## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

(Mark One)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 29, 2013

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission file number 1-6948

## SPX CORPORATION

(Exact Name of Registrant as Specified in Its Charter)

**Delaware** 

(State or Other Jurisdiction of Incorporation or Organization)

38-1016240

(I.R.S. Employer Identification No.)

13320 Ballantyne Corporate Place, Charlotte, North Carolina 28277

(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code (704) 752-4400

(Former Name, Former Address, and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes o No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). x Yes o No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer x

Accelerated Filer o

Non-Accelerated Filer o (Do not check if a smaller reporting company)

Smaller Reporting Company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o Yes x No

Common shares outstanding July 26, 2013 45,329,902

## PART I—FINANCIAL INFORMATION

**ITEM 1. Financial Statements** 

SPX CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited; in millions, except per share amounts)

	Three months ended				Six mont	onths ended			
	June 29, 2013	J	une 30, 2012		June 29, 2013	June 30, 2012			
Revenues \$	1,216.6	\$	1,241.9	\$	2,349.2	\$	2,392.9		

Costs and expenses:								
Cost of products sold		873.2		908.6		1,704.1		1,759.8
Selling, general and administrative		247.5		246.5		514.7		517.1
Intangible amortization		8.5		9.4		16.7		18.1
Impairment of intangible assets		_		_		2.0		_
Special charges, net		18.3		8.4		18.7		10.8
Operating income		69.1		69.0		93.0		87.1
Other income (expense), net		(2.3)		(2.8)		(0.1)		19.0
Interest expense		(27.1)		(27.8)		(56.3)		(56.3)
Interest income		1.5		1.6		3.6		2.9
Equity earnings in joint ventures		10.1		6.9		19.2		16.4
Income from continuing operations before income taxes		51.3		46.9		59.4		69.1
Income tax provision		(12.4)		(9.0)		(8.7)		(22.4)
		38.9	-	37.9		50.7	-	46.7
Income from continuing operations		38.9		37.9		50.7		46./
Income (loss) from discontinued operations, net of tax		(8.0)		10.9		(3.8)		15.2
Gain (loss) on disposition of discontinued operations, net of tax		2.7		(0.6)		(2.5)		(0.9)
Income (loss) from discontinued operations, net of tax		1.9		10.3		(6.3)		14.3
Net income		40.8		48.2		44.4		61.0
Net income attributable to noncontrolling interests		2.0		0.8		3.3		0.1
Net income attributable to SPX Corporation common shareholders	\$	38.8	\$	47.4	\$	41.1	\$	60.9
					-			
Amounts attributable to SPX Corporation common shareholders:								
Income from continuing operations, net of tax	\$	36.9	\$	37.1	\$	47.4	\$	46.6
Income (loss) from discontinued operations, net of tax		1.9		10.3		(6.3)		14.3
Net income	\$	38.8	\$	47.4	\$	41.1	\$	60.9
Basic income per share of common stock:								
Income from continuing operations attributable to SPX Corporation	ф	0.01	ď	0.74	ф	1.00	ď	0.02
common shareholders	\$	0.81	\$	0.74	\$	1.03	\$	0.93
Income (loss) from discontinued operations attributable to SPX		0.04		0.21		(0.14)		0.20
Corporation common shareholders  Net income per share attributable to SPX Corporation common		0.04		0.21		(0.14)		0.28
shareholders	\$	0.85	\$	0.95	\$	0.89	\$	1.21
Silaicifoliucis	Ψ	0.05	Ψ	0.55	Ψ	0.03	Ψ	1,21
Weighted-average number of common shares outstanding — basic		45.678		49.954		46.044		50.283
Diluted income per share of common stock:								
Income from continuing operations attributable to SPX Corporation								
common shareholders	\$	0.80	\$	0.73	\$	1.01	\$	0.91
Income (loss) from discontinued operations attributable to SPX								
Corporation common shareholders		0.04		0.20		(0.13)		0.28
Net income per share attributable to SPX Corporation common								<u>.</u>
shareholders	\$	0.84	\$	0.93	\$	0.88	\$	1.19
Weighted-average number of common shares outstanding — diluted		45.972		50.909		46.704		51.184
		.5.5, 2		20.505		.3., 0 1		311101
Comprehensive income (loss)	\$	56.4	\$	(82.7)	\$	(15.8)	\$	(4.7)

The accompanying notes are an integral part of these statements.

2

# SPX CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited; in millions, except share data)

	June 29, 2013	December 31, 2012		
ASSETS	 			
Current assets:				
Cash and equivalents	\$ 352.9	\$	984.1	
Accounts receivable, net	1,236.5		1,333.0	
Inventories, net	624.2		555.6	
Other current assets	145.4		149.9	
Deferred income taxes	77.2		92.4	
Total current assets	 2,436.2		3,115.0	
Property, plant and equipment:				
Land	46.4		45.4	

392.5

404.9

Buildings and leasehold improvements

Machinery and equipment	002.0	000.9
	1,241.5	 1,257.2
Accumulated depreciation	(521.3)	(512.2)
Property, plant and equipment, net	720.2	745.0
Goodwill	1,552.2	1,574.0
Intangibles, net	919.1	962.4
Other assets	772.2	733.7
TOTAL ASSETS	\$ 6,399.9	\$ 7,130.1
LIABILITIES AND EQUITY		
Current liabilities:		
Accounts payable	\$ 527.2	\$ 571.4
Accrued expenses	910.5	996.6
Income taxes payable	6.3	126.5
Short-term debt	34.3	33.4
Current maturities of long-term debt	80.9	8.7
Total current liabilities	1,559.2	 1,736.6
Long-term debt	1,577.0	1,649.9
Deferred and other income taxes	320.3	251.1
Other long-term liabilities	 931.8	 1,212.5
Total long-term liabilities	2,829.1	3,113.5
Commitments and contingent liabilities (Note 13)		
Commitments and contingent liabilities (Note 13)  Equity:		
Equity:		
Equity: SPX Corporation shareholders' equity:		
Equity:	1,002.9	998.9
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively,	1,002.9 1,564.7	998.9 1,553.7
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital  Retained earnings	,	
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital	1,564.7	1,553.7
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital  Retained earnings	1,564.7 2,714.8	1,553.7 2,696.6
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital  Retained earnings  Accumulated other comprehensive loss	1,564.7 2,714.8	1,553.7 2,696.6
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital  Retained earnings  Accumulated other comprehensive loss  Common stock in treasury (54,388,262 and 51,150,077 shares at June 29, 2013 and December 31,	1,564.7 2,714.8 (287.8)	1,553.7 2,696.6 (228.9)
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital  Retained earnings  Accumulated other comprehensive loss  Common stock in treasury (54,388,262 and 51,150,077 shares at June 29, 2013 and December 31, 2012, respectively)	1,564.7 2,714.8 (287.8) (2,995.9)	1,553.7 2,696.6 (228.9) (2,751.6)
Equity:  SPX Corporation shareholders' equity:  Common stock (99,702,341 and 45,314,079 issued and outstanding at June 29, 2013, respectively, 99,453,784 and 48,303,707 issued and outstanding at December 31, 2012, respectively)  Paid-in capital  Retained earnings  Accumulated other comprehensive loss  Common stock in treasury (54,388,262 and 51,150,077 shares at June 29, 2013 and December 31, 2012, respectively)  Total SPX Corporation shareholders' equity	1,564.7 2,714.8 (287.8) (2,995.9) 1,998.7	1,553.7 2,696.6 (228.9) (2,751.6) 2,268.7

Machinery and equipment

Proceeds from asset sales and other, net

802.6

(1.3)

8.5

806.9

The accompanying notes are an integral part of these statements.

3

## SPX CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited; in millions)

	Six months ended			
	une 29, 2013		June 30, 2012	
Cash flows used in operating activities:	 			
Net income	\$ 44.4	\$	61.0	
Less: Income (loss) from discontinued operations, net of tax	(6.3)		14.3	
Income from continuing operations	 50.7		46.7	
Adjustments to reconcile income from continuing operations to net cash used in operating activities:				
Special charges, net	18.7		10.8	
Impairment of intangible assets	2.0		_	
Gain on sale of a business	_		(20.5)	
Deferred and other income taxes	80.8		0.1	
Depreciation and amortization	56.8		56.8	
Pension and other employee benefits	21.8		28.7	
Stock-based compensation	25.6		28.3	
Other, net	3.7		5.9	
Changes in operating assets and liabilities, net of effects from acquisition and divestitures:				
Accounts receivable and other assets	(14.5)		(171.9)	
Inventories	(93.3)		(13.9)	
Accounts payable, accrued expenses and other	(191.9)		(144.2)	
Discretionary pension contribution	(250.0)		_	
Cash spending on restructuring actions	(11.2)		(10.7)	
Net cash used in continuing operations	 (300.8)		(183.9)	
Net cash used in discontinued operations	(9.3)		(37.2)	
Net cash used in operating activities	 (310.1)		(221.1)	
Cash flows used in investing activities:				

Decrease in restricted cash	_	1.8
Business acquisition, net of cash acquired	_	(30.5)
Capital expenditures	(36.9)	(36.8)
Net cash used in continuing operations	(38.2)	(57.0)
Net cash used in discontinued operations	(3.6)	(2.1)
Net cash used in investing activities	(41.8)	(59.1)
Cash flows from (used in) financing activities:		
Borrowings under senior credit facilities	287.0	586.0
Repayments under senior credit facilities	(287.0)	(467.9)
Borrowings under trade receivables agreement	35.0	98.0
Repayments under trade receivables agreement	(35.0)	(59.3)
Net borrowings (repayments) under other financing arrangements	(3.4)	3.9
Purchases of common stock	(249.0)	(75.0)
Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the		
exercise of employee stock options and other	(14.5)	4.6
Financing fees paid	_	(0.2)
Dividends paid	(12.2)	(25.3)
Net cash from (used in) continuing operations	(279.1)	64.8
Net cash from discontinued operations	_	_
Net cash from (used in) financing activities	(279.1)	64.8
Change in cash and equivalents due to changes in foreign currency exchange rates	(0.2)	(8.1)
Net change in cash and equivalents	(631.2)	(223.5)
Consolidated cash and equivalents, beginning of period	984.1	551.0
Consolidated cash and equivalents, end of period	\$ 352.9	\$ 327.5

The accompanying notes are an integral part of these statements.

4

## SPX CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited; in millions, except per share data)

## (1) BASIS OF PRESENTATION

We prepared the condensed consolidated financial statements pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") for interim reporting. As permitted under those rules and regulations, certain footnotes or other financial information normally required by accounting principles generally accepted in the United States ("GAAP") can be condensed or omitted. The financial statements represent our accounts after the elimination of intercompany transactions and, in our opinion, include the adjustments (consisting only of normal and recurring items) necessary for their fair presentation.

We account for investments in unconsolidated companies where we exercise significant influence but do not have control using the equity method. In determining whether we are the primary beneficiary of a variable interest entity ("VIE"), we perform a qualitative analysis that considers the design of the VIE, the nature of our involvement and the variable interests held by other parties to determine which party has the power to direct the activities of the VIE that most significantly impact the entity's economic performance, and which party has the obligation to absorb losses or the right to receive benefits that could potentially be significant to the VIE. We have interests in VIEs, primarily joint ventures, in which we are the primary beneficiary and others in which we are not. Our VIEs are considered immaterial, individually and in aggregate, to our consolidated financial statements.

Our significant investments reported under the equity method are our 44.5% interest in the EGS Electrical Group, LLC and subsidiaries ("EGS") joint venture and our 45% interest in Shanghai Electric — SPX Engineering & Technologies Co., Ltd. ("Shanghai Electric JV"). We account for our EGS investment on a three-month lag, and our equity earnings in this investment, as included in our condensed consolidated statements of operations, totaled \$9.9 and \$19.1 for the three and six months ended June 29, 2013, respectively, and \$7.2 and \$16.5 for the three and six months ended June 30, 2012, respectively. Summarized financial results of EGS for the three and six months ended March 31, 2013 and 2012 were as follows:

		Three mo	ıded	Six months ended					
	March 31, March 31, 2013 2012				March 31, 2013			March 31, 2012	
Revenues	\$	126.0	\$	126.6	\$	251.1	\$	259.7	
Gross profit		54.0		51.9		107.7		108.9	
Income from continuing operations		22.1		16.1		42.8		37.0	
Net income		22.1		16.1		42.8		37.0	

The Shanghai Electric JV's results of operations and our equity earnings in this investment, as included in our condensed consolidated statements of operations, were not material for the three and six months ended June 29, 2013 and June 30, 2012. See Note 3 for further details on the Shanghai Electric JV.

Preparing financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from these estimates. The unaudited information included in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements contained in our 2012 Annual Report on Form 10-K, as amended ("2012 Annual Report on Form 10-K"). Interim results are not necessarily indicative of full year results. We have reclassified certain prior year amounts, including the results of discontinued operations, to conform to the current year presentation. Unless otherwise indicated, amounts provided in these Notes pertain to continuing operations. See Note 3 for information on discontinued operations.

We establish actual interim closing dates using a "fiscal" calendar, which requires our businesses to close their books on the Saturday closest to the end of the first calendar quarter, with the second and third quarters being 91 days in length. Our fourth quarter ends on December 31. The interim closing

dates for the first, second and third quarters of 2013 are March 30, June 29 and September 28, compared to the respective March 31, June 30 and September 29, 2012 dates. We had two fewer days in the first quarter of 2013 and will have one more day in the fourth quarter of 2013 than in the respective 2012 periods.

#### (2) NEW ACCOUNTING PRONOUNCEMENTS

The following is a summary of new accounting pronouncements that apply or may apply to our business.

In December 2011, and as amended in January 2013, the Financial Accounting Standards Board ("FASB") issued disclosure guidance relating to offsetting, whereby entities are required to disclose both gross and net information about both instruments and transactions eligible for offset in the statement of financial position and instruments and transactions subject to a master netting arrangement or similar agreement. These disclosures assist users of financial statements in evaluating the effect or potential effect of rights of setoff associated with the recognized assets and recognized liabilities within the scope. The guidance applies to a) recognized financial and derivative instruments that are offset in accordance with either the Balance Sheet or Derivatives and Hedging

5

topics of the FASB Accounting Standards Codification ("Codification") and b) financial and derivative instruments and other transactions that are subject to an enforceable master netting arrangement or similar agreement that covers similar instruments and transactions. This guidance is effective for annual reporting periods beginning on or after January 1, 2013, and interim periods within those annual periods, and shall be applied retrospectively for all comparative periods presented. We adopted this guidance on January 1, 2013, with the required disclosures included in Note 11 to our condensed consolidated financial statements herein.

In July 2012, the FASB issued an amendment to guidance relating to testing indefinite-lived intangible assets, other than goodwill, for impairment. Under the revised guidance, entities testing such assets for impairment have the option of first performing a qualitative assessment to determine whether it is more likely than not that the carrying amount of an indefinite-lived intangible asset exceeds its fair value. If an entity determines, on the basis of qualitative factors, that it is more likely than not that the indefinite-lived intangible asset is impaired, the entity shall calculate the fair value of the intangible asset and perform the quantitative impairment test in accordance with the Intangibles — Goodwill and Other topic of the Codification. The amendment is effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012. We adopted this guidance on January 1, 2013, with no material impact on our condensed consolidated financial statements.

In February 2013, the FASB issued an amendment to guidance relating to the reporting of reclassifications out of accumulated other comprehensive income ("AOCI"). This guidance requires companies to present, in one place, information about significant amounts reclassified from AOCI. In addition, for significant items reclassified out of AOCI to net income in their entirety during the reporting period, companies must report the effect of such reclassifications on the respective line items in the statement of operations. For amounts not required to be reclassified to net income in their entirety, companies must reference the disclosures that provide additional detail about those amounts. This amendment is effective for interim and annual reporting periods beginning after December 15, 2012, and shall be applied prospectively. We adopted this guidance on January 1, 2013, with the required disclosures included in Note 12 to our condensed consolidated financial statements herein.

