

Q3 2021 Earnings Presentation

November 3, 2021



- ❑ Certain statements contained in this presentation that are not historical facts, including any statements as to future market conditions, results of operations, products introductions, and financial projections, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to safe harbor created thereby. These forward-looking statements are subject to risks, uncertainties, and other factors which could cause actual results to differ materially from future express or implied results. Although SPX believes that the expectations reflected in its forward-looking statements are reasonable, it can give no assurance that such expectations will prove to be correct. In addition, forward-looking statements are based on the company’s existing operations and complement of businesses, which are subject to change.
- ❑ Particular risks facing SPX include risks relating to economic, business and other risks stemming from changes in the economy, including changes resulting from the impact of the COVID-19 pandemic and governmental and other actions taken in response; the uncertainty of claims resolution with respect to the large power projects in South Africa, as well as claims with respect to asbestos, environmental and other contingent liabilities; cyclical changes and specific industry events in the company’s markets; changes in anticipated capital investment and maintenance expenditures by customers; availability, limitations or cost increases of raw materials and/or commodities that cannot be recovered in product pricing; the impact of competition on profit margins and the company’s ability to maintain or increase market share; inadequate performance by third-party suppliers and subcontractors for outsourced products, components and services; cyber-security risks; risks with respect to the protection of intellectual property, including with respect to the company’s digitalization initiatives; the impact of overruns, inflation and the incurrence of delays with respect to long-term fixed-price contracts; defects or errors in current or planned products; domestic economic, political, legal, accounting and business developments adversely affecting the company’s business, including regulatory changes; changes in worldwide economic conditions; uncertainties with respect to the company’s ability to identify acceptable acquisition targets; uncertainties surrounding timing and successful completion of any announced acquisition or disposition transactions, including with respect to integrating acquisitions and achieving cost savings or other benefits from acquisitions; the impact of retained liabilities of disposed businesses; potential labor disputes; and extreme weather conditions and natural and other disasters. More information regarding such risks can be found in SPX’s most recent Annual Report on Form 10-K, most recent quarterly report on Form 10-Q and other SEC filings.
- ❑ Statements in this presentation are only as of the time made, and SPX disclaims any responsibility to update or revise such statements except as required by regulatory authorities.
- ❑ This presentation includes non-GAAP financial measures. Reconciliations of historical non-GAAP financial measures with the most comparable measures calculated and presented in accordance with GAAP are available in the appendix to this presentation. We believe that these non-GAAP measures are useful to investors in evaluating our operating performance and our management of business from period to period.

Introductory Comments

Gene Lowe

- Transformer Solution sale closed 10/1
- Well-positioned to execute on growth initiatives
 - ✓ Strong closing balance sheet / pipeline of acquisition targets
- Very strong demand in Q3
 - ✓ Organic orders* up 36% y/y
 - ✓ Organic backlog* up 48% y/y
- Supply chain challenges
 - ✓ Accelerated near quarter-end
 - ✓ Revising full-year 2021 guidance

Multiple Growth Levers to Drive Towards 2025 Targets

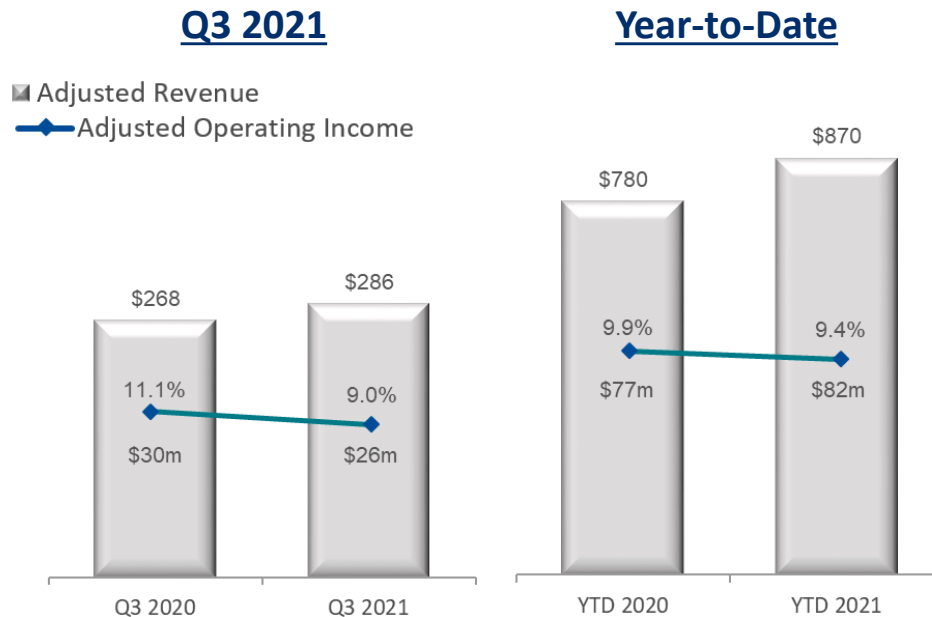
* Excludes the impact of acquisitions in made in the last 12 months, and one non-repeating HVAC Cooling project booked in the prior-year period.

