 29, 2018 and September 30, 2017.

⁽³⁾ Represents charges for the Cues acquisition during the three months ended September 29, 2018 associated with inventory step-up of (\$2.5), backlog amortization of (\$0.4), and integration-related fees of (\$0.5). Charges during the nine months ended September 29, 2018 associated with the Cues acquisition (inventory step-up of \$4.1, backlog amortization of \$0.6, and transaction and integration related fees of \$2.2) and Schonstedt acquisition (inventory step-up charges of \$0.3 and transaction-related fees of \$0.7).

⁽⁴⁾ See "Results of Reportable Segments" for applicable percentages based on GAAP results.





	Three months ended September 29, 2018						
	HVAC	Detection & Measurement					
Net Revenue Growth	10.6 %	26.0 %					
Exclude: Foreign Currency	(0.2) %	(0.3) %					
Exclude: Acquisitions	— %	39.6 %					
Organic Revenue Growth (Decline)	10.8 %	(13.3) %					





CONSOLIDATED SPX:	Three months ended				Nine months ended				
	Septen	nber 29, 2018	Septem	nber 30, 2017	Septen	nber 29, 2018	September 30, 2017		
Consolidated revenue	\$	362.5	\$	348.5	\$	1,093.6	\$	1,038.8	
Exclude: South African projects		9.8		17.7		38.8		37.9	
Exclude: Heat Transfer		6.8		9.1		22.2		27.2	
Core revenue	\$	345.9	\$	321.7	\$	1,032.6	\$	973.7	
Total segment income	\$	29.6	\$	45.4	\$	107.6	\$	100.4	
Exclude: Losses from South African projects		(8.1)		(4.2)		(16.0)		(35.2)	
Exclude: Losses from Heat Transfer		(0.1)		(0.2)		(2.0)		_	
Exclude: Contract settlement gain		_		10.2		_		10.2	
Exclude: One time acquisition related costs (1)		(2.9)				(5.0)			
Core segment income	\$	40.7	\$	39.6	\$	130.6	\$	125.4	
as a percent of Core revenues (2)		11.8 %	,	12.3 %		12.6 %		12.9 %	
DEFECTION & MEASUREMENT SEGMENT:									
Detection & Measurement Segment income	\$	15.5	\$	16.5	\$	47.7	\$	45.0	
Exclude: One time acquisition related costs (1)		(2.9)				(5.0)			
Detection & Measurement adjusted segment income	\$	18.4	\$	16.5	\$	52.7	\$	45.0	
as a percent of Detection & Measurement revenues (2)		21.8 %	,	24.7 %		23.5 %		24.3 %	
ENGINEERED SOLUTIONS SEGMENT:									
Engineered Solutions revenue	\$	146.2	\$	162.2	\$	469.7	\$	504.0	
Exclude: South African projects		9.8		17.7	\$	38.8	\$	37.9	
Exclude: Heat Transfer		6.8		9.1		22.2		27.2	
Engineered Solutions (Core) revenue	\$	129.6	\$	135.4	\$	408.7	\$	438.9	
Engineered Solutions Segment income (loss)	\$	(1.5)	\$	13.3	\$	7.2	\$	7.9	
Exclude: Losses from South African projects		(8.1)		(4.2)		(16.0)		(35.2)	
Exclude: Losses from Heat Transfer		(0.1)		(0.2)		(2.0)		_	
Exclude: Contract settlement gain				10.2				10.2	
Engineered Solutions (Core) income	\$	6.7	\$	7.5	\$	25.2	\$	32.9	
as a percent of Engineered Solutions (Core) revenues (2)		5.2 %		5.5 %		6.2 %		7.5 %	

⁽¹⁾ Represents additional "Cost of products sold" and "Intangibles amortization" recorded during the three and nine months ended September 29, 2018 related to the step-up of inventory (to fair value) and customer backlog amortization, respectively, acquired in connection with the Cues and Schonstedt acquisitions.