In March 2013, the FASB issued an amendment to guidance to resolve the diversity in practice relating to a parent entity's accounting for the cumulative translation adjustment ("CTA") upon derecognition of foreign subsidiaries or groups of assets. The amendment requires that any CTA related to the parent entity's investment in a foreign entity be released into earnings when a sale or transfer of the foreign subsidiary or group of assets results in the complete or substantially complete liquidation of the foreign entity. This amendment is effective for interim and annual reporting periods beginning after December 15, 2013, and shall be applied prospectively. We have not yet adopted this guidance and do not expect the adoption to have a material impact on our consolidated financial statements.

#### (3) ACQUISITIONS, DISCONTINUED OPERATIONS AND FORMATION OF SHANGHAI ELECTRIC JV

#### Acquisitions

On March 21, 2012, our Flow Technology reportable segment completed the acquisition of Seital S.r.l. ("Seital"), a supplier of disk centrifuges (separators and clarifiers) to the global food and beverage, biotechnology, pharmaceutical and chemical industries, for a purchase price of \$28.8, net of cash acquired of \$2.5 and including debt assumed of \$0.8. Seital had revenues of approximately \$14.0 in the twelve months prior to the date of acquisition.

On December 22, 2011, our Flow Technology reportable segment completed the acquisition of Clyde Union, a global supplier of pump technologies utilized in oil and gas processing, power generation and other industrial applications for an initial payment of 500.0 British Pounds ("GBP"), less debt assumed and other adjustments of GBP 11.0. In addition, the purchase price included a potential earn-out payment (equal to Annual 2012 Group EBITDA (as defined by the related agreement) × 10, less GBP 475.0). In no event shall the earn-out payment be less than GBP 0.0 or more than GBP 250.0. Although we are still in the process of completing the earn-out procedure set forth in the purchase agreement, no liability for an earn-out payment has been provided in the accompanying balance sheets because, based on actual operating results for 2012, we do not believe Clyde Union achieved the required minimum Annual 2012 Group EBITDA.

#### **Discontinued Operations**

As part of our operating strategy, we regularly review potential divestitures, some of which are or may be material.

6

We report businesses or asset groups as discontinued operations when, among other things, we terminate the operations of the business or asset group, or we commit to a plan to divest the business or asset group, actively begin marketing the business or asset group, and when the sale of the business or asset group is deemed probable within the next twelve months. The following businesses met these requirements, and therefore have been reported as discontinued operations for the periods presented.

Business	Quarter Discontinued	Quarter of Sale or Termination of Operations
Broadcast Antenna System business ("Dielectric")	Q2 2013	Q2 2013
Crystal Growing business ("Kayex")	Q1 2013	Q1 2013
TPS Tianyu Equipment Co., Ltd. ("Tianyu")	Q4 2012	Q4 2012
Weil-McLain (Shandong) Cast-Iron-Boiler Co., Ltd. ("Weil-McLain Shandong")	Q4 2012	Q4 2012
SPX Service Solutions ("Service Solutions")	Q1 2012	Q4 2012

*Dielectric* — We sold assets of the business during the second quarter of 2013 for cash consideration of \$4.7, resulting in a gain of less than \$0.1.

*Kayex* — We closed the business during the first quarter of 2013. In connection with the closure, we recorded a loss, net of taxes, of \$2.1 to "Gain (Loss) on disposition of discontinued operations, net of tax" during the first quarter of 2013, with such loss associated primarily with severance costs and asset impairment charges.

*Tianyu* — Sold for cash consideration of one Chinese Yuan ("CNY") (exclusive of cash transferred with the business of \$1.1), resulting in a loss, net of taxes, during the fourth quarter of 2012 of \$1.8.

*Weil-McLain Shandong* — Sold for cash consideration of \$2.7 (exclusive of cash transferred with the business of \$3.1), resulting in a gain, net of taxes, during the fourth quarter of 2012 of \$2.2. During the first quarter of 2013, we reduced the net gain by \$0.4 associated with the anticipated working capital settlement. During the second quarter of 2013, we received \$1.1 associated with the working capital settlement.

Service Solutions — Sold for cash consideration of \$1,134.9, resulting in a gain, net of taxes, during the fourth quarter of 2012 of \$313.4. During the three and six months ended June 29, 2013, we increased the net gain by \$3.0 and \$1.6, respectively, associated primarily with revisions to income tax and other retained liabilities related to the sale.

In addition to the businesses discussed above, we recognized net losses of \$0.3 and \$1.6 during the three and six months ended June 29, 2013, respectively, and net losses of \$0.6 and \$0.9 during the three and six months ended June 30, 2012, respectively, resulting from adjustments to gains/losses on sales of previously discontinued businesses. Refer to the consolidated financial statements contained in our 2012 Annual Report on Form 10-K for the disclosure of all discontinued businesses during the 2010 through 2012 period.

The final sales price for certain of the divested businesses is subject to adjustment based on working capital existing at the respective closing dates. The working capital figures are subject to agreement with the buyers or, if we cannot come to agreement with the buyers, an arbitration or other dispute-resolution process. Final agreement of the working capital figures with the buyers for certain of these transactions has yet to occur. In addition, changes in estimates associated with liabilities retained in connection with a business divestiture (e.g., income taxes) may occur. It is possible that the sales price and resulting gains/losses on these and other previous divestitures may be materially adjusted in subsequent periods.

7

For the three and six months ended June 29, 2013 and June 30, 2012, income (loss) from discontinued operations and the related income taxes are shown below:

	Three months ended					Six months ended				
	J	June 29, June 30, 2013 2012				June 29, 2013		June 30, 2012		
Income (loss) from discontinued operations	\$	(1.9)	\$	16.8	\$	(9.2)	\$	23.0		
Income tax (provision) benefit		3.8		(6.5)		2.9		(8.7)		
Income (loss) from discontinued operations, net	\$	1.9	\$	10.3	\$	(6.3)	\$	14.3		

For the three and six months ended June 29, 2013 and June 30, 2012, results of operations for our businesses reported as discontinued operations were as follows:

	•	Three months ended					Six months ended			
	June 29 2013	,	June 30, 2012			June 29, 2013	June 30, 2012			
Revenues	\$	1.4	\$	263.2	\$	6.7	\$	503.6		
Pre-tax income (loss)		(1.4)		18.0		(6.2)		24.7		

#### Formation of Shanghai Electric JV

On December 30, 2011, we and Shanghai Electric Group Co., Ltd. established the Shanghai Electric JV, a joint venture supplying dry cooling and moisture separator reheater products and services to the power sector in China and other selected regions of the world. We contributed and sold certain assets of our dry cooling products business in China to the joint venture in consideration for a 45% ownership interest in the joint venture and cash payments of CNY 96.7, with CNY 51.5 received in January 2012, CNY 25.8 received in December 2012, and the remaining CNY payment contingent upon the joint venture achieving defined sales order volumes. Final approval for the transaction was not received until January 13, 2012. We determined that this transaction met the deconsolidation criteria of the Codification, and, thus, recorded a gain for the transaction equal to the estimated fair value of our investment in the joint venture plus any consideration received, less the carrying value of assets contributed and sold to the joint venture. We recorded the net gain associated with this transaction of \$20.5 in the first quarter of 2012, with such gain included in "Other income (expense), net."

#### (4) INFORMATION ON REPORTABLE SEGMENTS AND OTHER OPERATING SEGMENTS

We are a global supplier of highly specialized, engineered solutions with operations in over 35 countries and sales in over 150 countries around the world. Many of our products and innovative solutions play a role in helping to meet rising global demand for power and energy and processed foods and beverages, particularly in emerging markets. Our key products include processing systems and equipment for the food and beverage industry, reciprocating pumps used in oil and gas processing, power transformers used by utility companies, and cooling systems for power plants.

We aggregate certain of our operating segments into our two reportable segments, Flow Technology and Thermal Equipment and Services, while our remaining operating segments, which do not meet the quantitative threshold criteria of the Segment Reporting topic of the Codification, have been combined within our "All Other" category, which we refer to as Industrial Products and Services and Other. This "All Other" category is composed of eight operating segments, with the majority of these operating segments serving industrial end-markets. Industrial Products and Services and Other is not considered a reportable segment.

The factors considered in determining our aggregated segments are the economic similarity of the businesses, the nature of products sold or services provided, production processes, types of customers and distribution methods. In determining our segments, we apply the threshold criteria of the Segment Reporting topic of the Codification to operating income or loss of each segment before considering impairment and special charges, pensions and postretirement expense, stock-based compensation and other indirect corporate expenses. This is consistent with the way our chief operating decision maker evaluates the results of each segment.

8

#### Flow Technology Reportable Segment

Our Flow Technology reportable segment engineers, designs, manufactures and markets products and solutions used to process, blend, filter, dry, meter and transport fluids with a focus on original equipment installation, including turnkey systems, skidded systems and components, as well as comprehensive aftermarket components and support services. Primary component offerings include engineered pumps, valves, mixers, plate heat exchangers, and dehydration and filtration technologies. The segment primarily serves customers in food and beverage, power and energy and industrial end markets. The segment continues to focus on innovation and new product development, optimizing its global footprint while taking advantage of cross-product integration opportunities and increasing its competitive position in global end markets. Flow Technology's solutions focus on key business drivers, such as product flexibility, process optimization, sustainability and safety.

#### Thermal Equipment and Services Reportable Segment

Our Thermal Equipment and Services reportable segment engineers, designs, manufactures, installs and services thermal heat transfer products. Primary offerings include dry, evaporative and hybrid cooling systems, rotating and stationary heat exchangers and pollution control systems for the power generation, HVAC and industrial markets, as well as boilers and heating and ventilation products for the residential and commercial markets.

#### **Industrial Products and Services and Other**

Industrial Products and Services and Other comprises operating segments that design, manufacture and market power transformers, industrial tools and hydraulic units, precision machine components, tower and obstruction lights and monitoring equipment, communications and signal monitoring systems, fare collection systems, portable cable and pipe locators, and precision controlled industrial ovens and chambers.

#### Corporate Expense

Corporate expense generally relates to the cost of our Charlotte, NC corporate headquarters and our Asia Pacific center in Shanghai, China.

Financial data for our reportable segments and other operating segments, including the results of Seital from the date of its acquisition, were as follows:

		Three mon	ıded	Six months ended				
	June 29, 2013		June 30, 2012		June 29, 2013			June 30, 2012
Revenues (1):								
Flow Technology reportable segment	\$	653.4	\$	677.3	\$	1,266.4	\$	1,305.4
Thermal Equipment and Services reportable segment		350.3		348.6		655.4		668.7
Industrial Products and Services and Other		212.9		216.0		427.4		418.8
Total revenues	\$	1,216.6	\$	1,241.9	\$	2,349.2	\$	2,392.9
			_		_		_	
Income:								
Flow Technology reportable segment	\$	67.0	\$	69.8	\$	122.0	\$	116.2
Thermal Equipment and Services reportable segment		26.2		16.1		27.9		26.7
Industrial Products and Services and Other		30.8		29.1		57.8		55.9
Total income for reportable and other operating segments		124.0		115.0		207.7		198.8
Corporate expense		(25.1)		(22.0)		(56.0)		(54.4)
Pension and postretirement expense		(6.2)		(9.1)		(12.4)		(18.2)
Stock-based compensation expense		(5.3)		(6.5)		(25.6)		(28.3)
Impairment of intangible assets		_		_		(2.0)		_
Special charges, net		(18.3)		(8.4)		(18.7)		(10.8)
				,		,		
Consolidated operating income	\$	69.1	\$	69.0	\$	93.0	\$	87.1
	9							

<sup>(1)</sup> Under the percentage of completion method, we recognized revenues of \$353.0 and \$359.4 in the three months ended June 29, 2013 and June 30, 2012, respectively. For the six months ended June 29, 2013 and June 30, 2012, revenues under the percentage of completion method were \$695.7

and \$734.7, respectively. Costs and estimated earnings in excess of billings on contracts accounted for under the percentage of completion method were \$318.1 and \$359.7 as of June 29, 2013 and December 31, 2012, respectively, and are reported as a component of "Accounts receivable, net" in the condensed consolidated balance sheets. Billings in excess of costs and estimated earnings on uncompleted contracts accounted for under the percentage of completion method were \$192.5 and \$248.6 as of June 29, 2013 and December 31, 2012, respectively. The June 29, 2013 balance is reported as a component of "Accrued expenses" in the condensed consolidated balance sheet. The December 31, 2012 balance includes \$248.4 reported as a component of "Accrued expenses" and \$0.2 as a component of "Other long-term liabilities" in the condensed consolidated balance sheet

#### (5) SPECIAL CHARGES, NET

Special charges, net, for the three and six months ended June 29, 2013 and June 30, 2012 are summarized and described in more detail below:

	Three months ended					Six months ended					
	J	June 29, 2013		June 30, 2012		June 29, 2013		June 30, 2012			
Flow Technology reportable segment	\$	5.6	\$	5.9	\$	5.0	\$	7.2			
Thermal Equipment and Services reportable segment		11.1		2.2		11.6		2.4			
Industrial Products and Services and Other		1.6		(0.1)		1.6		_			
Corporate		_		0.4		0.5		1.2			
Total	\$	18.3	\$	8.4	\$	18.7	\$	10.8			

Flow Technology reportable segment — Charges for the three and six months ended June 29, 2013 related primarily to severance costs associated with restructuring initiatives at Clyde Union locations in the U.K. and the U.S. These actions were taken to reduce the cost base of the business, as we continue to integrate Clyde Union into our Flow Technology reportable segment. Charges for the three and six months ended June 30, 2012 related primarily to costs associated with the initial integration of Clyde Union, costs related to the reorganization of the segment's systems business, charges related to a cost reduction initiative at a location in Denmark and asset impairment charges of \$0.3.

Thermal Equipment and Services reportable segment — Charges for the three and six months ended June 29, 2013 related primarily to severance costs associated with restructuring actions initiated during the second quarter of 2013 at our Balcke Duerr business in Germany. These actions were taken to reduce the cost base of the business due to reduced demand in Europe for nuclear power products and services. Charges for the three and six months ended June 30, 2012 related primarily to costs associated with restructuring initiatives at two locations in China, including asset impairment charges of \$1.3, and severance costs associated with transferring certain functions of our boiler and heating products business to a location in Chicago, IL.

*Industrial Products and Services and Other* — Charges for the three and six months ended June 29, 2013 related primarily to costs associated with restructuring initiatives at various locations in the U.S. and Asia Pacific.

Corporate — Charges for the six months ended June 29, 2013 related to costs associated with the early termination of two building leases and an asset impairment charge of \$0.3. Charges for the three and six months ended June 30, 2012 related primarily to costs associated with consolidating certain corporate functions, our legal entity reduction initiative, and an asset impairment charge of \$0.2.

Expected charges still to be incurred under actions approved as of June 29, 2013 are less than \$2.0.

10

The following is an analysis of our restructuring liabilities for the six months ended June 29, 2013 and June 30, 2012:

	Six mon	Six months ended					
	June 29, 2013		June 30, 2012				
Balance at beginning of period	\$ 16.4	\$	11.0				
Special charges (1)	17.5		9.0				
Utilization — cash	(11.2)		(10.7)				
Currency translation adjustment and other	(0.1)		_				
Balance at end of period	\$ 22.6	\$	9.3				

<sup>(1)</sup> The six months ended June 29, 2013 and June 30, 2012 exclude \$1.2 and \$1.8, respectively, of non-cash charges that did not impact the restructuring liabilities.