Q3 2021 Results Summary



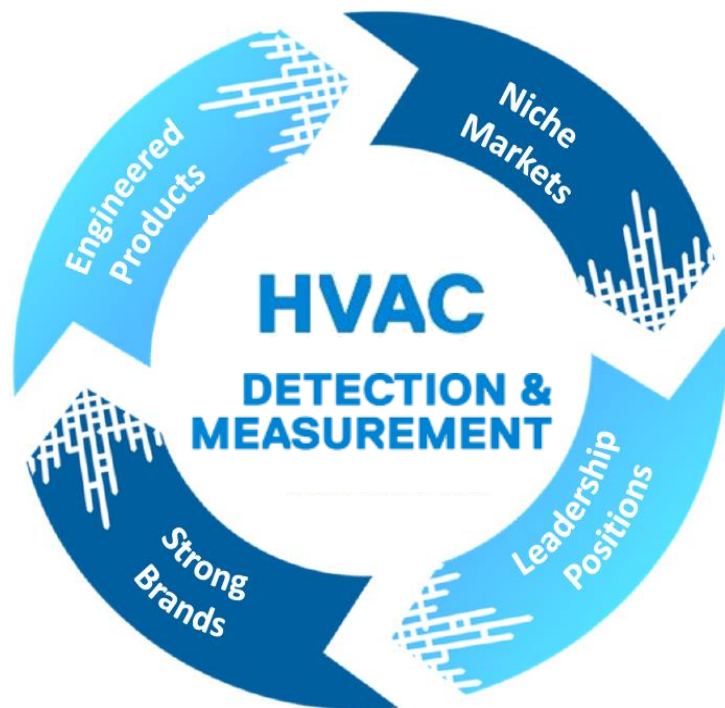
(\$ millions)

- ❑ Solid revenue growth (6.6%)
 - ✓ Acquisitions in Detection & Measurement were key contributor
- ❑ Adjusted operating income / margin declined y/y
 - ✓ Supply chain issues constrained production
 - ✓ Partially offset by cost controls and efficiency initiatives



Strong Demand Constrained by Supply Chain

Note: Adjusted results are non-GAAP financial measures that exclude, among other items, the results of the South African operations categorized as "Other" in the company's reporting structure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.



Organic Growth

- New products
- Channel expansion
- Adjacent markets

Inorganic Growth

- Strategic platforms
- Significant capital to deploy
- Large target pipeline

SPX Business System

- Policy deployment
- Operational excellence
- Due diligence/integration

Culture & Values

- Integrity
- Results/accountability
- Diversity & Inclusion
- Employee development

Q3 Financial Review

Jamie Harris

Adjusted Earnings Per Share



	<u>Q3 2020</u>	<u>Q3 2021</u>
GAAP EPS from continuing operations	\$0.34	\$0.17
Other segment (South Africa)	\$0.07	\$0.11
Acquisition-related	\$0.01	\$0.03
Non-service pension items & other	\$0.00	\$0.01
Amortization	<u>\$0.06</u>	<u>\$0.09</u>
Adj EPS from continuing operations	\$0.48	\$0.41

Q3 2021 Adjusted EPS of \$0.41

Note: Adjusted results are non-GAAP financial measures that exclude, among other items, the results of the South African operations categorized as “Other” in the company’s reporting structure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

Q3 2021 Results Summary



(\$ millions)

Q3 Adjusted Revenue:

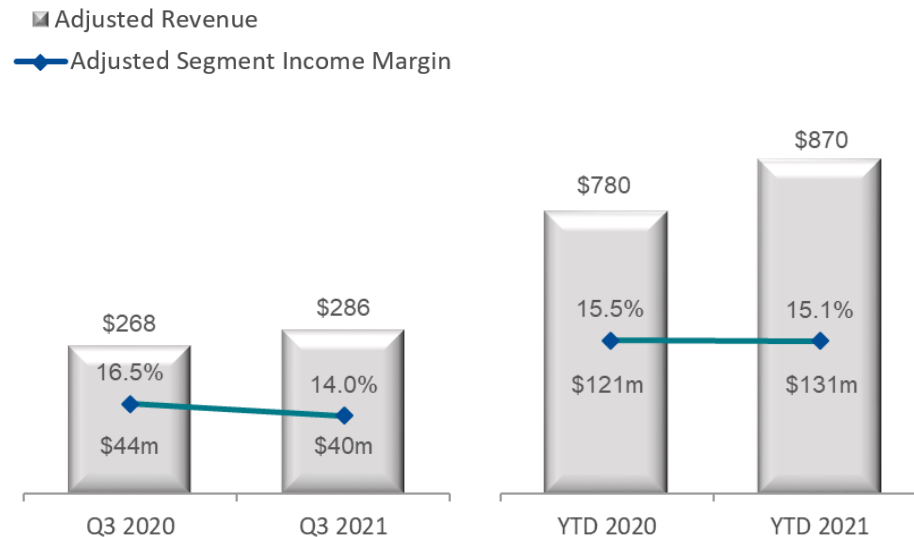
- 6.6% year-over-year increase:
 - ✓ **0.7% organic*** increase
 - ✓ **5.1% acquisition** impact (Sealite, ULC, ECS, SenSoft)
 - ✓ **0.8% currency** impact

Q3 Adjusted Segment Income and Margin:

- \$4.2M decrease in Adjusted Segment Income
- 250 bps decrease in margin primarily due to supply chain constraints

Q3 2021

Year-to-Date



YTD Adjusted EPS Increased 19%

Note: Adjusted results are non-GAAP financial measures that exclude, among other items, the results of the South African operations categorized as "Other" in the company's reporting structure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation. *Non-GAAP financial measure.