⁽²⁾ See "Results of Reportable Segments" for applicable percentages based on GAAP results. Note: Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.



Q3 and YTD Adjusted Income Excluding Deal Related Amortization

CORE OPERATING INCOME	Q	Q3 2018		TD 2018	(\$ millions)
Core operating income	\$	26.0	\$	85.1	,,
Exclude:					
Deal related amortization cost		1.2		1.7	
Core operating income excluding deal amortization cost	\$	27.2	\$	86.8	
as a percent of Core revenues		7.9 %		8.4 %	
CORE SEGMENT INCOME					
Core segment income	\$	40.7	\$	130.6	
Exclude:					
Deal related amortization cost		1.2		1.7	
Core segment income excluding deal amortization cost	\$	41.9	\$	132.3	
as a percent of Core revenues		12.1 %		12.8 %	
DETECTION & MEASUREMENT SEGMENT INCOME					
Adjusted segment income	\$	18.4	\$	52.7	
Exclude:					
Deal related amortization cost		1.2		1.7	
Segment income excluding deal amortization cost	\$	19.6	\$	54.4	
as a percent of segment revenues		23.3 %		24.2 %	
CORE NET INCOME					
Core net income	\$	16.7	\$	60.4	
Exclude:					
Deal related amortization cost net of tax		0.93		1.3	
Core net income excluding deal amortization cost	\$	17.6	\$	61.7	
Core EPS excluding deal amortization cost	\$	0.39	\$	1.38	
Diluted Shares Outstanding		44.904		44.648	

Debt Reconciliation



(\$ millions)

	Q3 2018		
Short-term debt	\$	113.1	
Current maturities of long-term debt Long-term debt ⁽¹⁾		9.3 340.6	
Gross debt		463.0	
Less: Purchase card program and extended payables		(2.4)	
Adjusted gross debt		460.6	
Less: Cash and equivalents		(61.9)	
Adjusted net debt	\$	398.7	

¹⁾ Excludes unamortized debt issuance costs associated with term loan of \$2.0m. Note: Adjusted net debt as defined by SPX's current credit facility agreement.





(\$ millions)

	Q4 2017		4 2017 Q1 2018		2018 Q2 2018		Q3 2018		I	ТМ
Net income from continuing operations attributable to SPX Corporation common shareholders	\$	60.0	\$	12.4	\$	19.7	\$	6.8		
Income tax provision (benefit) Interest expense		(61.9) 4.2		4.1 4.3		0.4 5.1		1.7 5.9		
Income from continuing operations before interest and taxes		2.3		20.8		25.2		14.4		
Depreciation and amortization		6.3		6.6		6.8		7.9		
EBITDA		8.6		27.4		32.0		22.3		
Adjustments:										
Non-cash compensation		5.1		5.9		5.2		5.4		
Pension adjustments		5.3		(0.7)		(0.7)		(0.7)		
Extraordinary non-cash charges, (gains), net		10.4		(3.5)		(1.5)		3.5		
Extraordinary non-recurring cash charges, net		23.6		5.7		4.7		4.7		
Material acquisition/disposition related fees, costs, or expenses,net		-		1.1		1.3		0.2		
Pro forma effect of acquisitions and divestitures, and other		2.6		2.9		3.5		0.2		
Adjusted EBITDA	\$	55.6	\$	38.9	\$	44.5	\$	35.6	\$	174.6

Note: Consolidated EBITDA as defined by SPX's current credit facility agreement.





(\$ millions)

	Q3 2018	
Net operating cash flow from continuing operations	\$	9.2
Capital expenditures - continuing operations		(2.6)
Free cash flow used in continuing operations		6.6
Adjustment for South African projects		9.1
Core free cash flow from continuing operations	\$	15.7

^{*}Core results are non-GAAP financial measures that exclude the results of the South African projects and Heat Transfer operations.