#### (6) INVENTORIES, NET

Inventories, net, comprised the following:

	ıne 29, 2013	December 31, 2012		
Finished goods	\$ 165.5	\$	131.1	
Work in process	219.3		186.0	
Raw material and purchased parts	262.9		261.1	
Total FIFO cost	647.7		578.2	
Excess of FIFO cost over LIFO inventory value	(23.5)		(22.6)	
Total inventories, net	\$ 624.2	\$	555.6	

Inventories include material, labor and factory overhead costs and are reduced, when necessary, to estimated net realizable values. Certain domestic inventories are valued using the last-in, first-out ("LIFO") method. These inventories were approximately 23% and 19% of total inventory at June 29, 2013 and December 31, 2012, respectively. Other inventories are valued using the first-in, first-out ("FIFO") method. Progress payments, which are netted against work in process, were \$3.5 and \$4.1 at June 29, 2013 and December 31, 2012, respectively.

#### GOODWILL AND OTHER INTANGIBLE ASSETS

#### Goodwill

**(7)** 

The changes in the carrying amount of goodwill, by reportable segment and other operating segments, were as follows:

	December 31, 2012		Goodwill resulting from business combinations		Impairments	Foreign Currency Translation and other	June 29, 2013
Flow Technology reportable segment						 	
Gross goodwill	\$	1,114.6	\$ -	_	\$ —	\$ (20.0)	\$ 1,094.6
Accumulated impairments		<u> </u>		_		 <u> </u>	<u> </u>
Goodwill	-	1,114.6	_	_	_	(20.0)	1,094.6
Thermal Equipment and Services reportable segment							
Gross goodwill		563.7	_	_	_	(2.0)	561.7
Accumulated impairments		(395.7)	_	_	_	2.1	(393.6)
Goodwill		168.0	_			0.1	168.1
Industrial Products and Services and Other							
Gross goodwill		453.0	_	_	_	(4.2)	448.8
Accumulated impairments		(161.6)	_	_	_	2.3	(159.3)
Goodwill		291.4	_	_		(1.9)	289.5
Total							
Gross goodwill		2,131.3	_	_	_	(26.2)	2,105.1
Accumulated impairments		(557.3)	_	_	_	4.4	(552.9)
Goodwill	\$	1,574.0	\$ -		<u> </u>	\$ (21.8)	\$ 1,552.2
		11					

#### Other Intangibles

Identifiable intangible assets comprised the following:

		June 29, 2013						December 31, 2012					
	(	Gross Carrying Value	-	Accumulated Amortization		Net Carrying Value	_	Gross Carrying Value	-	Accumulated Amortization	_ (	Net Carrying Value	
Intangible assets with determinable lives:													
Patents	\$	8.5	\$	(8.1)	\$	0.4	\$	8.6	\$	(8.0)	\$	0.6	
Technology		189.7		(45.8)		143.9		190.5		(41.7)		148.8	
Customer relationships		405.7		(72.1)		333.6		420.6		(63.6)		357.0	
Other		28.5		(17.1)		11.4		33.4		(18.0)		15.4	
		632.4		(143.1)		489.3		653.1		(131.3)		521.8	
Trademarks with indefinite lives		429.8		<u> </u>		429.8		440.6		<u> </u>		440.6	
Total	\$	1,062.2	\$	(143.1)	\$	919.1	\$	1,093.7	\$	(131.3)	\$	962.4	

At June 29, 2013, the net carrying value of intangible assets with determinable lives consisted of \$430.5 in the Flow Technology reportable segment, \$49.6 in the Thermal Equipment and Services reportable segment and \$9.2 in Industrial Products and Services and Other. Trademarks with indefinite lives consisted of \$281.2 in the Flow Technology reportable segment, \$125.9 in the Thermal Equipment and Services reportable segment and \$22.7 in Industrial Products and Services and Other.

We perform our annual goodwill impairment testing during the fourth quarter in conjunction with our annual financial planning process. In addition, we test goodwill for impairment on a more frequent basis if an event occurs, or circumstances change, that would more likely than not reduce the fair value of a reporting unit below its carrying value. A significant amount of judgment is involved in determining if an indication of impairment has occurred between annual testing dates. Such indications may include: a significant decline in expected future cash flows; a significant adverse change in legal factors or the business climate; unanticipated competition; and a more likely than not expectation of selling or disposing all, or a portion, of a reporting unit.

In connection with our goodwill impairment testing during the fourth quarter of 2012, we estimated that the fair value of our Clyde Union reporting unit was approximately 2% higher than the carrying value of its net assets. If Clyde Union is unable to achieve the financial forecasts included in its 2012 annual goodwill impairment analysis, which is highly dependent on an improvement in project profitability and order rates as well as the appropriate cost structure, we may be required to record a material impairment charge in a future period related to Clyde Union's goodwill. During the first half of 2013, no events occurred or circumstances changed that would more likely than not reduce the fair value of Clyde Union below the carrying value of its net assets. Clyde Union's goodwill totaled approximately \$377.0 at June 29, 2013.

In the first quarter of 2013, we recorded an impairment charge of \$2.0 related to the trademarks of Clyde Union. Other changes in the gross carrying values of identifiable intangible assets relate primarily to foreign currency translation.

### (8) WARRANTY

The following is an analysis of our product warranty accrual for the first six months of 2013 and 2012:

	 Six months ended					
	ne 29, 2013		June 30, 2012			
Balance at beginning of period	\$ 60.6	\$	56.3			
Provisions	12.3		10.4			
Usage	(18.1)		(14.2)			
Balance at end of period	54.8		52.5			
Less: Current portion of warranty	45.1		41.4			
Non-current portion of warranty	\$ 9.7	\$	11.1			

### (9) EMPLOYEE BENEFIT PLANS

Net periodic benefit expense for our pension and postretirement plans includes the following components:

#### **Domestic Pension Plans**

	Three mo	nths	Six mont	ıded		
	 June 29, 2013		June 30, 2012	June 29, 2013		June 30, 2012
Service cost	\$ 1.9	\$	2.4	\$ 3.7	\$	4.7
Interest cost	12.0		13.5	24.0		27.0
Expected return on plan assets	(18.8)		(15.9)	(37.5)		(31.8)
Amortization of unrecognized losses	9.0		6.8	18.0		13.7
Amortization of unrecognized prior service credits	_		(0.1)	_		(0.2)
Curtailment loss	_		_	_		0.1
Net periodic pension benefit expense	\$ 4.1	\$	6.7	\$ 8.2	\$	13.5

#### Foreign Pension Plans

	Three mor	ıths e		ded			
	 June 29, 2013		June 30, 2012		June 29, 2013		June 30, 2012
Service cost	\$ 0.7	\$	0.6	\$	1.4	\$	1.3
Interest cost	3.3		3.6		6.6		7.2
Expected return on plan assets	(4.3)		(4.0)		(8.7)		(8.2)
Amortization of unrecognized losses	0.6		0.3		1.3		0.7
Total net periodic pension benefit expense	0.3		0.5		0.6		1.0
Less: Net periodic pension benefit expense of discontinued operations	(0.2)		(0.3)		(0.4)		(0.6)
Net periodic pension benefit expense of continuing operations	\$ 0.1	\$	0.2	\$	0.2	\$	0.4

## **Postretirement Plans**

	 Three mor	nths e	ended	Six months			ıded
	June 29, 2013		June 30, 2012		June 29, 2013		June 30, 2012
Service cost	\$ 0.1	\$	0.1	\$	0.2	\$	0.2
Interest cost	1.2		1.5		2.4		2.9
Amortization of unrecognized losses	1.0		0.9		2.1		1.9
Amortization of unrecognized prior service credits	(0.3)		(0.3)		(0.7)		(0.7)
Net periodic postretirement benefit expense	\$ 2.0	\$	2.2	\$	4.0	\$	4.3

13

## **Employer Contributions**

During the first half of 2013, we made contributions to our domestic and foreign pension plans of approximately \$292.0, including a \$250.0 discretionary contribution to a domestic qualified pension plan. This discretionary contribution will result in a reduction of our annual pension expense for 2013 of \$12.5, including \$6.2 in the first half of 2013. Of our 2013 contributions, approximately \$1.0 related to businesses that have been disposed of and classified as discontinued operations.

## (10) INDEBTEDNESS

The following summarizes our debt activity (both current and non-current) for the six months ended June 29, 2013:

	December 2012	31,	Borrowings	R	epayments	Other (4)	June 29, 2013
Domestic revolving loan facility	\$		\$ 287.0	\$	(287.0) \$		<del>-</del>
Term loan (1)	4	475.0	_		_	_	475.0

6.875% senior notes, maturing in August 2017	600.0	_	_	_	600.0
7.625% senior notes, maturing in December 2014	500.0	_	_	_	500.0
Trade receivables financing arrangement (2)	_	35.0	(35.0)	_	_
Other indebtedness (3)	117.0	3.0	(6.4)	3.6	117.2
Total debt	1,692.0	\$ 325.0	\$ (328.4)	\$ 3.6	1,692.2
Less: short-term debt	33.4				34.3
Less: current maturities of long-term debt	8.7				80.9
Total long-term debt	\$ 1,649.9				\$ 1,577.0

- (1) The term loan of \$475.0 is repayable in quarterly installments (with annual aggregate repayments, as a percentage of the initial principal amount of \$500.0, of 15% for 2014 and 20% for 2015, together with a single quarterly payment of 5% at the end of the first fiscal quarter of 2016), with the remaining balance repayable in full on June 30, 2016.
- (2) As of June 29, 2013, we could borrow under this arrangement, on a continuous basis, up to \$80.0, as available. At June 29, 2013, we had \$34.6 of available borrowing capacity under this facility.
- (3) Primarily included capital lease obligations of \$76.6 and \$82.3, and balances under a purchase card program of \$28.2 and \$27.9 at June 29, 2013 and December 31, 2012, respectively.
- (4) "Other" primarily included debt assumed and foreign currency translation on any debt instruments denominated in currencies other than the U.S. dollar.

#### **Senior Credit Facilities**

A detailed description of our senior credit facilities is included in our 2012 Annual Report on Form 10-K.

At June 29, 2013, we had \$66.4 and \$699.6, respectively, of outstanding letters of credit issued under our revolving credit and our foreign credit instrument facilities of our senior credit agreement. In addition, we had \$4.7 of letters of credit outstanding under separate arrangements in China and India.

The weighted-average interest rate of our outstanding borrowings under our senior credit facilities was approximately 2.20% at June 29, 2013.

At June 29, 2013, we were in compliance with all covenants of our senior credit facilities and our senior notes. Restrictions on our ability to repurchase shares or pay dividends are described in our 2012 Annual Report on Form 10-K.

14

#### (11) FINANCIAL INSTRUMENTS

## **Currency Forward Contracts**

We manufacture and sell our products in a number of countries and, as a result, are exposed to movements in foreign currency exchange rates. Our objective is to preserve the economic value of non-functional currency-denominated cash flows and to minimize their impact. Our principal currency exposures relate to the Euro, South African Rand, CNY and GBP.

From time to time, we enter into currency protection agreements ("FX forward contracts") to manage the exposure on contracts with forecasted transactions denominated in non-functional currencies and to manage the risk of transaction gains and losses associated with assets/liabilities denominated in currencies other than the functional currency of certain subsidiaries. In addition, some of our contracts contain currency forward embedded derivatives ("FX embedded derivatives"), as the currency of exchange is not "clearly and closely" related to the functional currency of either party to the transaction. Certain of our FX forward contracts are designated as cash flow hedges, as deemed appropriate. To the extent these derivatives are effective in offsetting the variability of the hedged cash flows, changes in the derivatives' fair value are not included in current earnings, but are included in AOCI. These changes in fair value will subsequently be reclassified into earnings as a component of revenues or cost of products sold, as applicable, when the forecasted transaction impacts earnings. In addition, if the forecasted transaction is no longer probable, the cumulative change in the derivatives' fair value will be recorded as a component of "Other income (expense), net" in the period it occurs. To the extent a previously designated hedging transaction is no longer an effective hedge, any ineffectiveness measured in the hedging relationship is recorded in earnings in the period it occurs.

We had FX forward contracts with an aggregate notional amount of \$128.5 and \$107.3 outstanding as of June 29, 2013 and December 31, 2012, respectively. These FX forward contracts typically have maturity dates ranging from one to two years. We also had FX embedded derivatives with an aggregate notional amount of \$103.3 and \$96.3 at June 29, 2013 and December 31, 2012, respectively. The unrealized losses, net of taxes, recorded in AOCI related to FX forward contracts were \$3.2 and \$3.4 as of June 29, 2013 and December 31, 2012, respectively. We anticipate reclassifying approximately \$3.4 of an unrealized loss to income over the next 12 months.

#### **Commodity Contracts**

From time to time, we enter into commodity contracts to manage the exposure on forecasted purchases of commodity raw materials ("commodity contracts"). At June 29, 2013 and December 31, 2012, the outstanding notional amount of commodity contracts was 3.9 and 3.3 pounds of copper, respectively. We designate and account for these contracts as cash flow hedges and, to the extent these commodity contracts are effective in offsetting the variability of the forecasted purchases, the change in fair value is included in AOCI. We reclassify AOCI associated with our commodity contracts to cost of products sold when the forecasted transaction impacts earnings. The unrealized gain (loss), net of taxes, recorded in AOCI was \$(1.2) and \$0.1 as of June 29, 2013 and December 31, 2012, respectively. We anticipate reclassifying the unrealized loss to income over the next 12 months. The amount of gain/loss recognized during the periods ended June 29, 2013 and June 30, 2012 related to the ineffectiveness of these hedges was not material.

The following summarizes the gross and net fair values of our FX forward and commodity contracts by counterparty at June 29, 2013 and December 31, 2012, respectively:

		June 29, 2013						December 31, 2012				
	Gros	assets	Gros	s liabilities		Net assets / liabilities		Gross assets	Gr	oss liabilities	Net assets / liabilities	
FX Forward Contracts:												
Counterparty A	\$	0.2	\$	(0.1)	\$	0.1	\$	0.2	\$	(0.3) \$	(0.1)	
Counterparty B		0.3		_		0.3		0.1		(0.2)	(0.1)	
Aggregate of other counterparties		0.1		_		0.1		_		_	_	
Totals (1)	\$	0.6	\$	(0.1)	\$	0.5	\$	0.3	\$	(0.5) \$	(0.2)	
Commodity Contracts:												
Counterparty A (2)	\$		\$	(1.5)	\$	(1.5)	\$	0.3	\$	(0.1) \$	0.2	
				15								

(1) We enter into arrangements designed to provide the right of setoff in the event of counterparty default or insolvency, and have elected to offset the fair values of our qualifying financial instruments in our condensed consolidated balance sheets. Amounts presented in our balance sheets are as follows:

	ne 29, 2013	Dec	ember 31, 2012
Designated as hedging instruments:	 		
Other current assets	\$ 0.2	\$	0.1
Accrued expenses	_		(0.3)
	 0.2		(0.2)
	 ,		
Not designated as hedging instruments:			
Other current assets	0.3		0.1
Accrued expenses	_		(0.1)
	 0.3		
Net fair value of FX forward contracts in balance sheets	\$ 0.5	\$	(0.2)

(2) Related contracts are designated as hedging instruments. Net amounts at June 29, 2013 and December 31, 2012 are recorded in "Accrued expenses" and "Other current assets," respectively.