Summary Q3 2021 Adjusted Segment Results



Q3 2021		
Segment	Y/Y % Change in Revenue	Y/Y Change in Adjusted Segment Margin
HVAC	(1.8%)	(280) bps
Detection & Measurement	24.9%	(270) bps
Total Adjusted SPX	6.6%	(250) bps

Note: Adjusted results are non-GAAP financial measures that exclude, among other items, the results of the South African operations categorized as “Other” in the company’s reporting structure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

HVAC Q3 2021 Results



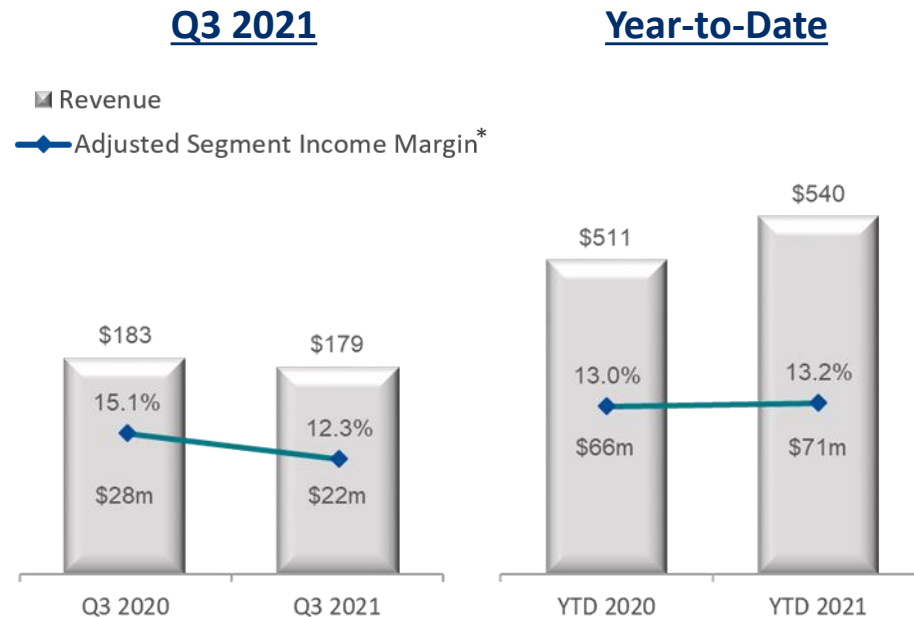
(\$ millions)

Q3 Revenue:

- 1.8% year-over-year decrease:
 - ✓ **2.4% organic*** decrease driven by lower Cooling volumes
 - ✓ **0.6% currency** impact

Q3 Adjusted Segment Income and Margin:

- \$5.5M decrease in Adjusted Segment Income*
- 280 bps of margin decrease driven by supply chain constraints



Organically[†], Orders up 34% and Backlog up 29%

*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

[†] Excludes Q3'20 impact of a ~\$24m Cooling project that did not repeat. Total ending Q3'21 backlog was ~\$204m.

Detection & Measurement Q3 2021 Results



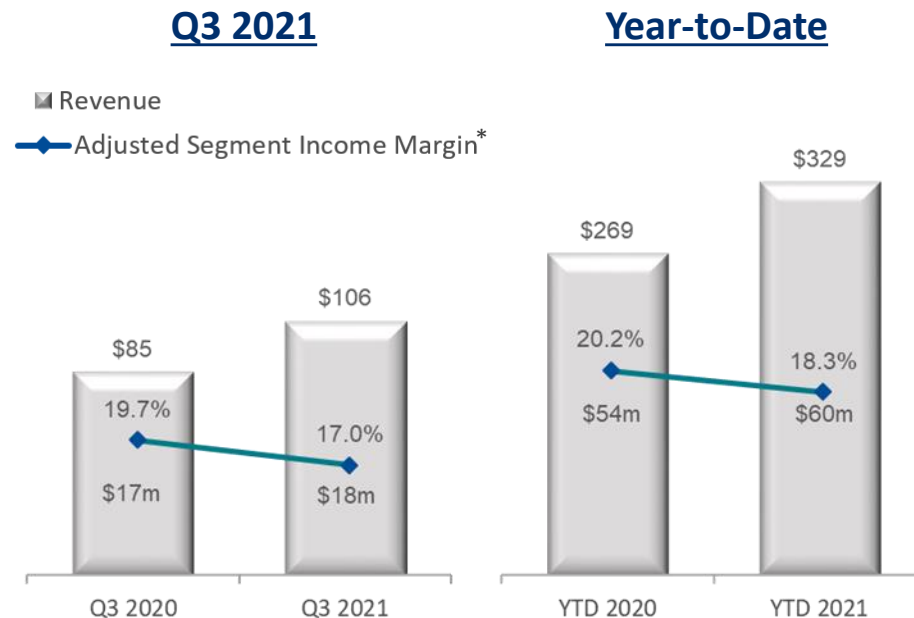
(\$ millions)

Q3 Revenue:

- 24.9% year-over-year increase:
 - ✓ **7.6% organic*** increase primarily due to strong sales at Location & Inspection, CommTech, and AtoN
 - ✓ **16.2% acquisition impact** (Sealite, ULC, ECS, SenSoft)
 - ✓ **1.1% currency** impact

Q3 Adjusted Segment Income and Margin:

- \$1.3m increase in Adjusted Segment Income*
- 270 bps of margin decrease primarily due to lower initial margins from acquisitions



Organically[†], Orders up 39% and Backlog up 94%

*Non-GAAP financial measure. Reconciliations from US GAAP financial measures are available in the Appendix of the presentation.

