UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 6, 2021

SPX CORPORATION

(Exact name of registrant as specified in its charter)

1-6948

(Commission

File Number)

38-1016240

(IRS Employer

Identification No.)

Exchange

the

Act

Delaware

(State or other jurisdiction

of incorporation)

accounting

standards

provided

pursuant

6325 Ardrey Kell Road, Suite 400, Charlotte, North Carolina 28277 (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code (980) 474-3700 NOT APPLICABLE (Former name or former address, if changed since last report) Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the obligation of the registrant under any of the following provisions: ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) \square Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) Securities registered pursuant to Section 12(b) of the Act: Title of each class Trading Symbols(s) Name of each exchange on which registered Common Stock, par value \$0.01 SPXC **New York Stock Exchange** Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR§230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2). Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial

Section

13(a)

Item 2.02. Results of Operations and Financial Condition.

On May 6, 2021, SPX Corporation (the "Company") issued the press release attached as Exhibit 99.1 hereto and incorporated herein by reference.

The press release incorporated by reference into this Item 2.02 contains certain non-GAAP financial measures, including disclosure regarding "adjusted consolidated revenue" and "adjusted segment income (loss)", defined as consolidated revenue and segment income (loss) for the Company excluding the "Other" operating segment, with "Other" comprised of the results of the Company's South African operation. Due, in part, to certain wind-down activities, and the related decline in volumes, the South African operation has a diminishing impact on the Company's operating results over the long term. As such, the Company's management believes it is useful to investors to disclose revenues and segment income (loss) without the results of the "Other" operating segment to provide investors with metrics that the Company's management uses to measure the overall performance of its businesses. Additionally, the Company included adjustments to arrive at adjusted segment income (loss) by excluding (i) non-recurring charges associated with the step-up of inventory (to fair value) acquired in connection with the Sensors & Software acquisition that was completed on November 11, 2020, (ii) acquisition related charges, and (iii) amortization expense associated with acquired intangible assets. Adjusted consolidated revenue and adjusted segment income (loss) do not provide investors with an accurate measure of, and should not be used as substitutes for, the Company's revenues and segment income (loss) as determined in accordance with accounting principles generally accepted in the United States ("GAAP"), and may not be comparable to similarly titled measures reported by other companies.

The press release incorporated by reference into this Item 2.02 also contains disclosure regarding "adjusted segment income" for the Company's Detection and Measurement reportable segment, with "adjusted segment income" defined as segment income for its Detection and Measurement reportable segment excluding the inventory step-up charges and amortization from acquired intangibles. The press release also contains disclosure regarding "adjusted segment income" for the Company's HVAC reportable segment, defined as segment income for its HVAC reportable segment excluding acquisition related charges and amortization from acquired intangibles. Adjusted segment income for the Detection and Measurement and HVAC reportable segments does not provide investors with an accurate measure of, and should not be used as a substitute for, segment income of the Detection and Measurement and HVAC reportable segments as determined in accordance with GAAP, and may not be comparable to similarly titled measures reported by other companies

The press release incorporated by reference into this Item 2.02 also contains disclosure regarding "adjusted operating income" and "adjusted earnings per share", defined as operating income and diluted net income per share from continuing operations excluding the following items, as applicable: (a) results of the "Other" operating segment, (b) non-service pension and postretirement income/expense, (c) acquisition related charges, including charges related to the step-up of inventory, (d) income and charges related to the prior sale of the Company's Dry Cooling business, (e) amortization expense associated with acquired intangible assets, (f) gains on an equity security associated with fair value adjustments, and (g) certain discrete income tax charges and benefits, as applicable, as well as (h) the income tax impact of items (a) through (f). In addition to the Company's "Other" operating segment, as described above, the Company's management views the impact related to each of the other items as not indicative of the Company's ongoing performance. The Company believes that inclusion of only the service cost and prior service cost components of pension and postretirement income/expense better reflects the ongoing costs of providing pension and postretirement benefits to its employees. Other components of GAAP pension and postretirement income/expense are mainly driven by market performance, and the Company manages these separately from the operational performance of its business. The Company believes adjusted operating income and adjusted earnings per share, when read in conjunction with operating income and diluted net income per share from continuing operations, gives investors a useful tool to assess and understand the Company's overall financial performance, because they exclude items of income or expense that the Company believes are not reflective of its ongoing operating performance, allowing for a better period-toperiod comparison of operations of the Company. Additionally, the Company's management uses adjusted operating income and adjusted earnings per share as measures of the Company's performance. The adjusted operating income and adjusted earnings per share measures do not provide investors with an accurate measure of the actual operating income and diluted income per share from continuing operations reported by the Company and should not be considered as substitutes for operating income and diluted income per share from continuing operations as determined in accordance with GAAP, and may not be comparable to similarly titled measures reported by other companies.

The press release incorporated by reference into this Item 2.02 also contains disclosure regarding organic revenue growth (decline), defined as revenue growth (decline) excluding the effects of foreign currency fluctuations and acquisitions/divestitures, as applicable. The Company's management believes that organic revenue growth (decline) is a useful financial measure for investors in evaluating operating performance for the periods presented, because excluding the effect of currency fluctuations and acquisitions/divestitures, when read in conjunction with the Company's revenues, presents a useful tool to evaluate the Company's ongoing operations and provides investors with a tool they can use to evaluate the Company's

management of assets held from period to period. In addition, organic revenue growth (decline) is one of the factors the Company's management uses in internal evaluations of the overall performance of its business. This metric, however, should not be considered a substitute for revenue growth (decline) as determined in accordance with GAAP, and may not be comparable to similarly titled measures reported by other companies.

Refer to the tables included in the press release for the components of each of the Company's non-GAAP financial measures referred to above, and for the reconciliations of these numbers to their respective comparable GAAP measures.

The information in this Report is being furnished and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. The information in this Report shall not be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number Description

99.1 <u>Press Release issued May 6, 2021, furnished solely pursuant to Item 2.02 of Form 8-K</u>
104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

SPX CORPORATION

(Registrant)

Date: May 6, 2021

By: /s/ James E. Harris
James E. Harris

Vice President, Chief Financial Officer and

Treasurer

SPX Reports First Quarter 2021 Results

Q1 2021 GAAP EPS of \$0.60; Q1 2021 Adjusted EPS* of \$0.68; Updating 2021 Full-Year Guidance for Sealite Acquisition; Anticipate Full-Year Adjusted EPS* in a Range of \$3.06-\$3.26

CHARLOTTE, N.C., May 6, 2021 /Globe Newswire/ — SPX Corporation (NYSE:SPXC) today reported results for the first quarter ended April 3, 2021.

Gene Lowe, President and CEO, remarked, "I am pleased with our solid first quarter results. Our HVAC and Detection & Measurement segments delivered strong revenue and earnings growth, with significant organic and inorganic contributions. We also generated substantial cash flow and continued to improve our already strong balance sheet and available capital."