The following summarizes the fair value of our FX embedded derivative instruments, which are not designated as hedging instruments, and the related balance sheet classification as of June 29, 2013 and December 31, 2012:

Balance Sheet Classification	June 29, 2013		December 31, 2012
Other current assets	\$ 0.5	\$	0.3
Accrued expenses	(3.8)	)	(0.9)
Other long-term liabilities	(1.0	)	(9.8)
	\$ (4.3	\$	(10.4)

The following summarizes the pre-tax gain (loss) recognized in AOCI resulting from derivative financial instruments designated as cash flow hedging relationships for the three and six months ended June 29, 2013 and June 30, 2012:

		Three mon	ded		Six month	ded		
	June 29	, 2013		June 30, 2012	June 29, 2013			June 30, 2012
FX forward contracts	\$	(11.0)	\$	(0.6)	\$	(4.1)	\$	(0.6)
Commodity contracts		(1.3)		(0.8)		(2.3)		0.2
	\$	(12.3)	\$	(1.4)	\$	(6.4)	\$	(0.4)

The following summarizes the pre-tax gain (loss) related to derivative financial instruments designated as cash flow hedging relationships reclassified from AOCI to income through "Cost of products sold" for the three and six months ended June 29, 2013 and June 30, 2012:

		Three montl	led (1)	Six months	ed (1)		
	June	e 29, 2013		June 30, 2012	June 29, 2013		June 30, 2012
FX forward contracts	\$	(0.2)	\$	(0.9)	\$ (0.8)	\$	(0.4)
Commodity contracts		0.1		(0.4)	0.1		(1.0)
	\$	(0.1)	\$	(1.3)	\$ (0.7)	\$	(1.4)
	-					-	

16

<sup>(1)</sup> During the three and six months ended June 29, 2013, losses of \$0.2 were recognized in "Other income (expense), net" relating to derivative ineffectiveness and amounts excluded from effectiveness testing. Losses of \$0.1 relating to derivative ineffectiveness and amounts excluded from effectiveness testing were recognized in "Other income (expense), net" during the six months ended June 30, 2012.

	Three months ended					Six months ended			
	June 29, 2	2013		June 30, 2012	June 29, 2013			June 30, 2012	
FX forward contracts	\$	1.1	\$	(0.5)	\$	(1.9)	\$	0.2	
FX embedded derivatives		2.6		1.6		5.7		(1.3)	
	\$	3.7	\$	1.1	\$	3.8	\$	(1.1)	

### (12) EQUITY AND STOCK-BASED COMPENSATION

#### Earnings Per Share

The following table sets forth the number of weighted-average shares outstanding used in the computation of basic and diluted income per share:

	Three mont	hs ended	Six month	hs ended
	June 29, 2013	June 30, 2012	June 29, 2013	June 30, 2012
Weighted-average number of common shares used in basic income per share	45.678	49.954	46.044	50.283
Dilutive securities — employee stock options, restricted stock shares and restricted				
stock units	0.294	0.955	0.660	0.901
Weighted-average number of common shares and dilutive securities used in diluted				
income per share	45.972	50.909	46.704	51.184

All stock options were included in the computation of diluted earnings per share for the three and six months ended June 29, 2013. The total number of stock options that were not included in the computation of diluted earnings per share because their exercise price was greater than the average market price of common shares was 0.003 and 0.004 for the three and six months ended June 30, 2012, respectively. For the three and six months ended June 29, 2013, 1.181 and 0.708 unvested restricted stock shares and restricted stock units, respectively, were excluded from the computation of diluted income per share because required market thresholds for vesting were not met, compared to 0.752 and 0.500 that were excluded for the three and six months ended June 30, 2012, respectively.

#### Stock-based Compensation

Stock-based compensation awards may be granted to certain eligible employees or non-employee directors under the 2002 Stock Compensation Plan, as amended in 2006, 2011 and 2012, or to non-employee directors under the 2006 Non-Employee Directors' Stock Incentive Plan. A detailed description of the awards granted under these plans is included in our 2012 Annual Report on Form 10-K and our Quarterly Report on Form 10-Q for the period ended March 30, 2013.

Compensation expense within income from continuing operations related to share-based awards totaled \$5.3 and \$6.5 for the three months ended June 29, 2013 and June 30, 2012, respectively, and \$25.6 and \$28.3 for the six months ended June 29, 2013 and June 30, 2012, respectively. The related tax benefit was \$2.0 and \$2.5 for the three months ended June 29, 2013 and June 30, 2012, respectively, and \$9.3 and \$10.7 for the six months ended June 29, 2013 and June 30, 2012, respectively.

17

#### **Accumulated Other Comprehensive Loss**

The changes in the components of accumulated other comprehensive loss, net of tax, for the six months ended June 29, 2013 were as follows:

	Foreign Currency Translation Adjustment	Net Unrealized Losses on Qualifying Cash Flow Hedges (1)	A	let Unrealized Losses on Available-for- Sale Securities	1	Pension and Postretirement Liability Adjustment and Other (2)	Total
Balance at beginning of period	\$ 298.1	\$ (3.3)	\$	(3.1)	\$	(520.6) \$	(228.9)
Other comprehensive income (loss) before							
reclassifications	(72.3)	(1.6)	)	(0.7)		2.2	(72.4)
Amounts reclassified from accumulated other							
comprehensive loss	_	0.5		_		13.0	13.5
Current-period other comprehensive loss	 (72.3)	(1.1)		(0.7)		15.2	(58.9)
Balance at end of period	\$ 225.8	\$ (4.4)	\$	(3.8)	\$	(505.4) \$	(287.8)

<sup>(1)</sup> Net of tax benefit of \$2.9 and \$2.5 as of June 29, 2013 and December 31, 2012, respectively.

(2) Net of tax benefit of \$310.9 and \$318.5 as of June 29, 2013 and December 31, 2012, respectively. Includes \$5.0 and \$3.8 related to our share of the pension liability adjustment for EGS as of June 29, 2013 and December 31, 2012, respectively.

The following summarizes amounts reclassified from each component of accumulated comprehensive loss for the six months ended June 29, 2013:

	Amount Reclassified fr AOCI	om	Affected Line Item in the Condensed Consolidated Statement of Operations
Losses on qualifying cash flow hedges:			
FX forward contracts	\$	8.0	Cost of products sold
Commodity contracts		(0.1)	Cost of products sold
Pre-tax		0.7	
Income taxes		(0.2)	

	\$ 0.5	
	 ,	
Amortization of pension and postretirement items:		
Unrecognized losses and prior service credits	\$ 9.7	Cost of products sold
Unrecognized losses and prior service credits	11.0	Selling, general and administrative
Pre-tax	 20.7	
Income taxes	(7.7)	
	\$ 13.0	

#### Common Stock in Treasury

On February 16, 2012, we entered into a written trading plan under Rule 10b5-1 of the Securities and Exchange Act of 1934, as amended, to facilitate the repurchase of up to \$350.0 of shares of our common stock on or before February 14, 2013, in accordance with a share repurchase program authorized by our Board of Directors. During the first half of 2012, we repurchased 0.992 shares of our common stock under this plan for \$75.0. During January of 2013, we repurchased 1.514 shares of our common stock, completing the repurchases under the trading plan, for \$104.4. In addition, we repurchased 1.864 shares of our common stock on the open market for \$144.6 during the first half of 2013.

18

During the six months ended June 29, 2013, "Common stock in treasury" was decreased by the settlement of restricted stock units issued from treasury stock of \$13.8 and increased by \$9.1 for common stock that was surrendered by recipients of restricted stock as a means of funding the related minimum income tax withholding requirements.

During the six months ended June 30, 2012, "Common stock in treasury" was decreased by the settlement of restricted stock units issued from treasury stock of \$3.9 and increased by \$1.8 for common stock that was surrendered by recipients of restricted stock as a means of funding the related minimum income tax withholding requirements.

#### Dividends

The dividends declared during each of the first two quarters of 2013 and 2012 were \$0.25 per share and totaled \$11.4 and \$11.5 during the first and second quarters of 2013, respectively, and \$12.8 and \$12.7 during the first and second quarters of 2012, respectively. First quarter dividends were paid on April 2, 2013 and April 3, 2012. Second quarter dividends were paid on July 2, 2013 and July 3, 2012.

#### **Changes in Equity**

A summary of the changes in equity for the three months ended June 29, 2013 and June 30, 2012 is provided below:

		June 29, 2013		June 30, 2012								
	SPX Corporation Shareholders' Equity	Noncontrolling Interests	Total Equity	SPX Corporation Shareholders' Equity	Noncontrolling Interests	Total Equity						
Equity, beginning of period	\$ 2,062.9	\$ 11.8	\$ 2,074.7	\$ 2,280.9	\$ 9.5	\$ 2,290.4						
Net income	38.8	2.0	40.8	47.4	0.8	48.2						
Net unrealized losses on qualifying cash flow hedges, net of tax benefit of \$2.9 and \$0.2 for												
the three months ended June 29, 2013 and												
June 30, 2012, respectively	(5.1)	_	(5.1)	_	_	_						
Net unrealized losses on available-for-sale	` ,		,									
securities	(0.2)	_	(0.2)	(1.4)	_	(1.4)						
Pension liability adjustment, net of tax provision												
of \$4.1 and \$3.3 for the three months ended												
June 29, 2013 and June 30, 2012, respectively	6.7	_	6.7	6.8	_	6.8						
Foreign currency translation adjustments	14.9	(0.7)	14.2	(136.0)	(0.3)	(136.3)						
Total comprehensive income (loss), net	55.1	1.3	56.4	(83.2)	0.5	(82.7)						
Dividends declared	(11.5)	_	(11.5)	(12.7)	_	(12.7)						
Exercise of stock options and other incentive												
plan activity, including related tax benefit of												
\$0.5 for the three months ended June 30, 2012	4.3	_	4.3	5.4	_	5.4						
Amortization of restricted stock and restricted												
stock unit grants, including \$0.1 relating to												
discontinued operations for the three months												
ended June 30, 2012	5.3	_	5.3	6.6		6.6						
Restricted stock and restricted stock unit vesting,												
net of tax withholdings	0.2	_	0.2	-	_	-						
Common stock repurchases	(117.6)		(117.6)	(31.8)	_	(31.8)						
Other changes in noncontrolling interests		(0.2)	(0.2)		0.1	0.1						
Equity, end of period	\$ 1,998.7	\$ 12.9	\$ 2,011.6	\$ 2,165.2	\$ 10.1	\$ 2,175.3						
		10										

19

			Jun	e 29, 2013			June 30, 2012							
	Sha	SPX rporation reholders' Equity	No	oncontrolling Interests	Total Equity		SPX Corporation Shareholders' Equity					Total Equity		
Equity, beginning of period	\$	2,268.7	\$	11.3	\$	2,280.0	\$	2,227.3	\$	10.0	\$	2,237.3		
Net income		41.1		3.3		44.4		60.9		0.1		61.0		
Net unrealized gains (losses) on qualifying cash flow hedges, net of tax (provision) benefit of														
\$0.4 and \$(0.3) for the six months ended														
June 29, 2013 and June 30, 2012, respectively		(1.1)		_		(1.1)		0.6		_		0.6		
Net unrealized gains (losses) on available-for-														
sale securities		(0.7)		_		(0.7)		1.4		_		1.4		
Pension liability adjustment, net of tax provision of \$7.6 and \$5.1 for the six months ended														
June 29, 2013 and June 30, 2012, respectively		15.2		_		15.2		9.5		_		9.5		
Foreign currency translation adjustments		(72.3)		(1.3)		(73.6)		(77.2)		_		(77.2)		
Total comprehensive income (loss), net		(17.8)		2.0		(15.8)		(4.8)		0.1		(4.7)		
Dividends declared		(22.9)		_		(22.9)		(25.5)		_		(25.5)		
Exercise of stock options and other incentive								· · ·						
plan activity, including tax benefit of \$5.8 and \$3.5 for the six months ended June 29, 2013														
and June 30, 2012, respectively		14.4		_		14.4		18.6		_		18.6		
Amortization of restricted stock and stock unit grants, including \$0.6 relating to discontinued operations for the six months ended June 30,														
2012		25.6		_		25.6		28.9				28.9		
Restricted stock and restricted stock unit vesting,														
net of tax withholdings		(20.3)		_		(20.3)		(4.3)		_		(4.3)		
Common stock repurchases		(249.0)		_		(249.0)		(75.0)		_		(75.0)		
Other changes in noncontrolling interests		_		(0.4)		(0.4)				_		_		
Equity, end of period	\$	1,998.7	\$	12.9	\$	2,011.6	\$	2,165.2	\$	10.1	\$	2,175.3		

#### (13) CONTINGENT LIABILITIES AND OTHER MATTERS

#### General

Numerous claims, complaints and proceedings arising in the ordinary course of business, including those relating to litigation matters (e.g., class actions, derivative lawsuits and contracts, intellectual property and competitive claims), environmental matters, and risk management matters (e.g., product and general liability, automobile, and workers' compensation claims), have been filed or are pending against us and certain of our subsidiaries. Additionally, we may become subject to significant claims of which we are currently unaware, or the claims of which we are aware may result in us incurring a significantly greater liability than we anticipate. This may also be true in connection with past or future acquisitions. While we maintain property, cargo, auto, product, general liability, environmental, and directors' and officers' liability insurance and have acquired rights under similar policies in connection with acquisitions that we believe cover a portion of these claims, this insurance may be insufficient or unavailable (e.g., because of insurer insolvency) to protect us against potential loss exposures. Also, while we believe we are entitled to indemnification from third parties for some of these claims, these rights may be

20

insufficient or unavailable to protect us against potential loss exposures. We believe, however, that our accruals related to these items are sufficient and that these items and our rights to available insurance and indemnity will be resolved without material effect, individually or in the aggregate, on our financial position, results of operations and cash flows. These accruals totaled \$548.4 (including \$501.8 for risk management matters) and \$548.6 (including \$501.3 for risk management matters) at June 29, 2013 and December 31, 2012, respectively. Of these amounts, \$498.7 and \$497.0 were included in "Other long-term liabilities" within our condensed consolidated balance sheets at June 29, 2013 and December 31, 2012, respectively, with the remainder included in "Accrued expenses." It is reasonably possible that our ultimate liability for these items could exceed the amount of the recorded accruals; however, we believe the estimated amount of any potential additional liability would not have a material effect, individually or in the aggregate, on our financial position, results of operations or cash flows.

We had insurance recovery assets related to risk management matters of \$432.8 and \$430.6 at June 29, 2013 and December 31, 2012, respectively, included in "Other assets" within our condensed consolidated balance sheets.

#### **Litigation Matters**

We are subject to litigation matters that arise in the normal course of business. We believe these matters are either without merit or of a kind that should not have a material effect, individually or in the aggregate, on our financial position, results of operations or cash flows.

#### **Environmental Matters**

Our operations and properties are subject to federal, state, local and foreign regulatory requirements relating to environmental protection. It is our policy to comply fully with all applicable requirements. As part of our effort to comply, we have a comprehensive environmental compliance program that includes environmental audits conducted by internal and external independent professionals, as well as regular communications with our operating units regarding environmental compliance requirements and anticipated regulations. Based on current information, we believe that our operations are in substantial compliance with applicable environmental laws and regulations, and we are not aware of any violations that could have a material effect, individually or in the aggregate, on our business, financial condition, results of operations or cash flows. We have liabilities for site investigation and/or remediation at 94 sites (95 sites at December 31, 2012) that we own or control. In addition, while we believe that we maintain adequate accruals to cover the costs of site

investigation and/or remediation, we cannot provide assurance that new matters, developments, laws and regulations, or stricter interpretations of existing laws and regulations will not materially affect our business or operations in the future.

Our environmental accruals cover anticipated costs, including investigation, remediation, and operation and maintenance of clean-up sites. Our estimates are based primarily on investigations and remediation plans established by independent consultants, regulatory agencies and potentially responsible third parties. Accordingly, our estimates may change based on future developments, including new or changes in existing environmental laws or policies, differences in costs required to complete anticipated actions from estimates provided, future findings of investigation or remediation actions, or alteration to the expected remediation plans. It is our policy to realize a change in estimate once it becomes probable and can be reasonably estimated. We take into account third-party indemnification from financially viable parties in determining our accruals where there is no dispute regarding the right to indemnification. We generally do not discount our environmental accruals and do not reduce them by anticipated insurance recoveries.