[†] Excludes Q2'21 impact of ~\$27.6m of acquired bookings, and ~\$50.2m of acquired backlog. Total Q3'21 ending backlog was ~\$177m.

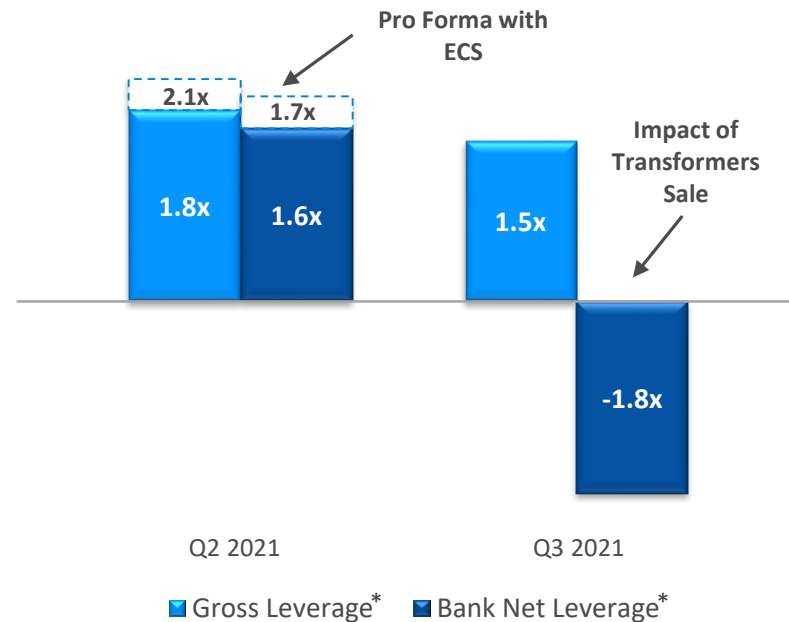
Financial Position and Guidance Update

Jamie Harris

Financial Position - Capital Structure & Liquidity Update



(\$millions)	Q2 2021	Q3 2021
Short-term debt	\$169	\$2
Current maturities of long-term debt	10	12
Long-term debt	238	234
Total Debt	\$417	\$248
Less: Cash on hand	(69)	(560)
Net Debt / (Cash)	\$348	\$(312)



Balance Sheet Reflects Transformer Sale and Strong FCF

*Gross Debt, Cash, and Bank Ebitda as defined by SPX's credit facility agreement in calculation.

2021 Guidance (Changes Underlined)



	Revenue	Segment Income Margin
HVAC	<ul style="list-style-type: none"> ▪ <u>~\$755-765</u> million (prior ~\$770-780 million) 	<ul style="list-style-type: none"> ▪ <u>~14%</u> (prior ~14.5%)
Detection & Measurement	<ul style="list-style-type: none"> ▪ <u>~\$460-470</u> million (prior ~\$465-475 million) 	<ul style="list-style-type: none"> ▪ <u>~19%</u> (prior ~20.5%)
Total SPX Adjusted	<ul style="list-style-type: none"> ▪ <u>~\$1.22-1.24</u> billion (prior ~\$1.25 billion) 	<ul style="list-style-type: none"> ▪ <u>~16%</u> (prior ~17.0%)

Adjusted Operating Income Margin of ~11% (Prior 11-12%);
Adjusted EPS in a Range of \$2.18-2.27 (Prior \$2.25-2.45)

Note: Adjusted results are non-GAAP financial measures that exclude, among other items, the results of the South African operations categorized as “Other” in the company’s reporting structure. Reconciliations of guidance measures to US GAAP financial measures are not predictable and accordingly are not included in the Appendix of the presentation.

End Market Overview and Closing Remarks

Gene Lowe

Market	Comments
	<ul style="list-style-type: none">❑ Cooling:<ul style="list-style-type: none">- Solid bookings/growing lead times in Americas and APAC- Labor constraints in Americas❑ Heating:<ul style="list-style-type: none">- Strong demand/pricing trends- Supply chain is key Q4 driver
	<ul style="list-style-type: none">❑ Run-rate:<ul style="list-style-type: none">- Strong Location & Inspection demand exceeds 2019 levels- Steady demand for AtoN products❑ Project-oriented:<ul style="list-style-type: none">- Large project demand recovering, but still seeing shipment delays- Backlog/frontlog activity strengthening; attractive set up for 2022+

Strong Demand Environment Supports Growth

- ❑ Strong demand backdrop
- ❑ Challenging supply chain environment
- ❑ Transformer sale positions company for next phase of growth
- ❑ Multiple growth and margin levers