"During the quarter, we continued to execute on our value creation framework with the acquisition of Sealite Pty and related entities – our second acquisition in our Aids to Navigation platform (AtoN), which is within our Detection & Measurement segment. Over the last three years we have transformed our AtoN platform from a largely domestic obstruction lighting business into the global leader for highly engineered end-to-end AtoN solutions with significantly higher growth potential."

Mr. Lowe continued, "We are updating our guidance for the acquisition of Sealite, and now anticipate full-year 2021 Adjusted EPS in a range of \$3.06-\$3.26, or approximately 13% year-on-year earnings growth at the midpoint. Looking ahead, we remain well-positioned to capitalize on both organic and strategic inorganic opportunities and will continue to invest in our continuous improvement and digital initiatives."

First Quarter 2021 Overview:

For the first quarter of 2021, the company reported revenue of \$398.5 million and operating income of \$31.7 million, compared with revenue of \$367.4 million and operating income of \$32.3 million in the first quarter of 2020. Diluted income per share from continuing operations in the first quarter of 2021 was \$0.60, compared with a diluted income per share from continuing operations of \$0.49 in the first quarter of 2020.

SPX's adjusted revenue* was \$397.8 million and adjusted operating income* was \$42.2 million, compared with adjusted revenue* of \$365.3 million and adjusted operating income* of \$39.2 million in the first quarter of 2020. Adjusted income per share* in the first quarter of 2021 was \$0.68, compared with \$0.62 in the first quarter of 2020.

First Quarter Financial Comparison:

GAAP Results:

| (\$ millions) | Q1 2021 | Q1 2020 |
|------------------|-------------|----------|
| Revenue | \$ 398.5 | \$ 367.4 |
| Segment Income | 49.6 | 46.8 |
| Operating Income | 31.7 | 32.3 |

Adjusted Results:

| (\$ millions) | Q1 | 2021 | Q1 2020 |
|----------------------------|----|----------|---------|
| Adjusted Revenue* | \$ | 397.8 \$ | 365.3 |
| Adjusted Segment Income* | | 58.9 | 53.8 |
| Adjusted Operating Income* | | 42.2 | 39.2 |

^{*} Non-GAAP financial measure. See attached schedules for reconciliation to most comparable GAAP financial measure.

HVAC

Revenue for Q1 2021 was \$146.5 million, compared with \$118.5 million in Q1 2020, an increase of 23.6%, primarily from an organic increase of 22.9% with the remaining 0.7% due to currency fluctuation. The organic increase was driven by higher sales of the segment's cooling and heating products. Sales of cooling products in the Americas were strong as were sales in the Asia Pacific region, which were negatively impacted by the COVID-19 pandemic in 2020. Sales of heating products were up due to higher winter heating demand in 2021.

Segment income in Q1 2021 was \$24.2 million, compared to \$15.0 million in Q1 2020. Adjusted segment income*, which excludes intangible amortization expense of \$0.7 million, was \$24.9 million, or 17.0% of revenue. This compares with adjusted segment income* of \$15.9 million, or 13.4% of revenue in Q1 2020, which excludes intangible amortization expense and acquisition related costs of \$0.9 million. The increase in adjusted segment income* and 360 basis points increase in adjusted segment income margin* were due primarily to the increase in revenues noted above.

Detection & Measurement

Revenue for Q1 2021 was \$111.6 million, compared with \$91.9 million in Q1 2020, an increase of 21.4%, including a 6.7% increase in organic revenue, a 12.9% increase from the acquisitions of ULC and Sensors & Software, and a 1.8% favorable impact related to currency fluctuation. The organic increase was primarily the result of higher sales of location and inspection equipment.

Segment income in Q1 2021 was \$20.0 million, compared to \$18.2 million in Q1 2020. Adjusted segment income*, which excludes intangible amortization expense and acquisition related costs of \$4.0 million, was \$24.0 million, or 21.5% of revenue. This compares with adjusted segment income*

of \$20.0 million, or 21.8% of revenue, in Q1 2020, which excludes intangible amortization expense of \$1.8 million. The increase in adjusted segment income* was due to the increase in revenues noted above, with the 30 basis points decline in margin due primarily to a less favorable mix of sales from project-oriented businesses, and a lower initial margin from the ULC acquisition, which was completed in Q3 2020.

Engineered Solutions

Revenue in Q1 2021 was \$139.7 million, compared with \$154.9 million in Q1 2020, a decrease of 9.8%. This decrease was due to lower sales of process cooling products for large projects compared with the first quarter of 2020.

Segment income in Q1 2021 was \$10.0 million, or 7.2% of revenue, compared with segment income of \$17.9 million, or 11.6% of revenue, in Q1 2020. The decrease in income and 440 basis point decline in margin were due primarily to the decrease in revenues noted above, and, to a lesser extent, less favorable mix and production efficiency in our Transformers business.

Other

Other, which includes the South African operations, had revenue of \$0.7 million in Q1 2021, compared with \$2.1 million in Q1 2020. This decrease was due to lower sales related to large power projects in the latter stages of completion.

Other incurred a loss in Q1 2021 of \$4.6 million, compared with a loss of \$4.3 million in Q1 2020. The increased loss was due to higher professional fees.

Financial Update: As of April 3, 2021, SPX had total outstanding debt of \$391.5 million and total cash of \$106.9 million. During Q1 2021, SPX generated net operating cash from continuing operations of \$63.7 million due primarily to the timing of milestones on several project sales. Net leverage as of quarter end was 1.4x and increases to 1.7x when including the pro forma impact of the Sealite acquisition, which occurred on April 19, 2021.

2021 Guidance Update:

SPX is updating its 2021 guidance for the acquisition of Sealite Pty and related entities. SPX now anticipates Adjusted earnings per share* in a range of \$3.06 to \$3.26, or a \$0.06 increase from prior guidance of \$3.00 to \$3.20. The company continued to anticipate 2021 adjusted revenue of approximately \$1.6 billion, and adjusted operating income margin* of 11-12%.

Segment and company performance, on a year-over-year basis, is expected to be as follows (changes underlined):

| | Revenue | Segment Income Margin % |
|-------------------------|---|---|
| HVAC | Growth of <u>mid-to-high single digits %</u> (prior low-to-mid single digits %) | Modest increase |
| Detection & Measurement | Growth of <u>high teens-to-low 20s %</u> including 2020 and 2021 acquisitions impact (prior low-to-mid teens %) | Modest decrease (prior approximately flat) |
| Engineered Solutions | Growth of low-single digits % | Approximately flat <u>to a modest decrease</u> (prior approximately flat) |
| Total SPX Adjusted | Growth of mid <u>to-high</u> single digits % (prior mid-single digits %) | Modest increase |

Non-GAAP Presentation: To provide additional clarity to its operating results, the company discusses results that include "adjusted" non-GAAP financial measures. Adjusted results for the company exclude, among other items, the effect of the South African operations, categorized as "Other" in the company's segment reporting structure. The company reports separately on the results of the "Other" category. The company anticipates reporting the results of the business included in the "Other" category as discontinued operations, at such time as it meets the accounting requirements for this treatment.