In the case of contamination at offsite, third-party disposal sites, we have been notified that we are potentially responsible and have received other notices of potential liability pursuant to various environmental laws at 23 sites at June 29, 2013 and December 31, 2012 at which the liability has not been settled, of which 6 sites as of June 29, 2013 and December 31, 2012 have been active in the past few years. These laws may impose liability on certain persons that are considered jointly and severally liable for the costs of investigation and remediation of hazardous substances present at these sites, regardless of fault or legality of the original disposal. These persons include the present or former owners or operators of the site and companies that generated, disposed of or arranged for the disposal of hazardous substances at the site. We are considered a "de minimis" potentially responsible party at most of the sites, and we estimate that the aggregate probable remaining liability at these sites is immaterial. We conduct extensive environmental due diligence with respect to potential acquisitions, including environmental site assessments and such further testing as we may deem warranted. If an environmental matter is identified, we estimate the cost and either establish a liability, purchase insurance or obtain an indemnity from a financially sound seller; however, in connection with our acquisitions or dispositions, we may assume or retain significant environmental liabilities, some of which we may be unaware. The potential costs related to these environmental matters and the possible impact on future operations are uncertain due in part to the complexity of government laws and regulations and their interpretations, the varying costs and

21

effectiveness of various clean-up technologies, the uncertain level of insurance or other types of recovery, and the questionable level of our responsibility. We record a liability when it is both probable and the amount can be reasonably estimated.

In our opinion, after considering accruals established for such purposes, remedial actions for compliance with the present laws and regulations governing the protection of the environment are not expected to have a material adverse impact, individually or in the aggregate, on our financial position, results of operations or cash flows.

#### **Risk Management Matters**

We are self-insured for certain of our workers' compensation, automobile, product and general liability, disability and health costs, and we believe that we maintain adequate accruals to cover our retained liability. Our accruals for risk management matters are determined by us, are based on claims filed and estimates of claims incurred but not yet reported, and generally are not discounted. We consider a number of factors, including third-party actuarial valuations, when making these determinations. We maintain third-party stop-loss insurance policies to cover certain liability costs in excess of predetermined retained amounts. This insurance may be insufficient or unavailable (e.g., because of insurer insolvency) to protect us against loss exposure.

#### Collaborative Arrangements

Collaborative arrangements are defined as a contractual arrangement in which the parties are (1) active participants to the arrangements and (2) exposed to significant risks and rewards that depend on the commercial success of the endeavor. Costs incurred and revenues generated from transactions with third parties are required to be reported by the collaborators on the appropriate line item in their respective statements of operations.

We enter into consortium arrangements for certain projects within our Thermal Equipment and Services reportable segment. Under such arrangements, each consortium member is responsible for performing certain discrete items of work within the total scope of the contracted work and the consortium expires when all contractual obligations are completed. The revenues for these discrete items of work are defined in the contract with the project owner and each consortium member bearing the profitability risk associated with its own work. Our consortium arrangements typically provide that each consortium member assumes its responsible share of any damages or losses associated with the project; however, the use of a consortium arrangement typically results in joint and several liability for the consortium members. If responsibility cannot be determined or a consortium member defaults, then the consortium members are responsible according to their share of the contract value. Within our condensed consolidated financial statements, we account for our share of the revenues and profits under the consortium arrangements. As of June 29, 2013, our share of the aggregate contract value on open consortium arrangements was \$247.2 (of which approximately 64% had been recognized as revenue), and the aggregate contract value on open consortium arrangements was \$264.4 (of which approximately 62% had been recognized as revenue), and the aggregate contract value on open consortium arrangements was \$740.9. We recorded liabilities of \$1.5 at both June 29, 2013 and December 31, 2012, representing the estimated fair value of our potential obligation under the joint and several liability provisions associated with the consortium arrangements.

#### (14) INCOME TAXES

#### **Uncertain Tax Positions**

As of June 29, 2013, we had gross unrecognized tax benefits of \$73.0 (net unrecognized tax benefits of \$36.8). Of these net unrecognized tax benefits, \$35.7, if recognized, would impact our effective tax rate from continuing operations.

We classify interest and penalties related to unrecognized tax benefits as a component of our income tax provision. As of June 29, 2013, gross accrued interest excluded from the amounts above totaled \$7.4 (net accrued interest of \$5.6). There were no significant penalties recorded during the three and six months ended June 29, 2013 or June 30, 2012.

Based on the outcome of certain examinations or as a result of the expiration of statute of limitations for certain jurisdictions, we believe that within the next 12 months it is reasonably possible that our previously unrecognized tax benefits could decrease by approximately \$10.0 to \$15.0.

For the three months ended June 29, 2013, we recorded an income tax provision of \$12.4 on \$51.3 of pre-tax income from continuing operations, resulting in an effective rate of 24.2%. This compares to an income tax provision for the three

22

months ended June 30, 2012 of \$9.0 on \$46.9 of pre-tax income from continuing operations, resulting in an effective rate of 19.2%. The effective tax rate for the second quarter of 2013 was impacted favorably by income tax benefits of \$1.8 associated with statute expirations during the period. The effective tax rate for the second quarter of 2012 was impacted favorably by tax benefits of \$2.5 recorded in connection with various audit settlements and statute expirations during the period.

For the six months ended June 29, 2013, we recorded an income tax provision of \$8.7 on \$59.4 of pre-tax income from continuing operations, resulting in an effective tax rate of 14.6%. This compares to an income tax provision for the six months ended June 30, 2012 of \$22.4 on \$69.1 of pre-tax income from continuing operations, resulting in an effective tax rate of 32.4%. The effective tax rate for the first six months of 2013 was impacted favorably by the \$1.8 of tax benefits noted above that were recorded during the second quarter of 2013, as well as tax benefits recorded of \$4.1 related to the Research and Experimentation Credit generated in 2012 and \$2.0 related to various foreign tax credits. The effective tax rate for the six months ended June 30, 2012 was impacted unfavorably by an incremental tax charge of \$6.1 associated with the deconsolidation of our dry cooling business in China, as the goodwill allocated to the transaction is not deductible for tax purposes, offset by the income tax benefits noted above that were recorded in the second quarter of 2012.

We perform reviews of our income tax positions on a continual basis and accrue for potential uncertain positions when we determine that an uncertain position meets the criteria of the Income Taxes topic of the Codification. Accruals for these uncertain tax positions are recorded in "Income taxes payable" and "Deferred and other income taxes" in the accompanying condensed consolidated balance sheets based on the expectation as to the timing of when the matters will be resolved. As events change and resolution occurs, these accruals are adjusted, such as in the case of audit settlements with taxing authorities.

The IRS concluded its audit of our 2008 and 2009 federal income tax returns, which did not result in tax liabilities that materially differed from the accruals previously established. During 2012, the IRS initiated an audit of our 2010 and 2011 federal income tax returns. With regard to this audit, we believe any contingencies are adequately provided for.

State income tax returns generally are subject to examination for a period of three to five years after filing the respective tax returns. The impact on such tax returns of any federal changes remains subject to examination by various states for a period of up to one year after formal notification to the states. We have various state income tax returns in the process of examination, administrative appeal or litigation. We believe any uncertain tax positions related to these examinations have been adequately provided for.

We have various foreign income tax returns under examination. The most significant of these examinations is in Denmark for the 2006 to 2010 tax years. We believe that any uncertain tax positions related to these examinations have been adequately provided for.

An unfavorable resolution of one or more of the above matters could have a material adverse effect on our results of operations or cash flows in the quarter and year in which an adjustment is recorded or the tax is due or paid. As audits and examinations are still in process or we have not yet reached the final stages of the appeals process, the timing of the ultimate resolution and any payments that may be required for the above matters cannot be determined at this time.

Upon the conclusion of our disposition activities discussed in Note 3, we may recognize an additional income tax provision or benefit, generally, as part of discontinued operations.

## (15) FAIR VALUE

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In the absence of active markets for the identical assets or liabilities, such measurements involve developing assumptions based on market observable data and, in the absence of such data, internal information that is consistent with what market participants would use in a hypothetical transaction that occurs at the measurement date. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions. Preference is given to observable inputs. These two types of inputs create the following fair value hierarchy:

23

- · Level 1 Quoted prices for identical instruments in active markets.
- · Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3 Significant inputs to the valuation model are unobservable.

There were no changes during the three and six months ended June 29, 2013 and June 30, 2012 to the valuation techniques we use to measure asset and liability fair values on a recurring basis. There were no transfers between the three levels of the fair value hierarchy for the three and six months ended June 29, 2013 and June 30, 2012.

The following section describes the valuation methodologies we use to measure different financial instruments at fair value on a recurring basis.

Our financial derivative assets and liabilities include FX forward contracts, FX embedded derivatives and commodity contracts, valued using valuation models based on observable market inputs such as forward rates, interest rates, our own credit risk and the credit risk of our counterparties, which comprise investment-grade financial institutions. Based on these inputs, the derivative assets and liabilities are classified within Level 2 of the valuation hierarchy. We have not made any adjustments to the inputs obtained from the independent sources. Based on our continued ability to enter into forward contracts, we consider the markets for our fair value instruments active. We primarily use the income approach, which uses valuation techniques to convert future amounts to a single present amount.

As of June 29, 2013, there had been no significant impact to the fair value of our derivative liabilities due to our own credit risk, as the related instruments are collateralized under our senior credit facilities. Similarly, there has been no significant impact to the fair value of our derivative assets based on our evaluation of our counterparties' credit risks.

#### **Investments in Equity Securities**

Our available-for-sale securities include equity investments traded in active international markets. They are measured at fair value using closing stock prices from active markets and are classified within Level 1 of the valuation hierarchy. These assets had a fair market value of \$2.9 and \$3.6 at June 29, 2013 and December 31, 2012, respectively.

Certain of our investments in equity securities that are not readily marketable are accounted for under the fair value option, with such values determined by multidimensional pricing models. These models consider market activity based on modeling of securities with similar credit quality, duration, yield and structure. A variety of inputs are used, including benchmark yields, reported trades, non-binding broker/dealer quotes, issuer spread and reference data including market research publications. Market indicators, industry and economic events are also considered. We have not made any adjustments to the inputs obtained from the independent sources. At June 29, 2013 and December 31, 2012, these assets had a fair value of \$4.8 and \$7.5, respectively, which are estimated using various valuation models, including the Monte-Carlo simulation model.

Assets and liabilities measured at fair value on a recurring basis include the following as of June 29, 2013:

		Fair Value Measurements Using									
	Le	vel 1		Level 2		Level 3					
Current assets — FX embedded derivatives and FX forward contracts	\$	_	\$	1.0	\$	_					
Noncurrent assets — Investment in equity securities		2.9		_		4.8					
Current liabilities — FX embedded derivatives and commodity contracts		_		5.3		_					
Other long-term liabilities — FX embedded derivatives		_		1.0		_					
24											

Assets and liabilities measured at fair value on a recurring basis include the following as of December 31, 2012:

	Fair Value Measurements Using								
	Level 1			Level 2		Level 3			
Current assets — FX embedded derivatives, FX forward contracts and commodity									
contracts	\$	_	\$	0.7	\$	_			
Noncurrent assets — Investment in equity securities		3.6		_		7.5			
Current liabilities — FX forward contracts and FX embedded derivatives		_		1.3		_			
Other long-term liabilities — FX embedded derivatives				9.8					

The table below presents a reconciliation of our investment in equity securities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the six months ended June 29, 2013 and June 30, 2012, including net unrealized gains (losses) recorded to earnings.

	Six mont	hs ende	i
	June 29, 2013		June 30, 2012
Balance at beginning of period	\$ 7.5	\$	7.8
Cash consideration received	(2.5)		_
Unrealized gains (losses) recorded to earnings	(0.2)		0.2
Balance at end of period	\$ 4.8	\$	8.0

## **Indebtedness and Other**

The estimated fair values of other financial liabilities (excluding capital leases) not measured at fair value on a recurring basis as of June 29, 2013 and December 31, 2012 were as follows:

	 June 2	9, 2013	3		Decembe	per 31, 2012			
	Carrying Amount Fair Valu				Carrying Amount		Fair Value		
Senior notes	\$ 1,100.0	\$	1,176.5	\$	1,100.0	\$	1,217.8		
Term loan	475.0		475.0		475.0		475.0		
Other indebtedness	40.6		40.6		34.7		34.7		

The following methods and assumptions were used in estimating the fair value of these financial instruments:

- The fair value of the senior notes and term loan was determined using Level 2 inputs within the fair value hierarchy and was based on quoted market prices for the same or similar instruments or on current rates offered to us for debt with similar maturities, subordination and credit default expectations.
- · The fair value of our other indebtedness approximates carrying value due primarily to the short-term nature of the related instruments.

Certain of our non-financial assets and liabilities are subject to impairment analysis, including long-lived assets, indefinite-lived intangible assets and goodwill. We review the carrying amounts of such assets whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable or at least annually for indefinite-lived intangible assets and goodwill. Any resulting asset impairment would require that the instrument be recorded at its fair value. As of June 29, 2013, we did not have any significant non-financial assets or liabilities that are required to be measured at fair value on a recurring or non-recurring basis.

The carrying amount of cash and equivalents and receivables reported in our condensed consolidated balance sheets approximates fair value due to the short maturity of those instruments.

25

## ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (in millions)

#### **EXECUTIVE OVERVIEW**

Revenues for the three and six months ended June 29, 2013 decreased by 2.0% and 1.8%, respectively, when compared to the same periods in 2012, primarily as a result of an organic decline in the second quarter of 2013 and the strengthening of the U.S. dollar during the first six months of 2013. Despite the decrease in revenues, income associated with our reportable and other operating segments increased to \$124.0 and \$207.7 during the three and six months ended June 29, 2013, respectively (compared to \$115.0 and \$198.8 during the three and six months ended June 30, 2012, respectively), primarily as a result of improved operational execution at a number of our businesses.

Cash flows used in operations totaled \$300.8 during the first six months of 2013, compared to \$183.9 in the first six months of 2012. Cash flows for the first six months of 2013 included a discretionary pension contribution of \$250.0 (see below for further discussion), which more than offset improved year over year cash flow generation.

Other items of note that impacted our first half of 2013 financial performance were as follows:

- · Share repurchases We repurchased a total of 3.4 shares of our common stock for \$249.0, including:
  - 1.5 shares under a Rule 10b5-1 trading plan (entered into the first quarter of 2012) for \$104.4; and
  - · 1.9 shares on the open market for \$144.6 (including \$117.6 during the second quarter of 2013).
- · Discretionary pension contribution During April of 2013, we made a \$250.0 discretionary contribution to a domestic qualified pension plan. This contribution will result in a reduction of our annual pension expense for 2013 of \$12.5, including \$6.2 in the first half of 2013.
- · Special charges During the six months ended June 29, 2013, we recorded \$18.7 to "Special charges, net," primarily related to restructuring actions initiated during the second quarter of 2013 at our Clyde Union and Balcke Duerr businesses in our Flow Technology and Thermal Equipment and Services reportable segments, respectively.
- · Discontinued operations:
  - · Crystal Growing business ("Kayex") Due to a dramatic decline in the solar industry and resulting lack of demand, we closed the business during the first quarter of 2013. In connection with the closure, we recorded a loss, net of taxes, of \$2.1 associated primarily with severance costs and asset impairment charges.
  - Broadcast Antenna System business ("Dielectric") We sold assets of the business during the second quarter of 2013 for cash consideration of \$4.7, resulting in a gain of less than \$0.1.

#### RESULTS OF CONTINUING OPERATIONS

The unaudited information included in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements contained in our 2012 Annual Report on Form 10-K, as amended ("2012 Annual Report on Form 10-K"). Interim results are not necessarily indicative of results for a full year. We establish actual interim closing dates using a "fiscal" calendar, which requires our businesses to close their books on the Saturday closest to the end of the first calendar quarter, with the second and third quarters being 91 days in length. Our fourth quarter ends on December 31. The interim closing dates for the first, second and third quarters of 2013 are March 30, June 29 and September 28, compared to the respective March 31, June 30 and September 29, 2012 dates. We had two fewer days in the first quarter of 2013 and will have one more day in the fourth quarter of 2013 than in the respective 2012 periods.