Continue to Control Key Levers of Growth Roadmap

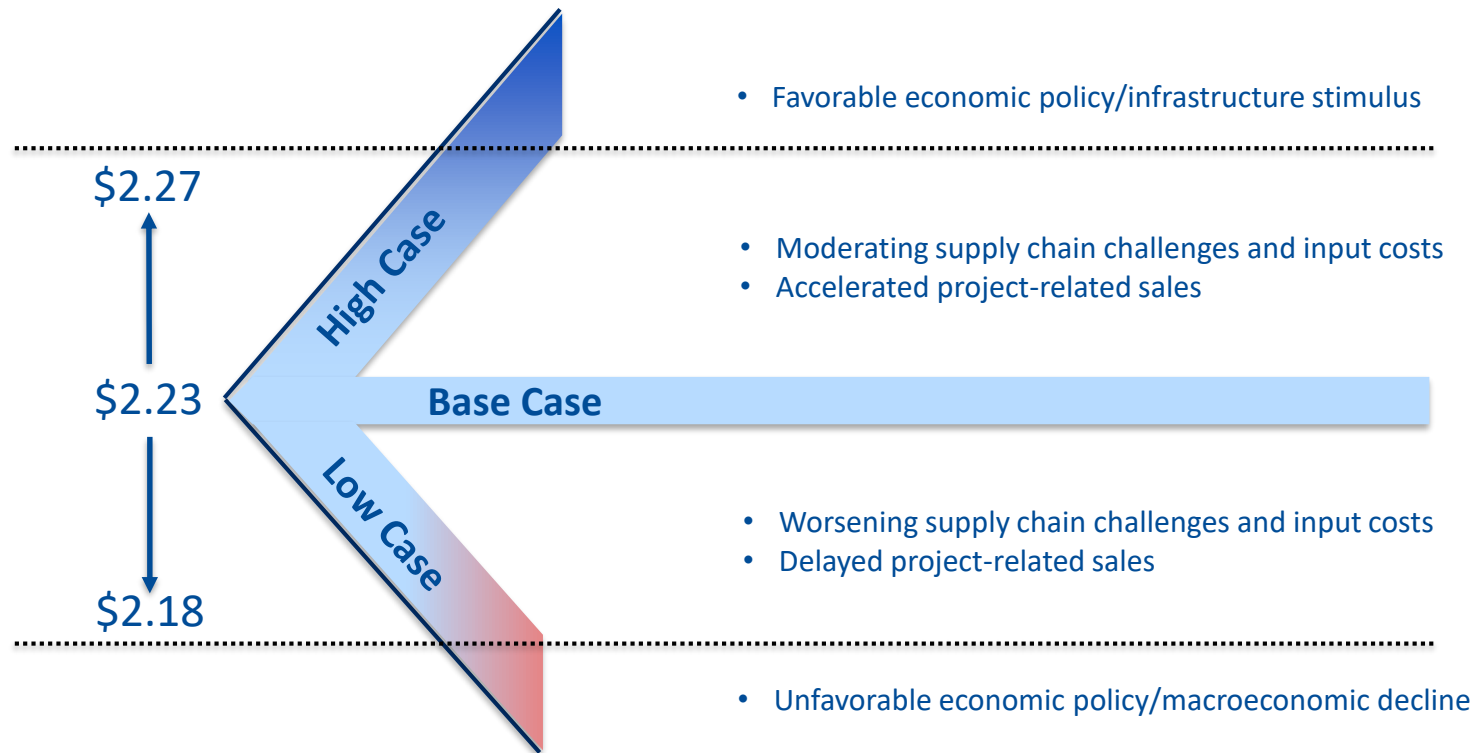
Questions

Modeling Considerations - Full Year 2021



Metric	Considerations
Corporate expense	~\$50m, including TSA income
Long-term incentive comp	~\$13m
Restructuring costs	~\$1m
Interest cost	~\$13m
Other income/(expense), and Non-service pension benefit/(expense)	~\$8m
Tax rate	~18%
Capex	~\$15m
Cash cost of pension + OPEB	\$13m
D&A	~\$37m
Share count	~46.6m
Currency effect	Topline sensitivity to USD-GBP rate

2021 Adjusted EPS Guidance - Key Drivers

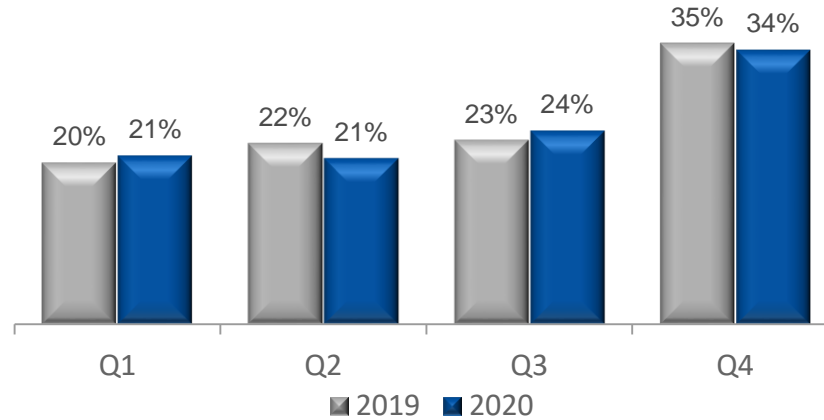


Note: Adjusted results are non-GAAP financial measures that exclude, among other items, the results of the South African operations categorized as “Other” in the company’s reporting structure. Reconciliations of guidance measures to US GAAP financial measures are not practicable and accordingly are not included in this Appendix.