Form 10-Q: The company expects to file its quarterly report on Form 10-Q for the quarter ended April 3, 2021 with the Securities and Exchange Commission on or before May 13, 2021. This press release should be read in conjunction with that filing, which will be available on the company's website at www.spx.com, in the Investor Relations section.

Conference Call: SPX will host a conference call at 4:30 p.m. (EDT) today to discuss first quarter results. The call will be simultaneously webcast via the company's website at www.spx.com and the slide presentation will be available in the Investor Relations section of the site.

Conference call

Dial in: 877-341-7727

From outside the United States: +1 262-558-6098

Participant code: 8374545

A replay of the call will be available by telephone through Thursday, May 13, 2021.

To listen to a replay of the call

Dial in: 855-859-2056

From outside the United States: +1 404-537-3406

Participant code: 8374545

Upcoming Investor Events: Company management plans to conduct virtual meetings with investors during the second quarter of 2021 and SPX will also be participating in the UBS Global Industrials & Transportation Virtual Conference on June 8th.

About SPX Corporation: SPX Corporation is a supplier of highly engineered products and technologies, holding leadership positions in the HVAC, detection and measurement, and engineered solutions markets. Based in Charlotte, North Carolina, SPX Corporation had approximately \$1.6 billion in

annual revenue in 2020 and more than 4,500 employees in 15 countries. SPX Corporation is listed on the New York Stock Exchange under the ticker symbol "SPXC." For more information, please visit www.spx.com.

*Non-GAAP financial measure. See attached schedules for reconciliation to most comparable GAAP financial measure.

Note: Our non-GAAP financial guidance excludes items, which would be included in our GAAP financial measures that we do not consider indicative of our on-going performance; and are calculated in a manner consistent with the presentation of the similarly titled historical non-GAAP measures presented in this press release. These items include, but are not limited to, acquisition costs, costs associated with dispositions, the results of our South African operations, and potential non-cash income or expense items associated with changes in market interest rates and actuarial or other data related to our pension and postretirement plans, as the ultimate aggregate amounts associated with these items are out of our control and/or cannot be reasonably predicted. Accordingly, a reconciliation of our non-GAAP financial guidance to the nearest corresponding GAAP financial measures is not practicable. Full-year guidance excludes impacts from future acquisitions, dispositions and related transaction costs, restructuring costs, incremental impacts of tariffs and trade tensions on market demand and costs subsequent to the end of the first quarter, the impact of foreign exchange rate changes subsequent to the end of the first quarter, impacts from further spread of COVID-19, and asbestos liability, environmental and litigation charges.

Certain statements in this press release are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. Please read these results in conjunction with the company's documents filed with the Securities and Exchange Commission, including the company's most recent annual report on Form 10-K. These filings identify important risk factors and other uncertainties that could cause actual results to differ from those contained in the forward-looking statements, including the following: the impact of the COVID-19 pandemic and governmental and other actions taken in response; the uncertainty of claims resolution with respect to the large power projects in South Africa, as well as claims with respect to asbestos, environmental and other contingent liabilities; cyclical changes and specific industry events in the company's markets; changes in anticipated capital investment and maintenance expenditures by customers; availability, limitations or cost increases of raw materials and/or commodities that cannot be recovered in product pricing; the impact of competition on profit margins and the company's ability to maintain or increase market share; inadequate performance by third-party suppliers and subcontractors for outsourced products, components and services; cyber-security risks; risks with respect to the protection of intellectual property, including with respect to the company's digitalization initiatives; the impact of overruns, inflation and the incurrence of delays with respect to long-term fixed-price contracts; defects or errors in current or planned products; domestic economic, political, legal, accounting and business developments adversely affecting the company's business, including regulatory changes; changes in worldwide economic conditions; uncertainties with respect to the company's ability to identify acceptable acquisition targets; uncertainties

acquisitions; the impact of retained liabilities of disposed businesses; potential labor disputes; and extreme weather conditions and natural and other disasters.

Actual results may differ materially from these statements. The words "believe," "expect," "anticipate," "project" and similar expressions identify forward-looking statements. Although the company believes that the expectations reflected in its forward-looking statements are reasonable, it can give no assurance that such expectations will prove to be correct.

Statements in this press release speak only as of the date of this press release, and SPX disclaims any responsibility to update or revise such statements.

SOURCE SPX Corporation.

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Source: SPX Corporation

SPX CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited; in millions, except per share amounts)

| | | Three mo | nths er | ıded |
|--|-------|----------|---------|----------------|
| | April | 3, 2021 | | March 28, 2020 |
| Revenues | \$ | 398.5 | \$ | 367.4 |
| Costs and expenses: | | | | |
| Cost of products sold | | 273.3 | | 253.7 |
| Selling, general and administrative | | 88.8 | | 78.9 |
| Intangible amortization | | 4.0 | | 2.6 |
| Special charges, net | | 0.7 | | 0.3 |
| Other operating income | | _ | | (0.4) |
| Operating income | | 31.7 | | 32.3 |
| Other income, net | | 7.0 | | 0.7 |
| Interest expense | | (4.2) | | (4.7) |
| Interest income | | 0.1 | | _ |
| Income from continuing operations before income taxes | | 34.6 | | 28.3 |
| Income tax provision | | (7.0) | | (6.0) |
| Income from continuing operations | | 27.6 | | 22.3 |
| Income from discontinued operations, net of tax | | _ | | 0.4 |
| Loss on disposition of discontinued operations, net of tax | | (0.8) | | _ |
| Income (loss) from discontinued operations, net of tax | | (0.8) | | 0.4 |
| Net income | \$ | 26.8 | \$ | 22.7 |
| Basic income per share of common stock: | | | | |
| Income from continuing operations | \$ | 0.61 | \$ | 0.50 |
| Income (loss) from discontinued operations | | (0.02) | | 0.01 |
| Net income per share | \$ | 0.59 | \$ | 0.51 |
| Weighted-average number of common shares outstanding — basic | | 45.132 | | 44.309 |
| Diluted income per share of common stock: | | | | |
| Income from continuing operations | \$ | 0.60 | \$ | 0.49 |
| Income (loss) from discontinued operations | | (0.02) | | 0.01 |
| Net income per share | \$ | 0.58 | \$ | 0.50 |
| | | | | |