<u>Seasonality and Competition</u> — Many of our businesses closely follow changes in the industries and end markets they serve. In addition, certain businesses have seasonal fluctuations. Our heating and ventilation products businesses tend to be stronger during the third and fourth quarters, as customer buying habits are driven largely by seasonal weather patterns. Demand for cooling towers, food and beverage systems and related services is highly correlated to timing on large construction contracts, which may cause significant fluctuations from period to period. In aggregate, our businesses generally tend to be stronger in the second half of the year.

26

Although our businesses operate in highly competitive markets, our competitive position cannot be determined accurately in the aggregate or by reportable or operating segment since our competitors do not offer all the same product lines or serve all the same markets. In addition, specific reliable comparative figures are not available for many of our competitors. In most product groups, competition comes from numerous concerns, both large and small. The principal methods of competition are service, product performance, technical innovation and price. These methods vary with the type of product sold. We believe we compete effectively on the basis of each of these factors.

<u>Non-GAAP Measures</u> — Organic revenue growth (decline) presented herein is defined as revenue growth (decline) excluding the effects of foreign currency fluctuations and acquisitions. We believe this metric is a useful financial measure for investors in evaluating our operating performance for the

periods presented, as, when read in conjunction with our revenues, it presents a useful tool to evaluate our ongoing operations and provides investors with a tool they can use to evaluate our management of assets held from period to period. In addition, organic revenue growth (decline) is one of the factors we use in internal evaluations of the overall performance of our business. This metric, however, is not a measure of financial performance under accounting principles generally accepted in the United States ("GAAP"), should not be considered a substitute for revenue growth (decline) as determined in accordance with GAAP and may not be comparable to similarly titled measures reported by other companies.

The following table provides selected financial information for the three and six months ended June 29, 2013 and June 30, 2012, respectively, including the reconciliation of organic revenue decline to net revenue decline:

		Thre	e months ended			Six	x months ended			
	June 29, 2013		June 30, 2012	% Change	June 29, 2013		June 30, 2012	% Change		
Revenues	\$ 1,216.6	\$	1,241.9	(2.0)	\$ 2,349.2	\$	2,392.9	(1.8)		
Gross profit	343.4		333.3	3.0	645.1		633.1	1.9		
% of revenues	28.2%	ó	26.8%		27.5%	1	26.5%			
Selling, general and administrative expense	247.5		246.5	0.4	514.7		517.1	(0.5)		
% of revenues	20.3%	ó	19.8%		21.9%	)	21.6%			
Intangible amortization	8.5		9.4	(9.6)	16.7		18.1	(7.7)		
Impairment of intangible assets	_		_	*	2.0		_	*		
Special charges, net	18.3		8.4	117.9	18.7		10.8	73.1		
Other income (expense), net	(2.3)		(2.8)	(17.9)	(0.1)		19.0	(100.5)		
Interest expense, net	(25.6)		(26.2)	(2.3)	(52.7)		(53.4)	(1.3)		
Equity earnings in joint ventures	10.1		6.9	46.4	19.2		16.4	17.1		
Income from continuing operations before income										
taxes	51.3		46.9	9.4	59.4		69.1	(14.0)		
Income tax provision	(12.4)		(9.0)	37.8	(8.7)		(22.4)	(61.2)		
Income from continuing operations	38.9		37.9	2.6	50.7		46.7	8.6		
Components of consolidated revenue decline:										
Organic decline				(1.4)				(0.7)		
Foreign currency				(0.6)				(1.3)		
Acquisition			_				_	0.2		
Net revenue decline			_	(2.0)			_	(1.8)		

<sup>\*</sup> Not meaningful for comparison purposes.

<u>Revenues</u> — For the three months ended June 29, 2013, the decrease in revenues, compared to the respective period in 2012, was due to a decline in organic revenue and, to a lesser extent, a stronger U.S. dollar during the period. The organic revenue decline was due primarily to lower sales within our Flow Technology reportable segment (see Results of Reportable Segments and Other Operating Segments for additional details).

For the six months ended June 29, 2013, the decrease in revenues, compared to the respective period in 2012, was due to the impact of a stronger U.S. dollar during the period and a decline in organic revenues. The decline in organic revenues was

27

attributable primarily to the declines noted above within our Flow Technology segment for the three months ended June 29, 2013, partially offset by increases in sales of residential boilers in support of Hurricane Sandy rebuilding efforts and an increase in power transformer sales volumes.

<u>Gross Profit</u> — Gross profit and gross profit as a percentage of revenue during the three and six months ended June 29, 2013, when compared to the respective periods in 2012, increased primarily as a result of the following:

- · Flow Technology reportable segment Improved operating performance in the European and U.S. operations during the three and six months ended June 29, 2013, which offset the impact of lower organic revenue as well as execution challenges on certain large food and beverage system projects during the three and six months ended June 29, 2013.
- Thermal Equipment and Services reportable segment Additional cost absorption within our boiler business associated with increased sales volumes during the three and six months ended June 29, 2013, as well as improved project execution within our cooling and thermal products businesses during the three months ended June 29, 2013.
- Industrial Products and Services and Other Increased sales volumes and improved operating performance at our power transformer business during the three and six months ended June 29, 2013.

<u>Selling, General and Administrative ("SG&A") Expenses</u> — For the three months ended June 29, 2013, the increase in SG&A expense, when compared to the same period in 2012, was due primarily to an increase in corporate expense of \$3.1, partially offset by decreases in pension expense of \$1.6 (overall decrease in second quarter pension expense of \$2.9, with \$1.3 of the decrease reflected in cost of products sold) and stock compensation of \$1.2.

For the six months ended June 29, 2013, the decrease in SG&A expense, when compared to the same period in 2012, was due primarily to decrease in pension expense of \$3.2 (overall decrease in pension expense of \$5.8, with \$2.6 of the decrease reflected in cost of products sold) and stock compensation of \$2.7, partially offset by an increase in corporate expense of \$1.6.

<u>Intangible Amortization</u> — For the three and six months ended June 29, 2013, the decrease in intangible amortization was due primarily to certain intangible assets becoming fully amortized during the second half of 2012.

<u>Impairment of Intangible Assets</u> — During the six months ended June 29, 2013, we recorded an impairment charge of \$2.0 related to the trademarks of Clyde Union.

<u>Special Charges, net</u> — Special charges, net related primarily to restructuring initiatives to consolidate manufacturing, distribution, and administrative functions and facilities. See Note 5 to the condensed consolidated financial statements for the details of actions taken in 2013 and 2012.

<u>Other Income (Expense)</u>, <u>net</u> — Other expense, net, for the three months ended June 29, 2013 was composed primarily of foreign currency transaction losses of \$7.7, partially offset by gains on currency forward embedded derivatives ("FX embedded derivatives") of \$2.6, investment earnings of \$1.9, and gains on foreign currency forward contracts ("FX forward contracts") of \$0.9.

Other expense, net, for the three months ended June 30, 2012 was composed primarily of foreign currency transaction losses of \$3.0, losses on FX forward contracts of \$0.5, and a loss of \$1.0 associated with a fire at our power transformer manufacturing facility in Waukesha, WI. These amounts were offset partially by gains on FX embedded derivatives of \$1.6.

Other expense, net, for the six months ended June 29, 2013 was composed primarily of foreign currency transaction losses of \$7.7 and losses on FX forward contracts of \$2.1, partially offset by gains on FX embedded derivatives of \$5.7 and investment earnings of \$3.9.

Other income, net, for the six months ended June 30, 2012 was composed primarily of a gain of \$20.5 associated with the deconsolidation of our dry cooling business in China, investment earnings of \$5.4, and gains on FX forward contracts of \$0.1, partially offset by foreign currency transaction losses of \$5.9, losses on FX embedded derivatives of \$1.3, and the loss of

28

\$1.0 associated with a fire mentioned above.

<u>Interest Expense</u>, <u>net</u> — Interest expense, net, includes both interest expense and interest income. Refer to the discussion of Liquidity and Financial Condition in our 2012 Annual Report on Form 10-K for details pertaining to our 2012 debt activity.

<u>Equity Earnings in Joint Ventures</u> — Our equity earnings in joint ventures were attributable primarily to our investment in EGS Electrical Group, LLC and its subsidiaries, as earnings from this investment for the three and six months ended June 29, 2013 totaled \$9.9 and \$19.1, respectively, compared to \$7.2 and \$16.5 for the three and six months ended June 30, 2012, respectively.

<u>Income Tax Provision</u> — For the three months ended June 29, 2013, we recorded an income tax provision of \$12.4 on \$51.3 of pre-tax income from continuing operations, resulting in an effective tax rate of 24.2%. This compares to an income tax provision for the three months ended June 30, 2012 of \$9.0 on \$46.9 of pre-tax income from continuing operations, resulting in an effective tax rate of 19.2%. The effective tax rate for the second quarter of 2013 was impacted favorably by income tax benefits of \$1.8 associated with statute expirations during the period. The effective tax rate for the second quarter of 2012 was impacted favorably by tax benefits of \$2.5 recorded in connection with various audit settlements and statute expirations during the period.

For the six months ended June 29, 2013, we recorded an income tax provision of \$8.7 on \$59.4 of pre-tax income from continuing operations, resulting in an effective tax rate of 14.6%. This compares to an income tax provision for the six months ended June 30, 2012 of \$22.4 on \$69.1 of pre-tax income from continuing operations, resulting in an effective tax rate of 32.4%. The effective tax rate for the first six months of 2013 was impacted favorably by the \$1.8 of tax benefits noted above that were recorded during the second quarter of 2013, as well as tax benefits recorded of \$4.1 related to the Research and Experimentation Credit generated in 2012 and \$2.0 related to various foreign tax credits. The effective tax rate for the six months ended June 30, 2012 was impacted unfavorably by an incremental tax charge of \$6.1 associated with the deconsolidation of our dry cooling business in China, as the goodwill allocated to the transaction is not deductible for income tax purposes, offset by the income tax benefits noted above that were recorded in the second quarter of 2012.

## RESULTS OF DISCONTINUED OPERATIONS

As part of our operating strategy, we regularly review potential divestitures, some of which are or may be material.

We report businesses or asset groups as discontinued operations when, among other things, we terminate the operations of the business or asset group, or we commit to a plan to divest the business or asset group, actively begin marketing the business or asset group, and when the sale of the business or asset group is deemed probable within the next twelve months.

The following businesses met these requirements, and therefore have been reported as discontinued operations for the periods presented:

Business	Quarter Discontinued	Quarter of Sale or Termination of Operations
Dielectric	Q2 2013	Q2 2013
Kayex	Q1 2013	Q1 2013
TPS Tianyu Equipment Co., Ltd. ("Tianyu")	Q4 2012	Q4 2012
Weil-McLain (Shandong) Cast-Iron-Boiler Co., Ltd. ("Weil-McLain Shandong")	Q4 2012	Q4 2012
SPX Service Solutions ("Service Solutions")	Q1 2012	Q4 2012

*Dielectric* — We sold assets of the business during the second quarter of 2013 for cash consideration of \$4.7, resulting in a gain of less than \$0.1.

*Kayex* — We closed the business during the first quarter of 2013. In connection with the closure, we recorded a loss, net of taxes, of \$2.1 to "Gain (Loss) on disposition of discontinued operations, net of tax" during the first quarter of 2013, with such loss associated primarily with severance costs and asset impairment charges.

*Tianyu* — Sold for cash consideration of one Chinese Yuan ("CNY") (exclusive of cash transferred with the business of \$1.1), resulting in a loss, net of taxes, during the fourth quarter of 2012 of \$1.8.

*Weil-McLain Shandong* — Sold for cash consideration of \$2.7 (exclusive of cash transferred with the business of \$3.1), resulting in a gain, net of taxes, during the fourth quarter of 2012 of \$2.2. During the first quarter of 2013, we reduced the net gain by \$0.4 associated with the anticipated working capital settlement. During the second quarter of 2013, we received \$1.1 associated with the working capital settlement.

Service Solutions — Sold for cash consideration of \$1,134.9, resulting in a gain, net of taxes, during the fourth quarter of 2012 of \$313.4. During the three and six months ended June 29, 2013, we increased the net gain by \$3.0 and \$1.6, respectively, associated primarily with revisions to income tax and other retained liabilities related to the sale.

In addition to the businesses discussed above, we recognized net losses of \$0.3 and \$1.6 during the three and six months ended June 29, 2013, respectively, and net losses of \$0.6 and \$0.9 during the three and six months ended June 30, 2012, respectively, resulting from adjustments to gains/losses on sales of previously discontinued businesses. Refer to the consolidated financial statements contained in our 2012 Annual Report on Form 10-K for the disclosure of all discontinued businesses during the 2010 through 2012 period.

The final sales price for certain of the divested businesses is subject to adjustment based on working capital existing at the respective closing dates. The working capital figures are subject to agreement with the buyers or, if we cannot come to agreement with the buyers, an arbitration or other dispute-resolution process. Final agreement of the working capital figures with the buyers for certain of these transactions has yet to occur. In addition, changes in estimates associated with liabilities retained in connection with a business divestiture (e.g., income taxes) may occur. It is possible that the sales price and resulting gains/losses on these and other previous divestitures may be materially adjusted in subsequent periods.

For the three and six months ended June 29, 2013 and June 30, 2012, income (loss) from discontinued operations and the related income taxes are shown below:

		Three mon	ths end	ed	Six month	s ended		
	June 29 2013	),		June 30, 2012	June 29, 2013		June 30, 2012	
Income (loss) from discontinued operations	\$	(1.9)	\$	16.8	\$ (9.2)	\$	23.0	
Income tax (provision) benefit		3.8		(6.5)	2.9		(8.7)	
Income (loss) from discontinued operations, net	\$	1.9	\$	10.3	\$ (6.3)	\$	14.3	

For the three and six months ended June 29, 2013 and June 30, 2012, results of operations for our businesses reported as discontinued operations were as follows:

	1	Three months ended					Six months ended					
	June 29, 2013			June 30, 2012		June 29, 2013		June 30, 2012				
Revenues	\$	1.4	\$	263.2	\$	6.7	\$	503.6				
Pre-tax income (loss)		(1.4)		18.0		(6.2)		24.7				

#### RESULTS OF REPORTABLE SEGMENTS AND OTHER OPERATING SEGMENTS

The following information should be read in conjunction with our condensed consolidated financial statements and related notes. These results exclude the operating results of discontinued operations for all periods presented. See Note 4 to the condensed consolidated financial statements for additional details on our reportable and other operating segments.

<u>Non-GAAP Measures</u> — Throughout the following discussion of reportable and other operating segment results, we use "organic revenue" growth (decline) to facilitate explanation of the operating performance of our segments. Organic revenue growth (decline) is a non-GAAP financial measure, and is not a substitute for revenue growth (decline). Refer to the explanation of this measure and purpose of use by management under "Results of Continuing Operations—Non-GAAP Measures."

30

## Flow Technology Reportable Segment

		Thre	ee months ended					
	June 29, 2013		June 30, 2012	% Change	June 29, 2013		June 30, 2012	% Change
Revenues	\$ 653.4	\$	677.3	(3.5)	\$ 1,266.4	\$	1,305.4	(3.0)
Income	67.0		69.8	(4.0)	122.0		116.2	5.0
% of revenues	10.3%	ó	10.3%		9.6%	ó	8.9%	
Components of revenue decline:								
Organic decline				(3.6)				(2.7)
Foreign currency				0.1				(0.6)
Acquisition				_				0.3
Net revenue decline			_	(3.5)			_	(3.0)

<u>Revenues</u> — For the three months ended June 29, 2013, the decrease in revenues, compared to the respective 2012 period, was due to an organic revenue decline during the period. The organic revenue decline was due primarily to lower sales of original equipment pumps at Clyde Union and to three large food and beverage system projects in Asia Pacific that contributed approximately \$20.0 of revenues during the second quarter of 2012, but that were not repeated in the second quarter of 2013. These declines were offset partially by an increase of component sales into oil and gas markets in North America, Europe and the Middle East, as well as increased food and beverage system revenues in Europe.