Adjusted Segment Income Phasing and Reconciliations



(\$ millions)



2020 Adjusted SPX Results by Quarter



(\$ millions)

	Q1	Q2	Q3	Q4	2020
Revenue	\$256.8	\$258.0	\$268.3	\$349.0	\$1,132.1
Adjusted Revenue (exclude "Other")	254.7	257.3	267.8	348.3	1,128.1
Segment Income	31.6	31.3	35.7	51.8	150.4
Exclude: "Other" segment income	4.3	4.3	5.3	5.2	19.1
Exclude: One time acquisition related costs	0.1	-	-	1.2	1.3
Exclude: Intangible amortization	2.6	2.4	3.3	5.7	14.0
Adjusted Segment Income	38.6	38.0	44.3	63.9	184.8
Operating Income from Continuing Operations	16.1	17.5	20.4	21.9	75.9
Exclude: "Other" operating adjustments ⁽¹⁾	6.9	6.8	9.3	14.2	37.2
Adjusted Operating Income	23.0	24.3	29.7	36.1	113.1
Net Income from Continuing Operations	9.5	15.2	15.6	12.2	52.5
Exclude: "Other" income adjustments ⁽²⁾	6.1	0.4	6.3	18.9	31.7
Adjusted Net Income	15.6	15.6	21.9	31.1	84.2
Adjusted EPS	\$0.34	\$0.34	\$0.48	\$0.68	\$1.84

⁽¹⁾ Excludes operating results from "Other" segment and acquisition-related costs.

⁽²⁾ Excludes operating results, items noted above, FX losses from "Other" segment, acquisition-related costs, gains from equity investment, and non-service pension items.

2021 YTD Adjusted SPX Results by Quarter



(\$ millions)

	Q1	Q2	Q3
Revenue	\$287.9	\$296.7	\$285.8
Adjusted Revenue (exclude "Other")	287.2	296.6	285.7
Segment Income	37.7	32.9	27.2
Exclude: "Other" segment income	4.6	3.9	4.1
Exclude: One time acquisition related costs	0.7	0.9	3.3
Exclude: Intangible amortization	4.0	6.5	5.5
Adjusted Segment Income	47.0	44.2	40.1
Operating Income from Continuing Operations	20.0	12.9	11.8
Exclude: "Other" operating adjustments ⁽¹⁾	10.5	12.6	13.9
Adjusted Operating Income	30.5	25.5	25.7
Net Income from Continuing Operations	19.0	14.7	7.7
Exclude: "Other" income adjustments ⁽²⁾	3.3	8.1	11.5
Adjusted Net Income	22.3	22.8	19.2
Adjusted EPS	\$0.48	\$0.49	\$0.41

⁽¹⁾ Excludes operating results from "Other" segment, acquisition-related costs, and an asset impairment charge.

⁽²⁾ Excludes operating results, items noted above, FX losses from "Other" segment, acquisition-related costs, gains from equity investment, and non-service pension items.

Q3 2021 U.S. GAAP to Adjusted EPS Reconciliation



(\$ millions)

	<u>GAAP</u>	<u>Adjustments</u>	<u>Adjusted</u>
Segment income ⁽¹⁾	\$ 27.2	\$ 12.9	\$ 40.1
Corporate expense ⁽²⁾	(11.5)	0.5	(11.0)
Long-term incentive compensation expense	(3.4)	-	(3.4)
Special charges, net ⁽³⁾	(0.5)	0.5	-
Other operating expense	-	-	-
Operating income	<u>11.8</u>	<u>13.9</u>	<u>25.7</u>
Other income, net ⁽⁴⁾	2.9	(1.6)	1.3
Interest expense, net	<u>(3.3)</u>	<u>-</u>	<u>(3.3)</u>
Income from continuing operations before income taxes	11.4	12.3	23.7
Income tax provision ⁽⁵⁾	<u>(3.7)</u>	<u>(0.8)</u>	<u>(4.5)</u>
Income from continuing operations	7.7	11.5	19.2
Diluted shares outstanding	46.650		46.650
Earnings per share from continuing operations	\$ 0.17		\$ 0.41

⁽¹⁾ Adjustment represents the removal of (i) operating losses associated with the South Africa business (\$4.1), (ii) amortization expense associated with acquired intangible assets (\$5.5), (iii) inventory step-up charges related to the ECS acquisition of (\$0.7), (iv) integration costs of (\$0.7) and (v) a non-cash asset impairment charge of (\$1.9).

⁽²⁾ Adjustment represents the removal of acquisition related expenses incurred during the period.

⁽³⁾ Adjustment represents removal of restructuring charges associated with the South Africa business.

⁽⁴⁾ Adjustment represents the removal of (i) a gain on an equity security associated with a fair value adjustment (\$1.6), (ii) a gain on the sale of an equity security of (\$0.4), (iii) non-service pension and postretirement income (\$0.4), and (iv) foreign currency transaction losses and fixed asset disposal gains associated with the South African business (\$0.8).

⁽⁵⁾ Adjustment primarily represents the tax impact of items (1) through (4) above and the removal of certain non-recurring income tax charges.

Q3 2020 U.S. GAAP to Adjusted EPS Reconciliation



(\$ millions)

	<u>GAAP</u>	<u>Adjustments</u>	<u>Adjusted</u>
Segment income ⁽¹⁾	\$ 35.7	\$ 8.6	\$ 44.3
Corporate expense ⁽²⁾	(11.8)	0.7	(11.1)
Long-term incentive compensation expense	(3.2)	-	(3.2)
Special charges, net	<u>(0.3)</u>	<u>-</u>	<u>(0.3)</u>
Operating income	20.4	9.3	29.7
Other income, net ⁽³⁾	2.7	(2.0)	0.7
Interest expense, net	<u>(4.4)</u>	<u>-</u>	<u>(4.4)</u>
Income from continuing operations before income taxes	18.7	7.3	26.0
Income tax provision ⁽⁴⁾	<u>(3.1)</u>	<u>(1.0)</u>	<u>(4.1)</u>
Income from continuing operations	15.6	6.3	21.9
Diluted shares outstanding	45.894		45.894
Earnings per share from continuing operations	\$ 0.34		\$ 0.48

⁽¹⁾ Adjustment represents the removal of (i) operating losses associated with the South Africa business (\$5.3) and (ii) amortization expense associated with acquired intangible assets (\$3.3).