46.319

45.527

Weighted-average number of common shares outstanding — diluted

SPX CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited; in millions)

| | | April 3, 2021 | Dece | mber 31, 2020 |
|--|--------|---------------|------|---------------------------------------|
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and equivalents | \$ | 106.9 | \$ | 68.3 |
| Accounts receivable, net | | 237.6 | | 271.9 |
| Contract assets | | 75.8 | | 81.1 |
| Inventories, net | | 169.7 | | 162.0 |
| Other current assets (includes income taxes receivable of \$29.3 and at April 3, 2021 and December 31, 2020, respectively) | \$27.3 | 105.5 | | 99.3 |
| Total current assets | | 695.5 | | 682.6 |
| Property, plant and equipment: | | | | |
| Land | | 19.4 | | 19.4 |
| Buildings and leasehold improvements | | 129.0 | | 128.0 |
| Machinery and equipment | | 358.9 | | 356.7 |
| | | 507.3 | | 504.1 |
| Accumulated depreciation | | (320.7) | | (314.4) |
| Property, plant and equipment, net | | 186.6 | | 189.7 |
| Goodwill | | 500.2 | - | 499.9 |
| Intangibles, net | | 300.3 | | 305.0 |
| Other assets | | 613.0 | | 616.6 |
| Deferred income taxes | | 1.4 | | 3.9 |
| TOTAL ASSETS | \$ | 2,297.0 | \$ | 2,297.7 |
| 1011121100210 | | | | · · · · · · · · · · · · · · · · · · · |
| LIABILITIES AND EQUITY | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$ | 135.0 | \$ | 138.7 |
| Contract liabilities | | 106.7 | | 103.5 |
| Accrued expenses | | 234.6 | | 233.9 |
| Income taxes payable | | 1.6 | | 0.4 |
| Short-term debt | | 100.0 | | 101.2 |
| Current maturities of long-term debt | | 8.9 | | 7.2 |
| Total current liabilities | | 586.8 | | 584.9 |
| | · | | | |
| Long-term debt | | 282.6 | | 304.0 |
| Deferred and other income taxes | | 29.0 | | 23.8 |
| Other long-term liabilities | | 737.8 | | 755.8 |
| Total long-term liabilities | | 1,049.4 | | 1,083.6 |
| Equity: | | | | |
| Common stock | | 0.5 | | 0.5 |
| Paid-in capital | | 1,315.8 | | 1,319.9 |
| Retained deficit | | (461.3) | | (488.1) |
| Accumulated other comprehensive income | | 251.2 | | 248.5 |
| Common stock in treasury | | (445.4) | | (451.6) |
| Total equity | | 660.8 | | 629.2 |
| TOTAL LIABILITIES AND EQUITY | \$ | 2,297.0 | ¢ | 2,297.7 |

SPX CORPORATION AND SUBSIDIARIES RESULTS OF REPORTABLE SEGMENTS AND OTHER OPERATING SEGMENT (Unaudited; in millions)

| | | Three months ended | | | | | |
|--|----|--------------------|----------|----------------|----------|--------|-----------------|
| | Ap | ril 3, 2021 | M | arch 28, 2020 | | Δ | <u>%/bps</u> |
| HVAC reportable segment | | | | | | | |
| Revenues | \$ | 146.5 | \$ | 118.5 | \$ | 28.0 | 23.6% |
| Gross profit | | 51.1 | | 40.4 | | 10.7 | |
| Selling, general and administrative expense | | 26.2 | | 24.6 | | 1.6 | |
| Intangible amortization expense | | 0.7 | | 0.8 | | (0.1) | |
| Income | \$ | 24.2 | \$ | 15.0 | \$ | 9.2 | 61.3% |
| as a percent of revenues | | 16.5 % | | 12.7 % | | | 380 bps |
| Detection & Measurement reportable segment | | | | | | | |
| Revenues | \$ | 111.6 | \$ | 91.9 | \$ | 19.7 | 21.4% |
| Gross profit | | 50.7 | | 41.9 | | 8.8 | |
| Selling, general and administrative expense | | 27.4 | | 21.9 | | 5.5 | |
| Intangible amortization expense | | 3.3 | | 1.8 | | 1.5 | |
| Income | \$ | 20.0 | \$ | 18.2 | \$ | 1.8 | 9.9% |
| as a percent of revenues | | 17.9 % |) | 19.8 % | | | -190 bps |
| Engineered Solutions reportable segment | | | | | | | |
| Revenues | \$ | 139.7 | \$ | 154.9 | \$ | (15.2) | (9.8)% |
| Gross profit | | 23.7 | | 31.7 | | (8.0) | |
| Selling, general and administrative expense | | 13.7 | | 13.8 | | (0.1) | |
| Income | \$ | 10.0 | \$ | 17.9 | \$ | (7.9) | (44.1)% |
| as a percent of revenues | | 7.2 % |) | 11.6 % | | | -440 bps |
| Other | | | | | | | |
| Revenues | \$ | 0.7 | \$ | 2.1 | \$ | (1.4) | (66.7)% |
| Gross profit (loss) | | (0.3) | | (0.3) | | | ` / |
| Selling, general and administrative expense | | 4.3 | | 4.0 | | 0.3 | |
| Loss | \$ | (4.6) | \$ | (4.3) | \$ | (0.3) | 7.0% |
| 6 W. In | • | 200 - | A | 20-4 | . | 24.4 | 0.70/ |
| Consolidated Revenues | \$ | 398.5 | \$ | 367.4 | \$ | 31.1 | 8.5% |
| Consolidated Segment Income as a percent of revenues | | 49.6 12.4 % | | 46.8 12.7 % | | 2.8 | 6.0% -30 bps |
| as a percent of revenues | | 12.4 70 | | 12.7 70 | | | -so ups |
| Total segment income | \$ | 49.6 | \$ | 46.8 | \$ | 2.8 | |
| Corporate expense | | 14.2 | | 11.1 | | 3.1 | |
| Long-term incentive compensation expense | | 3.0 | | 3.5 | | (0.5) | |
| Special charges, net | | 0.7 | | 0.3 | | 0.4 | |
| Other operating income | | _ | | (0.4) | | 0.4 | |
| Consolidated operating income | \$ | 31.7 | \$ | 32.3 | \$ | (0.6) | (1.9)% |

as a percent of revenues

8.8 %

-80 bps

8.0 %

SPX CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited; in millions)