For the six months ended June 29, 2013, the decrease in revenues, compared to the respective 2012 period, was due primarily to an organic revenue decline and, to a lesser extent, the strengthening of the U.S. dollar during the period. The decline in organic revenue was due largely to the reasons noted above for the three months ended June 29, 2013.

<u>Income</u> — For the three months ended June 29, 2013, income decreased, compared to the respective 2012 period, due to the organic revenue decline described above, as well as execution challenges on certain large food and beverage system projects, offset partially by the increased sales of oil and gas components and improved operating execution at our European and U.S. facilities.

For the six months ended June 29, 2013, income and margin increased, compared to the respective 2012 period, due to improved operating execution and the increased sales of oil and gas components at our European and U.S. facilities, which more than offset the impact of the organic revenue decline described above, as well as execution challenges on certain large food and beverage systems projects.

#### Thermal Equipment and Services Reportable Segment

		7	Three r	nonths ended		Six months ended					
	June 29, 2013		June 30, 2012		% Change	June 29, 2013		June 30, 2012		% Change	
Revenues	\$	350.3	\$	348.6	0.5	\$	655.4	\$	668.7	(2.0)	
Income		26.2		16.1	62.7		27.9		26.7	4.5	
% of revenues		7.5%	ó	4.6%			4.3%	, )	4.0%		
Components of revenue growth (decline):											
Organic growth					2.6					1.2	
Foreign currency					(2.1)					(3.2)	
Net revenue growth (decline)				•	0.5					(2.0)	

<u>Revenues</u> — For the three months ended June 29, 2013, the increase in revenues, compared to the respective 2012 period, was due to organic revenue growth, partially offset by the impact of a stronger U.S. dollar (primarily versus the South African Rand). The organic revenue growth was driven largely by the timing of revenue recognized on large power projects in South Africa.

31

For the six months ended June 29, 2013, the decrease in revenues, compared to the respective 2012 period, was the result of the impact of a stronger U.S. dollar, which more than offset organic revenue growth. The organic revenue growth was due primarily to an increase in sales of residential boilers in support of Hurricane Sandy rebuilding efforts, partially offset by decreases in sales of power generation equipment.

<u>Income</u> — For the three months ended June 29, 2013, income and margin increased, compared to the respective 2012 period, driven primarily by leverage on the organic revenue growth and improved project execution, including the execution of a large retrofit project on a cooling tower at a U.S. power plant.

For the six months ended June 29, 2013, income and margin increased, compared to the respective 2012 period, driven primarily by leverage on the increased sales of residential boilers, partially offset by the impact of the organic revenue declines noted above for power generation equipment.

#### **Industrial Products and Services and Other**

		7	hree	months ended				Six	months ended	
	J	June 29, 2013		June 30, 2012	% Change	June 29, 2013		June 30, 2012		% Change
Revenues	\$	212.9	\$	216.0	(1.4)	\$	427.4	\$	418.8	2.1
Income		30.8		29.1	5.8		57.8		55.9	3.4
% of revenues		14.5%	ó	13.5%			13.5%	ó	13.3%	
Components of revenue growth (decline):										
Organic growth (decline)					(1.3)					2.3
Foreign currency					(0.1)					(0.2)
Net revenue growth (decline)					(1.4)					2.1

<u>Revenues</u> — For the three months ended June 29, 2013, the decrease in revenues, compared to the respective 2012 period, was due to a decline in organic revenue primarily related to reduced sales of communications technology equipment.

For the six months ended June 29, 2013, the increase in revenues, compared to the respective 2012 period, was due to an increase in organic revenue related primarily to increased sales of power transformers, partially offset by the decline noted above for communications technology equipment.

<u>Income</u> — For the three and six months ended June 29, 2013, the increase in income and margin, compared to the respective 2012 periods, was due primarily to leverage on increased sales volumes and improved operational execution at our power transformer business.

## Corporate and Other Expenses

			Three	months ended	l	Six months ended						
		June 29, 2013				June 30, 2012	% Change	June 29, 2013		June 30, 2012		% Change
Total consolidated revenues	\$	1,216.6	\$	1,241.9	(2.0)	\$	2,349.2	\$	2,392.9	(1.8)		
Corporate expense		25.1		22.0	14.1		56.0		54.4	2.9		
% of revenues		2.19	6	1.8%			2.4%	ó	2.3%			
Pension and postretirement expense		6.2		9.1	(31.9)		12.4		18.2	(31.9)		
Stock-based compensation expense		5.3		6.5	(18.5)		25.6		28.3	(9.5)		

<u>Corporate Expense</u> — Corporate expense generally relates to the cost of our Charlotte, NC corporate headquarters and our Asia Pacific center in Shanghai, China. Corporate expense for the three and six months ended June 29, 2013 included charges (credits) of \$2.0 and \$4.1, respectively, associated with earnings (losses) during the periods on participant deferred compensation account balances, compared to (\$1.1) and \$2.1, respectively, during the three and six months ended June 30, 2012.

<u>Pension and Postretirement Expense</u> — Pension and postretirement expense represents our consolidated expense, which we do not allocate for segment reporting purposes. During the first half of 2013, we made contributions to our domestic and foreign pension plans of approximately \$291.0, including a \$250.0 discretionary contribution to a domestic qualified pension plan. This discretionary contribution will result in a reduction of our annual pension expense for 2013 of \$12.5, including \$3.1 and \$6.2 during the three and six months ended June 29, 2013, respectively. See Note 9 to our condensed consolidated financial statements for additional details on pension and postretirement expense for the first half of 2013 and 2012.

<u>Stock-based Compensation Expense</u> — The decrease in stock-based compensation expense for the three and six months ended June 29, 2013, compared to the respective periods in 2012, was due primarily to a reduction in stock-based compensation associated with our executive officer group.

#### **OUTLOOK**

The following highlights our backlog as of June 29, 2013 and December 31, 2012, and the revenue and profit margin expectations for our reportable and other operating segments for 2013 based on information available at the time of this report.

Flow Technology reportable segment

In the first half of 2013, the segment experienced a revenue decrease of 3.0%, including an organic decline of 2.7%. For 2013, we are projecting full year revenues to increase between 0% and 3% as a result of organic revenue growth associated primarily with the oil and gas and general industrial end-markets in the Americas and Europe, offset by declines in Asia Pacific resulting from the impact of large projects executed in 2012 that are not expected to repeat in 2013. We are projecting margins to be between 11.4% and 11.7% for 2013, compared to 10.6% in 2012. The projected increase in margins in 2013 is due primarily to improved execution at our European and U.S. operations. The segment had backlog of \$1,319.8 and \$1,360.0 as of June 29, 2013 and December 31, 2012, respectively. We expect to convert approximately 67% of the segment's June 29, 2013 backlog to revenues during the remainder of 2013.

Thermal Equipment and Services reportable segment

In the first half of 2013, the segment experienced a revenue decrease of 2.0%, with the impact of a stronger U.S. dollar more than offsetting an organic growth of 1.2%. We are projecting revenues to decrease between 7% and 9% for the full year 2013, as we are not expecting the global power generation market to rebound in the near-term. We are projecting margins to be between 5.6% and 5.9% for 2013, compared to 7.2% in 2012. We had backlog of \$700.3 and \$786.9 as of June 29, 2013 and December 31, 2012, respectively, across the segment, with the majority in our cooling systems and products and thermal services and equipment businesses. We expect to convert approximately 44% of the segment's June 29, 2013 backlog to revenues during the remainder of 2013. Portions of this backlog are long-term in nature, with the related revenues expected to be recorded through 2015. We expect large contracts to continue to be significant for this segment, which may contribute to large fluctuations in revenues and profits from period to period.

Industrial Products and Services and Other

In the first half of 2013, this group of businesses experienced a revenue increase of 2.1%, including an organic growth of 2.3%. We are projecting an increase in revenues of between 9% and 14% for the full year 2013, primarily as a result of increasing volumes for both medium and large power transformers. We are projecting margins to be between 14.3% and 14.6% for 2013. Backlog totaled \$494.1 and \$445.4 as of June 29, 2013 and December 31, 2012, respectively. We expect to convert approximately 62% of the June 29, 2013 backlog to revenues during the remainder of 2013.

#### LIQUIDITY AND FINANCIAL CONDITION

Listed below are the cash flows from (used in) operating, investing, and financing activities and discontinued operations, as well as the net change in cash and equivalents for the six months ended June 29, 2013 and June 30, 2012.

33

#### **Cash Flow**

	Six months ended							
		June 29, 2013		June 30, 2012				
Continuing operations:	<u>-</u>							
Cash flows used in operating activities	\$	(300.8)	\$	(183.9)				
Cash flows used in investing activities		(38.2)		(57.0)				
Cash flows from (used in) financing activities		(279.1)		64.8				
Cash flows used in discontinued operations		(12.9)		(39.3)				
Change in cash and equivalents due to changes in foreign currency exchange rates		(0.2)		(8.1)				
Net change in cash and equivalents	\$	(631.2)	\$	(223.5)				

<u>Operating Activities</u> — The increase in cash flows used in operating activities during the six months ended June 29, 2013, as compared to the same period in 2012, was due primarily to approximately \$291.0 of contributions to our domestic and foreign pension plans during the first half of 2013, \$250.0 of which was discretionary, compared to approximately \$24.0 of contributions to those plans during the first half of 2012. This increase in cash outflows was offset partially by an improvement in cash flows at Clyde Union, as Clyde Union generated approximately \$25.0 of operating cash inflows during the first half of 2013 compared to operating cash outflows of approximately \$75.0 during the first half of 2012, which were required in order to fund the business's

initial working capital requirements. In addition, our other businesses experienced an improvement in operating cash flows during the first half of 2013, when compared to the same period in 2012, primarily attributable to more favorable working capital trends.

<u>Investing Activities</u> — The decrease in cash used in investing activities during the six months ended June 29, 2013, as compared to the same period in 2012, was due primarily to the acquisition of Seital S.r.l. during the first quarter of 2012 for \$28.0 (there were no business acquisitions in the first half of 2013). This decrease was offset partially by cash received during the first half of 2012 of \$8.2 in connection with the sale of the China dry cooling business to the joint venture we formed with Shanghai Electric Group Co., Ltd.

<u>Financing Activities</u> — The use of cash in financing activities during the six months ended June 29, 2013, as compared to the inflows of cash during the same period in 2012, was due primarily to net repayments of debt during the first half of 2013 of \$3.4, compared to net borrowings of \$160.7 in the first half of 2012, and an increase in common stock repurchases from \$75.0 in the first half of 2012 to \$249.0 in the first half of 2013. These decreases were offset partially by a decline in dividends paid (\$12.2 in 2013 as compared to \$25.3 in 2012), as dividends declared in the fourth quarter of 2012 were paid during such quarter while dividends declared in the fourth quarter of 2011 were paid during the first quarter of 2012.

<u>Discontinued Operations</u> — Cash flows used in discontinued operations for the six months ended June 29, 2013 related primarily to Kayex and Dielectric, while cash flows used in discontinued operations for the six months ended June 30, 2012 related primarily to Service Solutions, Kayex and Dielectric.

34

#### **Borrowings and Availability**

<u>Borrowings</u> —The following summarizes our debt activity (both current and non-current) for the six months ended June 29, 2013. See Note 10 to the condensed consolidated financial statements for additional details regarding our indebtedness.

	Dec	December 31, 2012				orrowings	Repayments			Other (4)	June 29, 2013
Domestic revolving loan facility	\$		\$	287.0	\$	(287.0)	\$		\$ 		
Term loan (1)		475.0				_		_	475.0		
6.875% senior notes, maturing in August 2017		600.0		_		_		_	600.0		
7.625% senior notes, maturing in December 2014		500.0				_		_	500.0		
Trade receivables financing arrangement (2)		_		35.0		(35.0)		_	_		
Other indebtedness (3)		117.0		3.0		(6.4)		3.6	117.2		
Total debt	' <u></u>	1,692.0	\$	325.0	\$	(328.4)	\$	3.6	1,692.2		
Less: short-term debt		33.4							34.3		
Less: current maturities of long-term debt		8.7							80.9		
Total long-term debt	\$	1,649.9							\$ 1,577.0		

- (1) The term loan of \$475.0 is repayable in quarterly installments (with annual aggregate repayments, as a percentage of the initial principal amount of \$500.0, of 15% for 2014 and 20% for 2015, together with a single quarterly payment of 5% at the end of the first fiscal quarter of 2016), with the remaining balance repayable in full on June 30, 2016.
- (2) As of June 29, 2013, we could borrow under this arrangement, on a continuous basis, up to \$80.0, as available. At June 29, 2013, we had \$34.6 of available borrowing capacity under this facility.
- (3) Primarily included capital lease obligations of \$76.6 and \$82.3 and balances under a purchase card program of \$28.2 and \$27.9 at June 29, 2013 and December 31, 2012, respectively.
- (4) "Other" primarily included debt assumed and foreign currency translation on any debt instruments denominated in currencies other than the U.S. dollar.

Certain of our businesses purchase goods and services under a purchase card program allowing payment beyond their normal payment terms. As these arrangements extend the payment of our businesses' payables beyond their normal payment terms through third-party lending institutions, we have classified these amounts as short-term debt.

At June 29, 2013, we were in compliance with all covenant provisions of our senior credit facilities and senior notes.

<u>Availability</u> — At June 29, 2013, we had \$533.6 of available borrowing capacity under our revolving credit facilities after giving effect to \$66.4 reserved for outstanding letters of credit. In addition, at June 29, 2013, we had \$500.4 of available issuance capacity under our foreign credit instrument facility after giving effect to \$699.6 reserved for outstanding letters of credit. Lastly, and as noted above, we had \$34.6 available borrowing capacity under the trade receivables financing agreement at June 29, 2013.

We have a shelf registration statement for 8.3 shares of common stock that may be issued for acquisitions. In addition, other financing instruments may be used from time to time, including, but not limited to, private placement instruments, operating leases, capital leases and securitizations. We expect that we will continue to access these markets as appropriate to maintain liquidity and to provide sources of funds for general corporate purposes, acquisitions or to refinance existing debt.

#### **Financial Instruments**

We measure our financial assets and liabilities on a recurring basis, and nonfinancial assets and liabilities on a non-recurring basis, at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. We utilize market data or assumptions that we believe market participants would use in pricing the asset or liability, including assumptions about risk and the risks inherent in the

inputs to the valuation technique. These inputs can be readily observable quoted prices in active markets for identical assets or liabilities (Level 1), significant other observable inputs (Level 2) or significant unobservable inputs (Level 3).

Our financial derivative assets and liabilities include FX forward contracts, FX embedded derivatives and forward contracts that manage the exposure on forecasted purchases of commodity raw materials ("commodity contracts") measured at fair value using observable market inputs such as forward rates, interest rates, our own credit risk and the credit risk of our counterparties, which comprise investment-grade financial institutions. Based on these inputs, the derivative assets and liabilities are classified within Level 2 of the valuation hierarchy. Based on our continued ability to enter into forward contracts, we consider the markets for our fair value instruments active.

As of June 29, 2013, there was no significant impact to the fair value of our derivative liabilities due to our own credit risk, as the related instruments are collateralized under our senior credit facilities. Similarly, there was no significant impact to the fair value of our derivative assets based on our evaluation of our counterparties' credit risks.

We primarily use the income approach for determining fair value, which uses valuation techniques to convert future amounts to a single present amount. Assets and liabilities measured at fair value on a recurring basis are further discussed below.