⁽²⁾ Adjustment represents the removal of acquisition related expenses incurred during the period.

⁽³⁾ Adjustment represents the removal of (i) a gain on an equity security associated with a fair value adjustment (\$2.1), (ii) non-service pension and postretirement charges (\$0.3) and (iii) removal of foreign currency gains associated with the South African projects (\$0.2).

⁽⁴⁾ Adjustment primarily represents the tax impact of items (1) through (3) above.

Q3 2021 U.S. GAAP to Adjusted Operating Income Reconciliation



(\$ millions)

	Three months ended		Nine months ended	
	October 2, 2021	September 26, 2020	October 2, 2021	September 26, 2020
Operating income	\$ 11.8	\$ 20.4	\$ 44.7	\$ 54.0
Exclude:				
Aggregate operating losses of the South Africa business ⁽¹⁾	(4.6)	(5.3)	(13.7)	(14.1)
Acquisition related and other costs ⁽²⁾	(3.8)	(0.7)	(7.3)	(1.0)
Other operating income ⁽³⁾	-	-	-	0.4
Amortization expense ⁽⁴⁾	(5.5)	(3.3)	(16.0)	(8.3)
Adjusted operating income	<u>\$ 25.7</u>	<u>\$ 29.7</u>	<u>\$ 81.7</u>	<u>\$ 77.0</u>
as a percent of adjusted revenues ⁽⁵⁾	9.0 %	11.1 %	9.4 %	9.9 %

⁽¹⁾ Represents the removal of the financial results of our South Africa business, inclusive of "special charges" of \$0.5 and \$0.0 during the three months ended October 2, 2021 and September 26, 2020, respectively, and \$1.1 and \$0.2 during the nine months ended October 2, 2021 and September 26, 2020, respectively.

⁽²⁾ Represents costs during the three months ended October 2, 2021 and September 26, 2020 associated with (i) inventory step-up of \$0.7 and \$0.0, respectively, (ii) integration and transaction costs of \$1.2 and \$0.7, respectively and (iii) a non-cash asset impairment charge of \$1.9 and \$0.0, respectively and costs during the nine months ended October 2, 2021 and September 26, 2020 associated with (i) inventory step-up of \$2.3 and \$0.0, (ii) integration and transaction costs of \$3.1 and \$1.0, respectively and (iii) a non-cash asset impairment charge of \$1.9 and \$0.0, respectively.

⁽³⁾ For the nine months ended September 26, 2020, includes a gain of \$0.4 related to revisions to estimates of certain liabilities retained in connection with the 2016 sale of the dry cooling business.

⁽⁴⁾ Represents amortization expense associated with acquired intangible assets.

⁽⁵⁾ See "Results of Reportable Segments and Other Operating Segment" for applicable percentages based on GAAP results.

Q3 2021 Non-GAAP Reconciliation - Organic Revenue



	Three months ended October 2, 2021	
	HVAC	Detection & Measurement
Net Revenue Growth (Decline)	(1.8) %	24.9 %
Exclude: Foreign Currency	0.6 %	1.1 %
Exclude: Acquisitions	- %	16.2 %
Organic Revenue Growth (Decline)	<u>(2.4) %</u>	<u>7.6 %</u>

Q3 2021 and 2020 U.S. GAAP to Adjusted Revenue and Adjusted Segment Income Reconciliation



(\$ millions)

CONSOLIDATED SPX:	Three months ended		Nine months ended	
	October 2, 2021	September 26, 2020	October 2, 2021	September 26, 2020
Consolidated revenue	\$ 285.8	\$ 268.3	\$ 870.4	\$ 783.1
Exclude: "Other" operating segment ⁽¹⁾	0.1	0.5	0.9	3.3
Adjusted consolidated revenue	<u>\$ 285.7</u>	<u>\$ 267.8</u>	<u>\$ 869.5</u>	<u>\$ 779.8</u>
Total segment income	\$ 27.2	\$ 35.7	\$ 97.8	\$ 98.6
Exclude: "Other" operating segment ⁽¹⁾	(4.1)	(5.3)	(12.6)	(13.9)
Exclude: Acquisition related and other costs ⁽²⁾	(3.3)	-	(4.9)	(0.1)
Exclude: Amortization expense ⁽³⁾	(5.5)	(3.3)	(16.0)	(8.3)
Adjusted segment income	<u>\$ 40.1</u>	<u>\$ 44.3</u>	<u>\$ 131.3</u>	<u>\$ 120.9</u>
as a percent of adjusted revenues ⁽⁴⁾	14.0 %	16.5 %	15.1 %	15.5 %

⁽¹⁾ Represents the removal of the financial results of our South Africa business. Note: This business is being reported as an "Other" operating segment for U.S. GAAP purposes due to wind-down activities that are occurring within this business.