| Cash Infows from (used in) operating activities: 1 | | Apr | Three mon il 3, 2021 | March 2 | 8, 2020 |
|--|---|-----|-------------------------|---------|---------|
| See Sincome | Cash flows from (used in) operating activities: | | | | o, =0=0 |
| Name Promote | Net income | \$ | 26.8 | \$ | 22.7 |
| Name Promote | Less: Income (loss) from discontinued operations, net of tax | | (0.8) | | 0.4 |
| Special charges, net 0.7 | Income from continuing operations | | 27.6 | | 22.3 |
| Gain on change in fair value of equity security (5.2) Deferred and other income taxes 8.3 3 Depreciation and amortization 11.1 9 Pension and other employee benefits 1.7 2 Long-term incentive compensation 3.0 3 Other, net — 0 Changes in operating assets and liabilities, net of effects from acquisitions: 8.1 2 2 Caccounts receivable and other assets 41.2 2 2 Accounts receivable and other assets 41.2 2 2 Accounts receivable and other assets (16.7) (40 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 </td <td>Adjustments to reconcile income from continuing operations to net cash from (used in) operating activities:</td> <td></td> <td></td> <td></td> <td></td> | Adjustments to reconcile income from continuing operations to net cash from (used in) operating activities: | | | | |
| Defered and other innome taxes 8.3 3 Depreciation and amortization 11.1 9 Pension and other employee benefits 1.7 2 Long-term incentive compensation 3.0 3 Other, net — — Accounts receivable and other assets 41.2 24 Inventories (7.5) (22 Accounts payable, accrued expenses and other (16.7) (40 Cash spending on restructuring actions (0.5) (0 Vet cash from cuntinuing operations (3.7) (2 Vet cash from (used in) discontinued operations (3.5) (2 Vet cash from (used in) operating activities (3.5) (2 Vet cash from (used in) investing activities (3.5) (2 Vet cash from (used in) investing activities (3.5) 1 Decrease from company-owned life insurance policies, net 3.5 1 Capital expenditures (3.6) (2.6) (3 Vet cash from (used in) investing activities (3.6) (2 Vet cash from (used in) financing activities < | Special charges, net | | 0.7 | | 0.3 |
| Depreciation and amortization 11.1 9 Pension and other employee benefits 1.7 2 Long-termin centive compensation 3.0 3 Other, net — 0 Accounts receivable and other assets 41.2 24 Inventories (7.5) (22 Accounts payable, accrued expenses and other (16.7) (40 Cash spending on restructuring actions (3.7) (2 Vet cash from continuing operations 63.7 2 Vet cash from continuing operations 60.2 0 Vet cash from (used in) operating activities 60.2 0 Cash flows from (used in) investing activities 3.5 1 Proceeds from company-owned life insurance policies, net 3.5 1 Scapital expenditures 2.6 3 Vet cash from (used in) continuing operations 2.6 3 Vet cash from (used in) continuing operations 9.9 2 Vet cash from (used in) financing activities 6.0 3 Vet cash from (used in) financing activities 5.4 18 | Gain on change in fair value of equity security | | (5.2) | | _ |
| Pension and other employee benefits 1.7 2 Long-term incentive compensation 3.0 3.0 Other, net — 0 0 Changes in operating assets and liabilities, net of effects from acquisitions: 3.1 2.4 Accounts receivable and other assets (7.5) (2.2 Accounts payable, accrued expenses and other (16.7) (40 Cash spending on restructuring actions (3.5) (2.2 Act asset should in discontinued operations (3.5) (2.2 Net cash from continuing operations (3.5) (2.2 Net cash from (used in discontinued operations (3.5) (2.2 Net cash from (used in) investing activities (3.5) (2.2 Proceeds from company-owned life insurance policies, net 3.5 1 Capital expenditures (3.6) (3.3 Net cash from (used in) investing activities (3.6) (3.8 Vet cash from (used in) investing activities (3.6) (3.8 Net cash from (used in) innearing activities (3.6) (3.8 Borrowings under senior credit facilities (8.16) | Deferred and other income taxes | | 8.3 | | 3.9 |
| Long-term incentive compensation | Depreciation and amortization | | 11.1 | | 9.2 |
| Other, net — 0 Changes in operating assets and liabilities, net of effects from acquisitions: 41.2 24 Accounts receivable and other assets 41.2 24 Inventories (7.5) (22 Accounts payable, accrued expenses and other (16.7) (40 Cash spending on restructuring actions (3.3) (2 Vet cash from continuing operations (3.5) (2 Vet cash used in discontinued operations (3.5) (2 Vet cash from (used in) operating activities | Pension and other employee benefits | | 1.7 | | 2.2 |
| Accounts receivable and other assets and liabilities, net of effects from acquisitions: Accounts receivable and other assets 41.2 24 Inventories (7.5 (2.2 Accounts payable, accrued expenses and other (16.7 (40 Cash spending on restructuring actions (0.5 (0.5 (0.5 Cash spending on restructuring actions (3.5 (2.5 Cash to cash from continuing operations (3.5 (2.5 Cash to cash from (used in discontinued operations (3.5 (2.5 Cash to cash from (used in) investing activities (2.6 (3.3 Cash flows from (used in) investing activities (2.6 (3.3 Capital expenditures (3.6 (3.6 (3.6 Capital expenditures (3.6 (3.6 (3.6 Capital expenditures (3.6 (3.6 (3.6 Capital expenditures (3.6 | Long-term incentive compensation | | 3.0 | | 3.5 |
| Accounts receivable and other assets 41.2 24 Inventories (7.5) (22 Accounts payable, accrued expenses and other (16.7) (40 Cash spending on restructuring actions (0.5) (0 Net cash from continuing operations (3.7) 2 Set cash used in discontinued operations (3.5) (2 Net cash from (used in) operating activities (3.5) (2 Cash flows from (used in) investing activities (3.5) 1 Capital expenditures (3.5) 3 1 Capital expenditures (2.6) (3.3) 1 Capital expenditures (3.9) (2.6) (3.3) Net cash from discontinued operations 0.9 (2.6) (3.3) Net cash from discontinued operations 0.9 (2.6) (3.3) Net cash from discontinued operations 0.9 (2.6) (3.3) Net cash from (used in) financing activities (3.6) (3.8) (2.8) Cash from (used in) financing activities (3.6) (3.8) (3.8) (3.8) | Other, net | | _ | | 0.7 |
| Inventories | Changes in operating assets and liabilities, net of effects from acquisitions: | | | | |
| Accounts payable, accrued expenses and other (16.7) (40. Cash spending on restructuring actions (0.5) (0. Net cash from continuing operations 63.7 2 Ver cash used in discontinued operations 60.2 0. Net cash from (used in) operating activities 60.2 0. Cash flows from (used in) poerating activities 60.2 0. Cash flows from (used in) continuing operations 2.5 1 Capital expenditures (2.6) (3. Ver cash from (used in) continuing operations 2.9 (2. Ver cash from (used in) continuing operations 0.9 0.2 Ver cash from (used in) investing activities 0.9 0.2 Ver cash from (used in) financing activities 0.9 0.2 Cash flows from (used in) financing activities 5.0 1.7 Borrowings under senior credit facilities 5.0 1.8 Borrowings under trade receivables financing arrangement 5.0 5.5 Repayments under trade receivables financing arrangement 4.8.0 2.7 Net borrowings (repayments) under other financing arrangement | Accounts receivable and other assets | | 41.2 | | 24.4 |
| Cash spending on restructuring actions (0.5) (0.0) Net cash from continuing operations (3.7) 2 Net cash from (used in) operating activities 60.2 00 Net cash from (used in) operating activities 60.2 00 Cash flows from (used in) investing activities 3.5 1 Proceeds from company-owned life insurance policies, net 3.5 1 Capital expenditures (2.6) (3 Net cash from (used in) continuing operations 0.9 02 Net cash from (used in) investing activities 0.9 02 Net cash from (used in) investing activities 0.9 02 Net cash from (used in) investing activities 0.9 02 Cash flows from (used in) investing activities 54.0 178 Repayments under senior credit facilities 54.0 178 Repayments under senior credit facilities 54.0 55 Repayments under trade receivables financing arrangement 68.0 02 Net borrowings (repayments) under other financing arrangement 0.2 0 Net borrowings (repayments) under other financing arrange | Inventories | | (7.5) | | (22.8 |
| Net cash from continuing operations 63.7 2 Net cash used in discontinued operations (3.5) (2 Net cash from (used in) operating activities 60.2 (0 Cash flows from (used in) investing activities 3.5 1 Proceeds from company-owned life insurance policies, net 3.5 1 Capital expenditures (2.6) (3 Net cash from (used in) continuing operations 0.9 (2 Net cash from (used in) investing activities 0.9 (2 Net cash from (used in) investing activities 0.9 (2 Set cash from (used in) financing activities 0.9 (2 Set cash from (used in) financing activities 54.0 18 Repayments under senior credit facilities 54.0 18 Repayments under senior credit facilities 54.0 55 Repayments under trade receivables financing arrangement (48.0) (27 Net borrowings (repayments) under other financing arrangement 0.2 (0 Payment of contingent consideration 0.2 (0 Net cash from (used in) continuing operations (2.5 </td <td>Accounts payable, accrued expenses and other</td> <td></td> <td>(16.7)</td> <td></td> <td>(40.7</td> | Accounts payable, accrued expenses and other | | (16.7) | | (40.7 |