#### **Currency Forward Contracts**

We manufacture and sell our products in a number of countries and, as a result, are exposed to movements in foreign currency exchange rates. Our objective is to preserve the economic value of non-functional currency-denominated cash flows and to minimize their impact. Our principal currency exposures relate to the Euro, South African Rand, CNY and British Pound.

From time to time, we enter into FX forward contracts to manage the exposure on contracts with forecasted transactions denominated in non-functional currencies and to manage the risk of transaction gains and losses associated with assets/liabilities denominated in currencies other than the functional currency of certain subsidiaries. In addition, some of our contracts contain FX embedded derivatives, as the currency of exchange is not "clearly and closely" related to the functional currency of either party to the transaction. Certain of our FX forward contracts are designated as cash flow hedges, as deemed appropriate. To the extent these derivatives are effective in offsetting the variability of the hedged cash flows, changes in the derivatives' fair value are not included in current earnings, but are included in accumulated other comprehensive income ("AOCI"). These changes in fair value will subsequently be reclassified into earnings as a component of revenues or cost of products sold, as applicable, when the forecasted transaction impacts earnings. In addition, if the forecasted transaction is no longer probable, the cumulative change in the derivatives' fair value will be recorded as a component of "Other income (expense), net" in the period it occurs. To the extent a previously designated hedging transaction is no longer an effective hedge, any ineffectiveness measured in the hedging relationship is recorded in earnings in the period it occurs.

We had FX forward contracts with an aggregate notional amount of \$128.5 and \$107.3 outstanding as of June 29, 2013 and December 31, 2012, respectively. These FX forward contracts typically have maturity dates ranging from one to two years. We also had FX embedded derivatives with an aggregate notional amount of \$103.3 and \$96.3 at June 29, 2013 and December 31, 2012, respectively. The unrealized losses, net of taxes, recorded in AOCI related to FX forward contracts were \$3.2 and \$3.4 as of June 29, 2013 and December 31, 2012, respectively. We anticipate reclassifying approximately \$3.4 of an unrealized loss to income over the next 12 months.

The fair values of our FX forward contracts and embedded derivatives were as follows:

		June 29, 2013						December 31, 2012								
		urrent Noncurrent Assets Assets		Current Liabilities		Long-Term Liabilities		Current Assets		Noncurrent Assets		Current Liabilities		Long-Term Liabilities		
FX forward contracts	\$	0.5	\$		\$		\$		\$	0.2	\$		\$	(0.4)	\$	
FX embedded derivatives		0.5		_		(3.8)		(1.0)		0.3		_		(0.9)		(9.8)
						36										

## **Commodity Contracts**

From time to time, we enter into commodity contracts to manage the exposure on forecasted purchases of commodity raw materials ("commodity contracts"). At June 29, 2013 and December 31, 2012, the outstanding notional amount of commodity contracts was 3.9 and 3.3 pounds of copper, respectively. We designate and account for these contracts as cash flow hedges and, to the extent these commodity contracts are effective in offsetting the variability of the forecasted purchases, the change in fair value is included in AOCI. We reclassify AOCI associated with our commodity contracts to cost of products sold when the forecasted transaction impacts earnings. As of June 29, 2013 and December 31, 2012, the fair value of these contracts was \$1.5 (current liability) and \$0.2 (current asset), respectively. The unrealized gain (loss), net of taxes, recorded in AOCI was \$(1.2) and \$0.1 as of June 29, 2013 and December 31, 2012, respectively. We anticipate reclassifying the unrealized loss to income over the next 12 months. The amount of gain/loss recognized during the periods ended June 29, 2013 and June 30, 2012 related to the ineffectiveness of these hedges was not material.

#### Other Fair Value Financial Assets and Liabilities

The carrying amount of cash and equivalents and receivables reported in the condensed consolidated balance sheets approximates fair value because of the short maturity of those instruments.

The fair value of our debt instruments (excluding capital leases), based on borrowing rates available to us at June 29, 2013 for similar debt, was \$1,692.1, compared to our carrying value of \$1,615.6.

#### **Concentrations of Credit Risk**

Financial instruments that potentially subject us to significant concentrations of credit risk consist of cash and equivalents, trade accounts receivable, and foreign currency forward and commodity contracts. These financial instruments, other than trade accounts receivable, are placed with high-quality financial institutions throughout the world. We periodically evaluate the credit standing of these financial institutions.

We are exposed to credit losses in the event of nonperformance by counterparties to the above financial instruments, but have no other off-balance-sheet credit risk of accounting loss. We anticipate, however, that counterparties will be able to fully satisfy their obligations under the contracts. While we do not obtain collateral or other security to support financial instruments subject to credit risk, we monitor the credit standing of counterparties.

Concentrations of credit risk arising from trade accounts receivable are due to selling to customers in a particular industry. We perform ongoing credit evaluations of our customers' financial conditions and obtain collateral or other security when appropriate. No one customer, or group of customers that to our knowledge are under common control, accounted for more than 10% of our revenues for any period presented.

#### **Other Matters**

<u>Contractual Obligations</u> — There were no material changes in the amounts of our contractual obligations from those disclosed in our 2012 Annual Report on Form 10-K. Our total net liabilities for unrecognized tax benefits including interest were \$42.3 as of June 29, 2013. We believe that within the next 12 months it is reasonably possible that we could pay approximately \$10.0 to \$15.0 relating to uncertain tax positions, which includes an estimate for interest and penalties.

<u>Contingencies and Other Matters</u> — Numerous claims, complaints and proceedings arising in the ordinary course of business, including those relating to litigation matters (e.g., class actions, derivative lawsuits and contracts, intellectual property and competitive claims), environmental matters, and risk management matters (e.g., product and general liability, automobile, and workers' compensation claims), have been filed or are pending against us and certain of our subsidiaries. We accrue for these contingencies when we believe a liability is probable and can be reasonably estimated. As events change and resolution occurs, these accruals may be adjusted and could differ materially from amounts originally estimated. See Note 13 to the condensed consolidated financial statements for a further discussion of contingencies and other matters.

Our Certificate of Incorporation provides that we shall indemnify our officers and directors to the fullest extent permitted by the Delaware General Corporation Law for any personal liability in connection with their employment or service with us. While we maintain insurance for this type of liability, the liability could exceed the amount of the insurance coverage.

37

In addition, you should read "Management's Discussion and Analysis of Financial Condition and Results of Operations — Other Matters" and "Risk Factors" in our 2012 Annual Report on Form 10-K, as well as similar sections in any future filings for an understanding of the risks, uncertainties, and trends facing our businesses.

## **Critical Accounting Policies and Use of Estimates**

<u>General</u> — The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. The accounting policies that we believe are most critical to the portrayal of our financial condition and results of operations, and that require management's most difficult, subjective or complex judgments in estimating the effect of inherent uncertainties are discussed in our 2012 Annual Report on Form 10-K. We have effected no material change in either our critical accounting policies or use of estimates since the filing of our 2012 Annual Report on Form 10-K.

<u>Goodwill Impairment Testing</u> — We perform our annual goodwill impairment testing during the fourth quarter in conjunction with our annual financial planning process. In addition, we test goodwill for impairment on a more frequent basis if an event occurs, or circumstances change, that would more likely than not reduce the fair value of a reporting unit below its carrying value. A significant amount of judgment is involved in determining if an indication of impairment has occurred between annual testing dates. Such indications may include: a significant decline in expected future cash flows; a significant adverse change in legal factors or the business climate; unanticipated competition; and a more likely than not expectation of selling or disposing all, or a portion, of a reporting unit.

In connection with our goodwill impairment testing during the fourth quarter of 2012, we estimated that the fair value of our Clyde Union reporting unit was approximately 2% higher than the carrying value of its net assets. If Clyde Union is unable to achieve the financial forecasts included in its 2012 annual goodwill impairment analysis, which is highly dependent on an improvement in project profitability and order rates as well as the appropriate cost structure, we may be required to record a material impairment charge in a future period related to Clyde Union's goodwill. During the first half of 2013, no events occurred or circumstances changed that would more likely than not reduce the fair value of Clyde Union below the carrying value of its net assets. Clyde Union's goodwill totaled approximately \$377.0 at June 29, 2013.

38

#### FORWARD-LOOKING STATEMENTS

Some of the statements in this document and any documents incorporated by reference, including any statements as to future results of operations and financial projections, constitute "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These statements relate to future events or our future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our businesses' or our industries' actual results, levels of activity, performance or achievements to be materially different from those expressed or implied by any forward-looking statements. Such statements include, in particular, statements about our plans, strategies, prospects, changes and trends in our business and the markets in which we operate under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations." In some cases, you can identify forward-looking statements by terminology such as "may," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "project," "potential" or "continue" or the negative of those terms or other comparable terminology. Particular risks facing us include economic, business and other risks stemming from our international operations, legal and regulatory risks, costs of raw materials, pricing pressures, pension funding requirements, integration of acquisitions and changes in the economy. These statements are only predictions. Actual events or

results may differ materially because of market conditions in our industries or other factors. All the forward-looking statements are qualified in their entirety by reference to the factors discussed under "Risk Factors" in our 2012 Annual Report on Form 10-K, in any subsequent filing with the SEC, as well as in any documents incorporated by reference that describe risks and factors that could cause results to differ materially from those projected in these forward-looking statements.

We caution you that these risk factors may not be exhaustive. We operate in a continually changing business environment and frequently enter into new businesses and product lines. We cannot predict these new risk factors, and we cannot assess the impact, if any, of these new risk factors on our businesses or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those projected in any forward-looking statements. Accordingly, you should not rely on forward-looking statements as a prediction of actual results. In addition, our estimates of future operating results are based on our current complement of businesses, which is subject to change as management selects strategic markets.

#### ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

Management does not believe our exposure to market risk has significantly changed since December 31, 2012 and does not believe that such risks will result in significant adverse impacts to our financial condition, results of operations or cash flows.

#### **ITEM 4. Controls and Procedures**

SPX management, including the Chief Executive Officer and Chief Financial Officer, has conducted an evaluation of the effectiveness of disclosure controls and procedures, pursuant to Exchange Act Rule 13a-15(b), as of June 29, 2013. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of June 29, 2013.

In connection with the evaluation by SPX management, including the Chief Executive Officer and the Chief Financial Officer, of our internal control over financial reporting, pursuant to Exchange Act Rule 13a-15(d), no changes during the quarter ended June 29, 2013 were identified that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II—OTHER INFORMATION

#### **ITEM 1. Legal Proceedings**

The information required by this Item is incorporated by reference from the footnotes to the condensed consolidated financial statements, specifically Note 13 under the heading "Litigation Matters," included under Part I of this Form 10-Q.

39

#### ITEM 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our 2012 Annual Report on Form 10-K, as amended, which could materially affect our business, financial condition or future results.

## ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table summarizes the repurchases of common stock during the three months ended June 29, 2013:

<u>Period</u>	Total number of shares purchased	 Average price per share	Total number of shares purchased as part of a publicly announced plan or program (2)	Maximum approximate dollar value of shares that may yet be purchased under the plan or program (2)
3/31/13 - 4/30/13	300 (1)	\$ 76.53	_	
5/1/13 - 5/31/13	757,307 (1) (2)	76.75	756,840	
6/1/13 - 6/29/13	774,624 (1) (2)	76.80	774,473	
Total	1,532,231		1,531,313	

<sup>(1)</sup> Includes the surrender to us of 300, 467 and 151 shares of common stock in April, May and June of 2013, respectively, to satisfy tax withholding obligations in connection with the vesting of restricted stock.

## ITEM 4. Mine Safety Disclosures

None.

40

## ITEM 6. Exhibits

<sup>(2)</sup> In May and June of 2013, we purchased 756,840 and 774,473 shares of our common stock, respectively, in accordance with a share repurchase program authorized by our Board of Directors. We plan to repurchase a total of \$200.0 in value of shares in 2013 on the open market, of which \$144.6 had been repurchased as of June 29, 2013. Our Board of Directors has authorized stock repurchases up to the amount authorized by our senior credit facilities. We describe the limits on stock repurchases permitted under our senior credit facilities in Note 12 to our consolidated financial statements included in our 2012 Annual Report on Form 10-K, as amended.

- Subsidiary Guarantors, Lenders party thereto, Deutsche Bank AG Deutschlandgeschäft Branch, as Foreign Trade Facility Agent, and Bank of America, N.A., as Administrative Agent, incorporated herein by reference from our Current Report on Form 8-K filed on May 9, 2013.
- 11.1 Statement regarding computation of earnings per share. See condensed consolidated statements of operations, page 2 of this Form 10-Q.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- SPX Corporation financial information from its Form 10-Q for the quarterly period ended June 29, 2013, formatted in XBRL, including:
  (i) Condensed Consolidated Statements of Operations for the three and six months ended June 29, 2013 and June 30, 2012; (ii) Condensed Consolidated Balance Sheets at June 29, 2013 and December 31, 2012; (iii) Condensed Consolidated Statements of Cash Flows for the six months ended June 29, 2013 and June 30, 2012; and (iv) Notes to Condensed Consolidated Financial Statements.

41

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

#### SPX CORPORATION

(Registrant)

Date: July 31, 2013 By /s/ Christopher J. Kearney

**President and Chief Executive Officer** 

Date: July 31, 2013 By /s/ Jeremy W. Smeltser

**Vice President and Chief Financial Officer** 

42

#### INDEX TO EXHIBITS

- Second Amendment to Credit Agreement, dated as of May 8, 2013, by and among SPX Corporation, the Foreign Subsidiary Borrowers, the Subsidiary Guarantors, Lenders party thereto, Deutsche Bank AG Deutschlandgeschäft Branch, as Foreign Trade Facility Agent, and Bank of America, N.A., as Administrative Agent, incorporated herein by reference from our Current Report on Form 8-K filed on May 9, 2013.
- 11.1 Statement regarding computation of earnings per share. See condensed consolidated statements of operations, page 2 of this Form 10-Q.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- SPX Corporation financial information from its Form 10-Q for the quarterly period ended June 29, 2013, formatted in XBRL, including: (i) Condensed Consolidated Statements of Operations for the three and six months ended June 29, 2013 and June 30, 2012; (ii) Condensed Consolidated Balance Sheets at June 29, 2013 and December 31, 2012; (iii) Condensed Consolidated Statements of Cash Flows for the six months ended June 29, 2013 and June 30, 2012; and (iv) Notes to Condensed Consolidated Financial Statements.

#### Certification

#### I, Christopher J. Kearney, certify that:

- 1. I have reviewed this report on Form 10-Q of SPX Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the registrant and have:
  - designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision,
     to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusion about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting, which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2013 /s/ CHRISTOPHER J. KEARNEY

President and Chief Executive Officer

#### Certification

#### I, Jeremy W. Smeltser, certify that:

- 1. I have reviewed this report on Form 10-Q of SPX Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the registrant and have:
  - designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision,
     to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusion about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting, which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2013 /s/ JEREMY W. SMELTSER

Vice President and Chief Financial Officer

The following statement is being made to the U.S. Securities and Exchange Commission solely for purposes of Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350), which carries with it certain criminal penalties in the event of a knowing or willful misrepresentation.

U.S. Securities and Exchange Commission 100 F. Street N.E. Washington, DC 20549

Re: SPX Corporation

Ladies and Gentlemen:

that:

In accordance with the requirements of Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350), each of the undersigned hereby certifies

- (i) this Quarterly Report on Form 10-Q, for the period ended June 29, 2013, fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (ii) the information contained in this report fairly presents, in all material respects, the financial condition and results of operations of SPX Corporation.

Dated as of this 31st day of July, 2013.

/s/ CHRISTOPHER J. KEARNEY

/s/ JEREMY W. SMELTSER

Christopher J. Kearney President and Chief Executive Officer Jeremy W. Smeltser Vice President and Chief Financial Officer