⁽²⁾ Represents additional "Cost of products sold" recorded during the three months ended October 2, 2021 related to the step-up of inventory (to fair value) acquired in connection with the ECS acquisition and the ECS, Sealite and Sensors & Software acquisitions during the nine months ended October 2, 2021, acquisition related costs for the Detection & Measurement segment during the three and nine months ended October 2, 2021 and the HVAC reportable segment during the nine months ended September 26, 2020, and a non-cash asset impairment charge during the three and nine months ended October 2, 2021.

⁽³⁾ Represents amortization expense associated with acquired intangible assets.

⁽⁴⁾ See "Results of Reportable Segments and Other Operating Segment" for applicable percentages based on GAAP results.

Q3 2021 and 2020 U.S. GAAP to Adjusted Segment Income Reconciliations



(\$ millions)

HVAC REPORTABLE SEGMENT:

	Three months ended		Nine months ended	
	October 2, 2021	September 26, 2020	October 2, 2021	September 26, 2020
HVAC segment income	\$ 21.4	\$ 26.8	\$ 69.1	\$ 64.1
Exclude: Acquisition related costs ⁽¹⁾	-	-	-	(0.1)
Exclude: Amortization expense ⁽²⁾	(0.6)	(0.7)	(2.0)	(2.2)
HVAC adjusted segment income	<u>\$ 22.0</u>	<u>\$ 27.5</u>	<u>\$ 71.1</u>	<u>\$ 66.4</u>
as a percent of HVAC segment revenues ⁽³⁾	12.3 %	15.1 %	13.2 %	13.0 %

DETECTION & MEASUREMENT REPORTABLE SEGMENT:

	Three months ended		Nine months ended	
	October 2, 2021	September 26, 2020	October 2, 2021	September 26, 2020
Detection & Measurement segment income	\$ 9.9	\$ 14.2	\$ 41.3	\$ 48.4
Exclude: Acquisition related and other costs ⁽¹⁾	(3.3)	-	(4.9)	-
Exclude: Amortization expense ⁽²⁾	(4.9)	(2.6)	(14.0)	(6.1)
Detection & Measurement adjusted segment income	<u>\$ 18.1</u>	<u>\$ 16.8</u>	<u>\$ 60.2</u>	<u>\$ 54.5</u>
as a percent of Detection & Measurement segment revenues ⁽³⁾	17.0 %	19.7 %	18.3 %	20.2 %

⁽¹⁾ Represents additional "Cost of products sold" recorded during the three months ended October 2, 2021 related to the step-up of inventory (to fair value) acquired in connection with the ECS acquisition and the ECS, Sealite and Sensors & Software acquisitions during the nine months ended October 2, 2021, acquisition related costs for the Detection & Measurement segment during the three and nine months ended October 2, 2021 and the HVAC reportable segment during the nine months ended September 26, 2020, and a non-cash asset impairment charge during the three and nine months ended October 2, 2021.

⁽²⁾ Represents amortization expense associated with acquired intangible assets.

⁽³⁾ See "Results of Reportable Segments and Other Operating Segment" for applicable percentages based on GAAP results.

Q3 2021 Debt Reconciliation



(\$ millions)

	<u>Q3 2021</u>
Short-term debt	\$ 2.3
Current maturities of long-term debt	11.4
Long-term debt	<u>233.9</u>
Gross debt	247.6
plus: adjustment associated with acquisitions ⁽¹⁾	7.7
Adjusted gross debt	255.3
less: cash and equivalents	<u>(559.6)</u>
Adjusted net debt	<u>\$ (304.3)</u>

¹⁾ Includes the valuation of earn outs on acquisitions of \$8.9 and unamortized debt issuance costs associated with term loan of \$1.1, and excludes purchase card debt of \$2.3.

²⁾ Excludes restricted cash of \$0.5.

Note: Adjusted net debt as defined by SPX's current credit facility agreement.

Q3 2021 Consolidated Adjusted EBITDA* Reconciliation



(\$ millions)

	<u>Last 12 Months</u>
Net Income attributable to SPX Corporation common shareholders	\$ 120.6
Income tax benefit	(20.3)
Interest expense	<u>15.5</u>
Income before interest and taxes	115.8
Depreciation and amortization	<u>49.8</u>
EBITDA	165.6
Adjustments:	
(Gains)/Losses on disposition of assets outside the ordinary course of business	(0.8)
Impairments & other organizational costs	0.7
Non-cash compensation	25.5
Pension adjustments	1.1
Extraordinary non-recurring, non-cash charges (gains), net	5.7
Extraordinary non-recurring cash charges, net	2.1
Material acquisition / disposition related fees, costs, or expenses, net	3.8
Pro forma effect of acquisitions and divestitures, and other	(38.8)
Adjusted EBITDA	<u>\$ 164.9</u>

* Adjusted EBITDA includes pro-forma impact related to acquisitions closed during the last 12 months.

Note: Adjusted consolidated EBITDA as defined by SPX's current credit facility agreement.

Q3 2021 Adjusted Free Cash Flow Reconciliation



(\$ millions)

	<u>Q3 2021</u>	
Operating cash flow from continuing operations	\$	55.1
Capital expenditures		(3.3)
Free cash flow from continuing operations		51.8
Adjustments*		(15.7)
Adjusted free cash flow from continuing operations	\$	<u>36.1</u>

* Adjustments align with our reconciliation of GAAP to Adjusted EPS