| Net cash used in discontinued operations (3.5) (2.0) Net cash from (used in) operating activities 60.2 0.0 Cash flows from (used in) investing activities: Section (used in) investing activities: Section (used in) continuing operations 3.5 1 Capital expenditures (2.6) (3.3) (2.6) (3.3) Net cash from discontinuing operations 9.9 (2.2) (2.6) (3.6) (2.6) (3.6) (| Cash spending on restructuring actions | | (0.5) | | (0.5 |
| Net cash from (used in) operating activities Cash flows from (used in) investing activities | Net cash from continuing operations | | 63.7 | | 2.5 |
| Cash flows from (used in) investing activities: 3.5 1 Proceeds from company-owned life insurance policies, net 3.5 1 Capital expenditures (2.6) (3 Net cash from (used in) continuing operations 0.9 (2 Net cash from discontinued operations — — Net cash from (used in) investing activities 0.9 (2 Cash flows from (used in) financing activities S 1.78 Borrowings under senior credit facilities \$4.0 178 Repayments under senior credit facilities \$6.6 88 Borrowings under trade receivables financing arrangement \$4.0 55 Repayments under trade receivables financing arrangement \$4.0 \$5 Repayment of contingent consideration 0.2 \$0 Maintenance without intending parangements \$0.2 \$0 Payment of contingent consideration \$0.2 \$0 Wet cash from (used in) continuing operations \$0.2 \$0 Net cash from (used in) continuing operations \$0.2 \$0 Net cash from (used in) financing activities \$0.2 | Net cash used in discontinued operations | | (3.5) | | (2.9 |
| Proceeds from company-owned life insurance policies, net 3.5 1 Capital expenditures (2.6) (3 Net cash from (used in) continuing operations 0.9 (2 Net cash from discontinued operations ———————————————————————————————————— | Net cash from (used in) operating activities | | 60.2 | | (0.4 |
| Capital expenditures (2.6) (3 Net cash from (used in) continuing operations 0.9 (2 Net cash from discontinued operations — — Net cash from (used in) investing activities 0.9 (2 Cash flows from (used in) financing activities — — Borrowings under senior credit facilities 54.0 178 Repayments under senior credit facilities (81.6) (88 Borrowings under trade receivables financing arrangement 54.0 55 Repayments under trade receivables financing arrangement (48.0) (27.0) Net borrowings (repayments) under other financing arrangements 0.2 (0 Payment of contingent consideration — (1. Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options (2.0) (2.0) Set cash from (used in) continuing operations — (2.1) (2.1) Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates 3.1 (1.0) Net change in cash an | Cash flows from (used in) investing activities: | | | | |
| Net cash from (used in) continuing operations 0.9 (2. Net cash from discontinued operations | Proceeds from company-owned life insurance policies, net | | 3.5 | | 1.1 |
| Net cash from discontinued operations | Capital expenditures | | (2.6) | | (3.6 |
| Net cash from (used in) investing activities Borrowings under senior credit facilities Repayments under senior credit facilities Borrowings under trade receivables financing arrangement Repayments under trade receivables financing arrangement Repayment of contingent consideration Payment of contingent consideration In Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options Ret cash from (used in) continuing operations Ret cash from (used in) continuing operations Ret cash from (used in) financing activities Cash from (used in) financing activities Cash from (used in) financing activities Cash and equivalents due to changes in foreign currency exchange rates Ret change in cash and equivalents 38.6 108 | Net cash from (used in) continuing operations | | 0.9 | | (2.5 |
| Borrowings under senior credit facilities 54.0 178 Repayments under senior credit facilities (81.6) (88.0) Borrowings under trade receivables financing arrangement 54.0 55. Repayments under trade receivables financing arrangement (48.0) (27.0) Net borrowings (repayments) under other financing arrangements 0.2 (0.0) Payment of contingent consideration | Net cash from discontinued operations | | _ | | _ |
| Borrowings under senior credit facilities 54.0 178 Repayments under senior credit facilities (81.6) (88. Borrowings under trade receivables financing arrangement 54.0 55 Repayments under trade receivables financing arrangement (48.0) (27. Net borrowings (repayments) under other financing arrangements 0.2 (0.2) Payment of contingent consideration - (1.2) Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options (4.2) (2.2) Net cash from (used in) continuing operations (25.6) 113 Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates 3.1 (1.2) Net change in cash and equivalents 38.6 108 | Net cash from (used in) investing activities | | 0.9 | | (2.5 |
| Repayments under senior credit facilities (81.6) (88. Borrowings under trade receivables financing arrangement 54.0 55 Repayments under trade receivables financing arrangement (48.0) (27. Net borrowings (repayments) under other financing arrangements 0.2 (0.2 Payment of contingent consideration — (1.2 Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options (25.6) (2.2 Net cash from (used in) continuing operations (25.6) 113 Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates 10.8 Net change in cash and equivalents (25.6) 10.8 Net change in cash and equivalent | Cash flows from (used in) financing activities: | | | | |
| Borrowings under trade receivables financing arrangement 54.0 55 Repayments under trade receivables financing arrangement (48.0) (27. Net borrowings (repayments) under other financing arrangements 0.2 (0.2) Payment of contingent consideration | Borrowings under senior credit facilities | | 54.0 | | 178.7 |
| Repayments under trade receivables financing arrangement (48.0) (27. Net borrowings (repayments) under other financing arrangements 0.2 (0.2) Payment of contingent consideration — (1.2) Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options (4.2) (2.2) Net cash from (used in) continuing operations (25.6) 113 Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates 1.0 Net change in cash and equivalents 3.1 (1.2) | Repayments under senior credit facilities | | (81.6) | | (88.7 |
| Net borrowings (repayments) under other financing arrangements Payment of contingent consideration Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options Net cash from (used in) continuing operations Net cash from discontinued operations Net cash from (used in) financing activities Change in cash and equivalents due to changes in foreign currency exchange rates Net change in cash and equivalents 10.2 (0.0 (1.1 (2.1 (2.2 (2.5.6) 11.3 (2.5.6) 11.3 (2.5.6) 11.3 (2.5.6) 11.3 (3.5.6) 10.8 | Borrowings under trade receivables financing arrangement | | 54.0 | | 55.0 |
| Payment of contingent consideration — (1. Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options (4.2) (2. Net cash from (used in) continuing operations (25.6) 113 Net cash from discontinued operations — — — Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates 3.1 (1. Net change in cash and equivalents 38.6 108 | Repayments under trade receivables financing arrangement | | (48.0) | | (27.0 |
| Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options (4.2) (2.2) Net cash from (used in) continuing operations (25.6) 113 Net cash from discontinued operations | Net borrowings (repayments) under other financing arrangements | | 0.2 | | (0.7 |
| exercise of employee stock options (4.2) (2.2) Net cash from (used in) continuing operations (25.6) 113 Net cash from discontinued operations — — — — — — — — — — — — — — — — — — — | | | _ | | (1.5 |
| Net cash from (used in) continuing operations Net cash from (used in) continuing operations Net cash from discontinued operations Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates Net change in cash and equivalents 3.1 (1. Net change in cash and equivalents 38.6 108 | Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options | | (4.2) | | (2.8 |
| Net cash from discontinued operations — | Net cash from (used in) continuing operations | | (25.6) | | 113.0 |
| Net cash from (used in) financing activities (25.6) 113 Change in cash and equivalents due to changes in foreign currency exchange rates 3.1 (1.2) Net change in cash and equivalents 38.6 108 | Net cash from discontinued operations | | _ | | _ |
| Change in cash and equivalents due to changes in foreign currency exchange rates 3.1 (1. Net change in cash and equivalents 38.6 108 | 1 | | (25.6) | | 113.0 |
| Net change in cash and equivalents 38.6 108 | , , , , , , , , , , , , , , , , , , , | | | | (1.7 |
| | | | | | 108.4 |
| | ů i | | | | 54.7 |

Consolidated cash and equivalents, end of period

106.9 \$

163.1

SPX CORPORATION AND SUBSIDIARIES CASH AND DEBT RECONCILIATION (Unaudited; in millions)

| | Three months ende | |
|--|-------------------|-------------|
| | Ap | ril 3, 2021 |
| Beginning cash and equivalents | \$ | 68.3 |
| Cash from continuing operations | | 63.7 |
| Capital expenditures | | (2.6) |
| Proceeds from company-owned life insurance policies, net | | 3.5 |
| Borrowings under senior credit facilities | | 54.0 |
| Repayments under senior credit facilities | | (81.6) |
| Net borrowings under other financing arrangements | | 6.2 |
| Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of | | |
| employee stock options | | (4.2) |
| Cash used in discontinued operations | | (3.5) |
| Change in cash due to changes in foreign currency exchange | | |
| rates | | 3.1 |
| Ending cash and equivalents | \$ | 106.9 |

| | ebt at ber 31, 2020 | Bo | rrowings | Re | payments | Other | Debt at April 3, 2021 |
|--|------------------------|----|----------|----|----------|-----------|--------------------------|
| Revolving loans | \$ 129.8 | \$ | 54.0 | \$ | (80.1) | \$ _ | \$ 103.7 |
| Term loan | 250.0 | | _ | | (1.5) | _ | 248.5 |
| Trade receivables financing arrangement | 28.0 | | 54.0 | | (48.0) | _ | 34.0 |
| Other indebtedness | 6.0 | | 0.4 | | (0.2) | 0.4 | 6.6 |
| Less: Deferred financing costs associated with the term loan | (1.4) | | _ | | _ | 0.1 | (1.3) |
| Totals | \$ 412.4 | \$ | 108.4 | \$ | (129.8) | \$ 0.5 | \$ 391.5 |

SPX CORPORATION AND SUBSIDIARIES NON-GAAP RECONCILIATION - ORGANIC REVENUE HVAC, DETECTION & MEASUREMENT AND ENGINEERED SOLUTIONS REPORTABLE SEGMENTS (Unaudited)

| | | Three months ended April 3, 2021 | | | | | | |
|----------------------------------|--------|----------------------------------|----------------------|--|--|--|--|--|
| | HVAC | Detection & Measurement | Engineered Solutions | | | | | |
| Net Revenue Growth (Decline) | 23.6 % | 21.4 % | (9.8) % | | | | | |
| | | | | | | | | |
| Exclude: Foreign Currency | 0.7 % | 1.8 % | — % | | | | | |
| | | | | | | | | |
| Exclude: Acquisitions | — % | 12.9 % | — % | | | | | |
| | | | | | | | | |
| Organic Revenue Growth (Decline) | 22.9 % | 6.7 % | (9.8) % | | | | | |

SPX CORPORATION AND SUBSIDIARIES NON-GAAP RECONCILIATION - REVENUE AND SEGMENT INCOME (Unaudited; in millions)

| CONSOLIDATED SPX: | Three months ended | | | | | |
|---|--------------------|-------------------|----------------|--|--|--|
| | Ap | oril 3, 2021 | March 28, 2020 | | | |
| Consolidated revenue | \$ | 398.5 \$ | 367.4 | | | |
| Exclude: "Other" operating segment (1) | | 0.7 | 2.1 | | | |
| Adjusted consolidated revenue | \$ | 397.8 | 365.3 | | | |
| Total segment income | \$ | 49.6 \$ | 46.8 | | | |
| Exclude: "Other" operating segment (1) | | (4.6) | (4.3) | | | |
| Exclude: Acquisition related costs (2) | | (0.7) | (0.1) | | | |
| Exclude: Amortization expense (3) | | (4.0) | (2.6) | | | |
| Adjusted segment income | \$ | 58.9 \$ | 53.8 | | | |
| as a percent of adjusted revenues (4) | | 14.8 % | 14.7 % | | | |
| HVAC REPORTABLE SEGMENT: | | Three months ende | | | | |
| HVAC segment income | Ap | 24.2 \$ | March 28, 2020 | | | |
| 11 11 20 deginent meome | ¥ | | 15.0 | | | |
| Exclude: Acquisition related costs (2) | | _ | (0.1) | | | |
| Exclude: Amortization expense (3) | | (0.7) | (0.8) | | | |
| HVAC adjusted segment income | \$ | 24.9 \$ | 15.9 | | | |
| as a percent of HVAC segment revenues (4) | | 17.0 % | 13.4 % | | | |
| DETECTION & MEASUREMENT REPORTABLE SEGMENT: | | | | | | |
| | An | Three months ende | March 28, 2020 | | | |
| Detection & Measurement segment income | \$ | 20.0 \$ | 18.2 | | | |
| Exclude: Acquisition related costs (2) | | (0.7) | _ | | | |
| Exclude: Amortization expense (3) | | (3.3) | (1.8) | | | |
| | | | | | | |
| Detection & Measurement adjusted segment income | \$ | 24.0 \$ | 20.0 | | | |

⁽¹⁾ Represents the removal of the financial results of our South Africa business. Note: This business is being reported as an "Other" operating segment for U.S. GAAP purposes due to wind-down activities that are occurring within this business.

21.5 %

21.8 %

as a percent of Detection & Measurement segment revenues (4)

⁽²⁾ Represents additional "Cost of products sold" recorded during the three months ended April 3, 2021 related to the step-up of inventory (to fair value) acquired in connection with the Sensors & Software acquisition and acquisition related costs for the HVAC reportable segment during the three months ended March 28, 2020.

⁽³⁾ Represents amortization expense associated with acquired intangible assets.

⁽⁴⁾ See "Results of Reportable Segments and Other Operating Segment" for applicable percentages based on GAAP results.

SPX CORPORATION AND SUBSIDIARIES NON-GAAP RECONCILIATION - OPERATING INCOME (Unaudited; in millions)

| | | Three months ended | | | | |
|---|-----|--------------------|----|--------|--|--|
| | Apr | April 3, 2021 | | | | |
| Operating income | \$ | 31.7 | \$ | 32.3 | | |
| | | | | | | |
| Exclude: | | | | | | |
| Aggregate operating losses of the South Africa business (1) | | (5.1) | | (4.5) | | |
| | | | | | | |
| Acquisition related costs (2) | | (1.4) | | (0.2) | | |
| | | | | | | |
| Other operating income (3) | | _ | | 0.4 | | |
| | | | | | | |
| Amortization expense (4) | | (4.0) | | (2.6) | | |
| · | | | | | | |
| Adjusted operating income | \$ | 42.2 | \$ | 39.2 | | |
| as a percent of adjusted revenues (5) | | 10.6 % | | 10.7 % | | |

⁽¹⁾ Represents the removal of the financial results of our South Africa business, inclusive of "special charges" of \$0.5 and \$0.2 during the three months ended April 3, 2021 and March 28, 2020, respectively.

⁽²⁾ Represents acquisition related costs during the three months ended April 3, 2021 and March 28 2020 associated with integration and transaction costs of \$0.7 and \$0.2, respectively, and costs during the three months ended April 3, 2021 associated with inventory step-up of \$0.7.

⁽³⁾ Represents income associated with revisions to estimates of certain liabilities retained in connection with the 2016 sale of the dry cooling business.

⁽⁴⁾ Represents amortization expense associated with acquired intangible assets.

 $^{^{(5)}}$ See "Results of Reportable Segments and Other Operating Segment" for applicable percentages based on GAAP results.

SPX CORPORATION AND SUBSIDIARIES NON-GAAP RECONCILIATION - EARNINGS PER SHARE

Three Months Ended April 3, 2021

(Unaudited; in millions, except per share values)

| | | GAAP | Adjustments | 1 | Adjusted |
|---|---|---------|-------------|----|----------|
| Segment income (1) | | \$ 49.6 | \$ 9.3 | \$ | 58.9 |
| Corporate expense (2) | | (14.2) | 0.7 | | (13.5) |
| Long-term incentive compensation expense | | (3.0) | _ | | (3.0) |
| Special charges, net (3) | | (0.7) | 0.5 | | (0.2) |
| Operating income | • | 31.7 | 10.5 | | 42.2 |
| | | | | | |
| Other income, net ⁽⁴⁾ | | 7.0 | (5.4) | | 1.6 |
| Interest expense, net | _ | (4.1) | | | (4.1) |
| Income from continuing operations before income taxes | • | 34.6 | 5.1 | | 39.7 |
| Income tax provision (5) | | (7.0) | (1.2) | | (8.2) |
| Income from continuing operations | • | 27.6 | 3.9 | | 31.5 |
| | | | | | |
| Dilutive shares outstanding | | 46.319 | | | 46.319 |
| | | | | | |
| Earnings per share from continuing operations | | \$ 0.60 | | \$ | 0.68 |

⁽¹⁾ Adjustment represents the removal of (i) operating losses associated with the South Africa business (\$4.6), (ii) amortization expense associated with acquired intangible assets (\$4.0) and (iii) inventory step-up charges related to the Sensors & Software acquisition of (\$0.7).

⁽²⁾ Adjustment represents the removal of acquisition related expenses incurred during the period.

⁽³⁾ Adjustment represents removal of restructuring charges associated with the South Africa business.

⁽⁴⁾ Adjustment represents the removal of (i) a gain on an equity security associated with a fair value adjustment (\$5.2), (ii) non-service pension and postretirement income (\$0.4), and (iii) foreign currency losses associated with the South African business (\$0.2).

⁽⁵⁾ Adjustment primarily represents the tax impact of items (1) through (4) above.

SPX CORPORATION AND SUBSIDIARIES NON-GAAP RECONCILIATION - EARNINGS PER SHARE

Three Months Ended March 28, 2020 (Unaudited; in millions, except per share values)

| | GAAP | Adjustments | | Adjusted | |
|---|------------|-------------|----|----------|--|
| Segment income (1) | \$ 46.8 | \$ 7.0 | \$ | 53.8 | |
| Corporate expense (2) | (11.1) | 0.1 | | (11.0) | |
| Long-term incentive compensation expense | (3.5) | _ | | (3.5) | |
| Special charges, net (3) | (0.3) | 0.2 | | (0.1) | |
| Other operating income (4) | 0.4 | (0.4) | | _ | |
| Operating income | 32.3 | 6.9 | | 39.2 | |
| | | | | | |
| Other income, net (5) | 0.7 | 0.5 | | 1.2 | |
| Interest expense, net | (4.7) | _ | | (4.7) | |
| Income from continuing operations before income taxes | 28.3 | 7.4 | | 35.7 | |
| Income tax provision ⁽⁶⁾ | (6.0) | (1.3) | | (7.3) | |
| Income from continuing operations | 22.3 | 6.1 | | 28.4 | |
| | | | | | |
| | | | | | |
| Dilutive shares outstanding | 45.527 | | | 45.527 | |
| | | | | | |
| Earnings per share from continuing operations | \$ 0.49 | | \$ | 0.62 | |

 $^{^{(1)}}$ Adjustment represents the removal of (i) operating losses associated with the South Africa business (\$4.3), (ii) amortization expense associated with acquired intangible assets (\$2.6), and (iii) acquisition related costs (\$0.1).

⁽²⁾ Adjustment represents the removal of acquisition related expenses incurred during the period.

⁽³⁾ Adjustment represents the removal of restructuring charges associated with the South Africa business.

⁽⁴⁾ Adjustment represents removal of income associated with revisions to estimates of certain liabilities retained in connection with the 2016 sale of the dry cooling business.

⁽⁵⁾ Adjustment represents the removal of (i) non-service pension and postretirement charges (\$0.2) and (ii) foreign currency losses associated with the South African business (\$0.3).

⁽⁶⁾ Adjustment represents the tax impact of items (1) through (5) above and the removal of certain discrete income tax benefits.